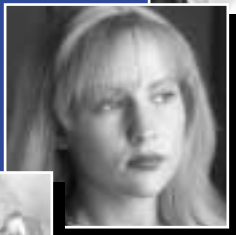




calgary homeless  
foundation



ANNUAL REPORT 2000

## MISSION STATEMENT

### VALUES

To preserve the dignity of an individual to have a place to call home, a place that is adequate, accessible, safe and affordable.

To foster respect for the homeless.

To work in collaboration with the Calgary community.

To advocate social responsibility to address homelessness issues.

### VISION

**Calgarians will have access to housing where they feel safe and secure.**

### MISSION

To serve as a community partner in identifying the causes of and solutions to homelessness.

To develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary.

To provide leadership and focus to address homelessness issues in Calgary.

To raise such funds as may be necessary to achieve our Mission.

### RELATIONSHIP WITH OTHER AGENCIES

It must be understood that we are not a substitute or duplication of the many care givers and agencies who have been dedicated to helping the homeless in Calgary for many years.

We are committed to working with and assisting these agencies.

## SPONSORS



**Ralph Klein**

*Premier of Alberta*

"I commend the Calgary Homeless Foundation for making a difference to those people in our City with inadequate accommodation, and for their use of the partnership model to find long-term solutions for homelessness in Calgary."



**Al Duerr**

*Mayor of Calgary*

"The emphasis that the Calgary Homeless Foundation has placed on the partnership model, involving all stakeholders in an effort to produce collaborative identifications and solutions in the issue of homelessness, is one that will ensure success and positive outcomes for all."



**Barry Rempel**

*President, Calgary Chamber of Commerce*

"The Calgary Chamber of Commerce continues its strong support of the Calgary Homeless Foundation. The partnership of business and the Foundation is critical in dealing with the issue of homelessness in our City."



**Brian MacNeill**

*Chairman, United Way of Calgary and Area*

"United Way of Calgary and Area is pleased to be working in collaboration with the Foundation in an effort to solve the homelessness issue, both for the immediate need, and more importantly, in seeking solutions for long-term prevention."

## PATRON



### GOVERNMENT OF CANADA

**Claudette Bradshaw**

*Minister of Labour*

"It is an honour for me to recognize the efforts of the Calgary Homeless Foundation in working with the community to address the issue of homelessness."

## MESSAGE FROM THE PRESIDENT



May 2, 2001

It is my privilege to submit to the four founding sponsors of the Calgary Homeless Foundation, to our Patron and to the community-at-large, the third Annual Report of the Foundation.

The Chairs of the individual Committees of the Foundation report significant progress in building an organization that raises funds, promotes awareness and supports the community planning, review and funding processes to move project proposals to completion. I want to note a number of the highlights from the past twelve months.

### Three Year Community Plan Building Community Strength

The Community Action Committee (CAC) of the Foundation served as the catalyst to bring the community together to prepare a three year plan to address homelessness in Calgary. I want to recognize the leadership of Co-Chairs Bonnie Laing and Alderman Bob Hawkesworth and the work of their committee on this achievement. The Plan is guiding the eight sectors and the funding agencies and foundations in their ongoing work.

In addition, a project application, review and ranking process was developed under the direction of CAC, by Drs. Hiebert and Cairns of the University of Calgary. The degree of consultation and cooperation achieved in this process is remarkable and is a positive indication that agencies are able to recognize and respond to the greater community need.

The Foundation has supported the development of community capacity by working directly with agencies on applications and on project implementation. This work was enhanced by the growing number of volunteers which now numbers over 150.

### Progress on Projects to Address Homelessness

Significant progress has been achieved on some urgent Calgary projects to address homelessness. The Salvation Army Centre of Hope and the new Calgary Drop-In Centre are advancing quickly towards completion in the fall of 2001. The opening of these facilities will address the serious over-crowding in current emergency facilities and allow more effective delivery of programs to assist

residents in their efforts to return to self sufficiency. The Foundation is pleased to have provided funding to both projects and to have supported them in many non-monetary ways over the past three years. Together with the Mustard Seed Creative Centre, these projects represent a major step forward.

Some of the other priority projects supported by the Foundation include:

- Supported housing for persons living with mental illness.

During the past year the Foundation partially funded the acquisition of a 50 unit bachelor apartment building by Horizon Housing. The Foundation also facilitated the establishment of a relationship between Horizon Housing and The Order of Good Cheer, which allowed the purchase of an 8-unit duplex for people living with mental health challenges.

- Supported post-addictive transitional housing. The Foundation partnered with two organizations; Oxford House Foundation and Simon House Foundation to purchase existing houses for this purpose. The substantial down payment provided by our Foundation allowed the agencies to fund mortgage and taxes more cost effectively than leasing third party owned houses.

- Native Addictions Services (NAS). NAS has acquired a site for a new facility and the Foundation continues to work closely with the organization to secure the substantial funding required to allow construction to proceed.

### Fundraising and Special Events

The committed efforts of the Fundraising Committee under Honorary Chair, Mr. Jim Stanford, Chair Brian Olson and Vice-Chair Bill Kilbourne continues to attract a growing pool of fundraisers. Foundations such as the Calgary Foundation and the Kahanoff Foundation continue to strongly support our efforts. Numerous corporations have made multi-year commitments and the committee continues to attract a larger pool of fundraisers.

Two successful special events were held this year including the annual Premier's Roast that raised money for and awareness of the issue of homelessness. We are fortunate to have the support of the Premier and applaud his willingness to subject himself to this annual ritual. We launched a new relationship with the Calgary Home and Garden Show that promises to grow into a larger ongoing partnership.

In addition to the \$1.8 million provided by the Alberta and Federal Governments, the Foundation raised over \$850,000 in cash donations. This year, donations in-kind plus donations facilitated by the Foundation made directly to agencies or projects exceeded \$1.5 million.

### Aboriginal Community

A broad-based membership has been attracted to the Aboriginal Standing Committee on Housing and Homelessness, and a focused business plan has been developed. The Committee is acting in multiple roles, including: as a forum for assessing projects for funding under the Urban Aboriginal Program of the Federal Government, providing encouragement and support for Aboriginal organizations and as an advocate for Aboriginal people who are in need of housing or supportive programs.

## MESSAGE FROM THE PRESIDENT

### Awareness

The Foundation has participated in the work of the Homeless Awareness Committee, which has brought together many agencies and community members to raise the public's knowledge of the issue. The Committee and community agencies, including our Foundation face a continuing challenge in raising the awareness, understanding and acceptance required to overcome the NIMBY (Not In My Back Yard) reaction to proposed projects.

### Funders' Table

The creation of the Funders' Table is a major development that, taken with the evolving community review process, provides an efficient system to move priority projects to completion. Funders have found the exchange of information at the Table to be very useful, and agencies appreciate the ability to inform multiple potential funders through one process.

### Affordable Housing

The shortage of affordable housing in Calgary is a serious and growing concern, and one that will receive the attention of the Calgary Homeless Foundation over the next few years. We will be making proposals to, and working with governments, as well as the

private and not-for-profit sectors to advance solutions to address the seriously inadequate supply of appropriate, affordable housing.

Finally I want to extend our thanks to our Sponsors: Premier Ralph Klein, Mayor Al Duerr, Calgary Chamber of Commerce Presidents Kevin Gregor and Barry Rempel, and United Way Chairman Brian MacNeill for their support. We also appreciate the encouragement of our Patron, the Honourable Claudette Bradshaw, Minister Responsible for the Federal Homelessness Initiative. Each of our sponsors and our patron play an important role in raising awareness of and promoting responses to the problem of homelessness within their own jurisdictions.

To the growing number of contributors, both corporate and individual, to homelessness projects and to community volunteers we offer our recognition and thanks.

The problems of homelessness and the shortage of affordable housing have developed over many years, and are complicated and difficult to address. I am encouraged, however, by greater attention to the issue in our country, and the determination of a growing number of people to achieve solutions. Working together, we are making a difference.

  
President and Chief Executive Officer

## EXECUTIVE DIRECTOR'S REPORT

During the past year, front-line agencies have made significant progress in responding to the problem of homelessness in Calgary. The Calgary Homeless Foundation is proud to have provided some of the funding and other support to help agencies implement much needed projects.

### Community Involvement and Establishment of the Funders' Table

An important achievement over the year was the development of a community-based process to invite, review and prioritize applications for funding of capital projects and programs to address homelessness. The successful operation of the process required a great commitment of time and a selfless attitude from the representatives of community agencies. The development of the Funders' Table bringing together representatives of over 12 foundations, government departments, agencies, and the United Way was another important achievement. The decision-making process simplified and coordinated the involvement of many of the potential sources of funding. This level of collaboration in setting priorities and reaching funding decisions is unprecedented in Canada and other communities are very interested in our model.

### Housing Registry and Foundation Website

The Registry provides information on low cost rental housing and services for homeless and at risk persons. It has received approval for funding under the Smart Cities project, allowing an expansion of the project. The United Way has also funded a one-year position to help community agencies develop volunteer programs to collect and input current information on low-cost private sector rental opportunities.

In addition, our Website will soon have a new look, with the generous assistance of Samina Khandwala and Pandell. We will launch in early summer. It can be located at <http://www.calgaryhomeless.com>. The site will inventory homeless resources within the community, promote awareness of issues relating to homelessness and feature current community projects to address homelessness.

### Volunteers and Staff

We continue to benefit from an extraordinarily motivated and active group of volunteers on our Board of Directors and Committees. Volunteers from the private sector, the non-profit sector and governments provide the energy and direction for our efforts. Staff involvement is intended to support the work of volunteers and to maximize the impact of their contribution.

I want to particularly thank our volunteer Board and Committee members for applying their time, and expertise to the issue of homelessness. I also want to recognize the extraordinary effort and commitment of Foundation Staff.

Remarkable progress has been made over the past year. However, in many ways the problems of homelessness are increasing. We will need to accelerate our accomplishments over the next few years, but based on the unity of purpose that has developed amongst community agencies and funders, and the support we are receiving from governments and donors, I believe this is achievable.

**Terry Roberts**  
Executive Director

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 Vauxhall Foods  
 W.I.S. Perennials  
 Waterless Cookware of Calgary Ltd.  
 Dusty Woznow  
 Yardworks Corp.

**PROGRESS WITH OUR PARTNERS**



**Americana House  
Horizon Housing**

Horizon Housing is an organization that provides housing for individuals living with mental health concerns and other special needs. They work closely with Canadian Mental Health, Calhome Properties and the Accessible Housing Society to provide support services for the tenants. Americana House, located in the downtown area provides 50 bachelor sized units for use by individuals living with mental illness and those with other special needs.

**PROGRESS WITH OUR PARTNERS**



**Berkana House  
Elizabeth Fry**

Berkana House is a cooperative effort between the Elizabeth Fry Society of Calgary and the John Howard Society designed to provide transitional housing for women who have been in conflict with the law and are moving to integrate into society and re-establish themselves in the community. The CHF assisted in the acquisition of six units, two of which are two-bedroom suites to provide space for children to live with their mothers.



**Oxford House Foundation**

The Oxford House Foundation of Canada provides housing for persons recovering from alcoholism in a program of self-run, self-supported homes. The Calgary Homeless Foundation supported the purchase of three separate residences this year, providing housing for 15 individuals.



**John E. Robson House**

The 2000 Civic United Way "Days of Caring" Campaign undertook to develop transitional housing for larger families. With strong leadership from the Calgary Police Service, the City of Calgary Employees provided hours of volunteer "sweat equity" to build and furnish 10 family units plus a resource centre. These units provide families with subsidized transitional shelter for up to two years.



**Safe Haven Foundation**

The CHF supported the Safe Haven Foundation's development of a residence which will provide homes for six young women aged 12 to 18. These young women have formerly been on the street or are at risk of being on the street, and are now committed to completing their education and improving their lives.

## PROGRESS WITH OUR PARTNERS



### Simon House Society

Simon House Society operates five houses providing safe, affordable transitional housing within the community for men completing the first stages of treatment for addictions. In response to their request, funds were granted to support the purchase of a large side-by-side duplex which will house eight men.

## HOUSING REGISTRY REPORT

The Housing Registry Network (HRN), provides a one-stop low cost rental housing internet resource, successfully entered its third year of operations. Positive feedback has been received from agencies and individuals who have accessed the Registry to find affordable and appropriate housing. The partners on the Housing Registry Network continually work to improve the system. One ongoing challenge has been to increase information sources by capturing a larger supply of potentially hidden low-cost rental housing. Through funding provided by United Way of Calgary and Area, in the coming year, partners in the Network will receive additional resources to assist them with locating available rental housing in their respective communities.

As well, in April 2001, John Currie, President and C.E.O. of the Calgary Homeless Foundation executed a contract with Calgary Technology Inc. to incorporate the Housing Registry Network into the Calgary "Infoport™ Community Empowerment Project (ICEP)". The ICEP project is one of the twelve "Smart Communities" demonstration projects chosen for funding by Industry Canada.



The Smart Communities (<http://smartcommunities.ic.gc.ca/>) initiatives are pilot projects to test the degree to which the use of information technologies can improve the way our communities work together.

ICEP (<http://www.calgarytechnologies.com/smartcommunities/index.html>) is Alberta's initiative, and is improving the information service to and between agencies that serve at-risk people in Calgary. There are nine sub-projects that will improve aspects of service at many of the service points in the city and improve the overall knowledge of service across the whole network of service providers.

The Housing Registry Network, using the expertise and resources provided by the Infoport project, will upgrade the Network's technology, add public access terminals, and expand the Network to include five more partners.

We are proud that the CHF can work together with other agencies to provide accessible online resources.

Please visit our site at  
<http://www.calgaryhomeless.org>

## AUDITOR'S REPORT

To the Directors of the  
Calgary Homeless Foundation

We have audited the statement of financial position of the Calgary Homeless Foundation as at March 31, 2001 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts

and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2001 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Calgary, Alberta  
May 11, 2001

Hudson & Company  
Chartered Accountants

## STATEMENT OF FINANCIAL POSITION

March 31	2001	2000
<b>ASSETS</b>		
<b>Current</b>		
Cash	\$ 2,258,477	\$ 1,641,955
Accrued interest receivable	10,599	4,261
Prepaid expenses	792	-
	2,269,868	1,646,216
<b>Capital Assets, net of accumulated amortization</b>	870	1,740
	\$ 2,270,738	\$ 1,647,956
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable	\$ 901	\$ 262
<b>NET ASSETS</b>		
RESTRICTED NET ASSETS (Note 3)	1,758,543	1,214,788
UNRESTRICTED NET ASSETS	511,294	432,906
	2,269,837	1,647,694
	\$ 2,270,738	\$ 1,647,956
Commitments (Note 4)		
Approved expenditures (Note 5)		

APPROVED ON BEHALF OF THE BOARD

*John Currie*      *Barry Vanham*  
Director                      Director

## STATEMENT OF OPERATIONS

Period Ended March 31	2001	2000
<b>REVENUES</b>		
Donations and grants	\$ 2,456,707	\$ 605,424
Special events	264,291	110,671
Interest	70,254	67,494
	<u>2,791,252</u>	<u>783,589</u>
<b>OPERATING EXPENSES</b>		
Project disbursements	1,981,564	1,187,988
Special events	46,154	50,143
Advertising and promotion	5,605	-
Security deposits defaults	2,342	24,325
	<u>2,035,665</u>	<u>1,262,456</u>
<b>ADMINISTRATION EXPENSES</b>		
Salaries	88,853	26,950
Consulting	-	21,966
Office	39,427	9,836
Telephone and fax	4,294	4,472
Amortization	870	1,740
	<u>133,444</u>	<u>64,964</u>
<b>Total expenses</b>	<u>2,169,109</u>	<u>1,327,420</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	<u>\$ 622,143</u>	<u>\$ (543,831)</u>

## STATEMENT OF CHANGES IN NET ASSETS

Period Ended March 31	2001			2000	
	Federal Restricted Assets	Provincial Restricted Assets	Unrestricted Assets	Total	Total
Balance, beginning of year	\$ -	\$1,214,788	\$432,906	\$1,647,694	\$2,191,525
Excess (deficiency) of revenues over expenses	805,378	(261,623)	78,388	622,143	(543,831)
Balance, end of year	\$805,378	\$953,165	\$511,294	\$2,269,837	\$1,647,694

## STATEMENT OF CASH FLOWS

Period Ended March 31	2001	2000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess (deficiency) of revenues over expenses	\$ 622,143	\$ (543,832)
Item not affecting cash		
Amortization	870	1,740
	<u>623,013</u>	<u>(542,092)</u>
Net change in non-cash working capital balances		
Decrease (increase) in accrued interest receivable	(6,338)	27,366
Decrease (increase) in deposits on buildings	-	70,000
(Increase) in prepaid expenses	(792)	-
Increase in accounts payable	639	265
Cash flows from (used in) operating activities	<u>616,512</u>	<u>(444,461)</u>
<b>CASH FLOWS USED IN INVESTING ACTIVITY</b>		
Purchase of capital assets	-	(3,482)
<b>INCREASE (DECREASE) IN CASH</b>	<u>616,522</u>	<u>(447,943)</u>
CASH, beginning of period	1,641,955	2,089,898
CASH, end of period	<u>\$ 2,258,477</u>	<u>\$ 1,641,955</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2001

### 1. PURPOSE OF THE FOUNDATION

The Calgary Homeless Foundation was incorporated under the Alberta Societies Act on September 4, 1998. The Foundation is a not-for-profit organization and is exempt from income taxes under the Income Tax Act. The Foundations' stated objectives are to serve as a community partner in identifying the causes and solutions to homelessness; to develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary; to provide leadership and focus to address homelessness issues in Calgary and to raise such funds as may be necessary to achieve these objectives.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with generally accepted accounting principles, and reflect the following policies.

#### Cash

Cash is comprised of deposits with financial institutions.

#### Capital assets

Purchased computer equipment is recorded at cost and is amortized using the declining balance method at 50% per year.

Certain office equipment and furniture has been donated to the Foundation by various organizations. The fair value of these items at the date of contribution is not readily determinable, therefore these donations are not recognized in these financial statements.

#### Revenue recognition

Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

#### Contributed services

Volunteers have contributed a variety of services to assist the Foundation in carrying out its objectives. Due to the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

### 3. RESTRICTED NET ASSETS

The Foundation has received grants from the Alberta Gaming and Liquor Commission and from the Federal Government. The agreement between the Foundation and the grantors require

that the grants and accrued interest must be used exclusively for investment in capital projects designed to alleviate the homeless problem in Calgary, Alberta and the surrounding area.

	2001	2000
Provincially restricted assets:		
Opening balance	\$1,214,788	\$2,013,686
Contributions	1,272,067	-
Interest revenue	46,820	58,946
Project disbursements	(1,580,510)	(857,844)
	<u>953,165</u>	<u>1,214,788</u>
Federally restricted assets:		
Contributions	\$1,000,000	-
Withheld by government	(192,544)	-
Interest revenue	3,473	-
Project disbursements	(5,551)	-
	<u>805,378</u>	<u>-</u>
Closing balance	<u>\$1,758,543</u>	<u>\$1,214,788</u>

### 4. COMMITMENTS

In 2000 the Foundation entered into an agreement with the Mennonite Central Committee for the purpose of funding a Security Deposit Loan Program. Under this agreement the Foundation is committed to funding \$30,000 for the program in the next fiscal year and will consider further funding requests for this program not exceeding \$40,000 in year 2 and \$30,000 in year 3 of the program.

The Foundation entered into a lease agreement for premises which expires on July 31, 2005. The consideration paid for the lease is \$1 per year.

### 5. APPROVED EXPENDITURES

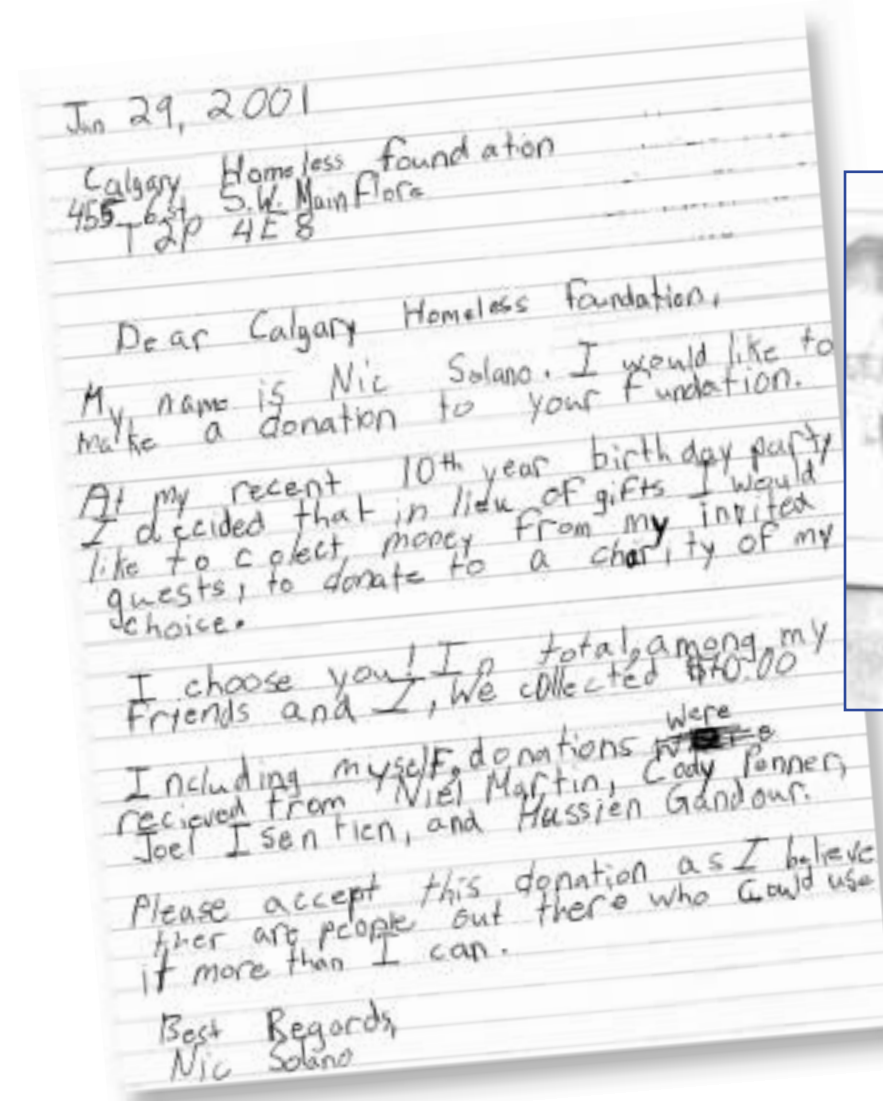
The Foundation has approved expenditures to assist in the housing of the less fortunate. The net commitment at March 31, 2001 is as follows:

Horizon Housing	\$ 400,000
Native Addiction Services	70,000
Simon House	60,000
	<u>\$ 530,000</u>

### 6. FINANCIAL INSTRUMENTS

The carrying amount of cash, accrued interest receivable and accounts payable approximates their fair value due to the short-term maturities of these items.

## SPECIAL DONOR – NICHOLAS SOLANO



## VOLUNTEERS

*The Calgary Homeless Foundation is pleased to acknowledge our dedicated volunteers*

Alex Ada	George Coppus	Cindy Lucas	Lea Roberts	Eva Szelei
Joyce Austin	Diane Cox	Chris Maduk	Justine Roche	Tim Tamashiro
Jack Bader	Bruce Dunlop	Liz Manley	Brad Rodzinyak	Cheryl Thompson
Martha Bader	Howie Firth	Stephen Manley	Anne Marie Schreiner	Elli Torry
Jon Bateman	Rhonda Fulton	Gary McCowan	Lynn Sveinson	Jean Trac
Sylvia Benson	Joe Gentile	Francesca McNabb	Jenny Sheppard	Malcolm Turner
Jeanette Bolton	Frank Hoebarth	Bonnie Noyce	Ajit Singh	Rory Waite
Luke Bolton	Debra Huff	Gerry Nufer	Unni Soelberg-Claridge	Jill Watts
Mike Brousseau	Rocky Huff	Dave Olson	Lorne Stapleton	Jordy Watts
Christine Clarke	Collin Jang	Donna Penman	Sonia Stapleton	Shotun Yee
Terry Clark	Mark Jones	Ivy Pinto		

## COMMITTEE REPORTS

### Aboriginal Standing Committee on Housing and Homelessness

**Chair** Carrie Neilson  
**Board Liaison** George Calliou  
**Members** Gloria Contois, Daryl Crowchild, Bob Cummer, Donna Dupree, Beryl Kootney, Marlene Lanz, Eve MacMillan, Ron MacMillan, Marie Morning Bull, Yvonne Muenier, Debra Murray, Deni Paquette, John Parkins, Peter Pelletier, Gladys Richards, Cathy Richardson, Jack Royal, Dean Shingoose, Gloria Short, Margaret Waterchief, Lance White, Violet White, Joan Wilson, Peter Worsley

The Aboriginal Standing Committee on Housing and Homelessness has enjoyed a highly successful year, achieving the goals of developing the plan, processes and partnerships necessary for the implementation of the Aboriginal component of the Community Action Plan. The primary focus was on the development of specific proposals and projects that could receive funding and support from the partners and collaterals of the Calgary Homeless Foundation.

### Budget/Finance/Audit

**Chair** Darcy Verhun, Cap Gemini

The fiscal year ending March 31, 2001 was our best yet from a financial perspective. During this year the CHF raised over \$2,700,000. Over \$850,000 of these funds came from the Calgary Community through direct donations and special events. In addition, the Provincial Government contributed over \$1,000,000 and the Federal Government in excess of \$800,000. It is important to note the significant in-kind contribution of the City of Calgary, which has provided staff and property donations.

We were also effective at deploying these funds. CHF actual contributions to projects during the year exceeded \$1,900,000 and an additional \$530,000 was committed. A further \$1,275,000 in funds has been earmarked for potential project disbursement.

### Community Action Committee

**Co-Chairs** Bonnie Laing, Bob Hawkesworth  
**Members** Dermot Baldwin, Trish Bond, Lawrence Braul, Sharon Carry, Kathy Christiansen, Carlene Donnelly, Beth Evans, Stephanie Felesky, Carolyn Goard, Rick Hanson, Ralph Hubele, Tom Kenny, John Martin, Derek McGregor, Blake McWilliams, Lorraine Melchior, Carrie Neilson, Reg Newbury, Pat Nixon, Colin Penman, Joanne Pinnow, Fred Robertson, Betty Thompson, Joan Wilson, Steve Windlinger, Kay Wong

The past year has been a very exciting one for the CAC. Some major steps were put in place to address our three goals of:

- The creation of partnerships
- Identification of short and long term priorities
- Brokering resources and expertise

The Calgary Community Plan 2000, a report that forms the basis of the leveraging of funding from both the Federal and Provincial Government, was completed. Professors Hiebert and Cairns of the University of Calgary were contracted to monitor, facilitate and evaluate the process by which agencies and groups went through proposal development to access funding. As the homeless proposals required matching funds for the Federal and Provincial dollars, a Funders' Table was established to assist the agencies in a coordinated and efficient way to identify the possible available funding from the various funders. A task force led by George Coppus is developing a long-term planning strategy. They are working on formulating insights, plan-

ning tools and policy recommendation to more effectively address homelessness. A key part of the project is the development of an interactive computer simulation model that has been called "Homeopoly". This model is built using state-of-the-art systems dynamics tools and captures the systemic relationships between homelessness issues. The task force is also working with a team of students from MIT who have made Calgary homelessness a classroom project.

### Fundraising Committee

**Chair** Brian Olson  
**Vice Chair** Bill Kilbourne  
**Honorary Campaign Chair** James Stanford  
**Members** Milton Bogoch, Al Brown, Harry Campbell, Dr. Karen Coe, John Currie, Murray Edwards, Katherine Evamy, Stephanie Felesky, Russ Girling, Bob Hamilton, Evan Hazell, Michael Jackson, Sam Kalias, Gunther Kruger, Diane Legros, Derek Lester, Hugh MacDiarmid, Brian MacNeill, Michelle Maskelle, David Richard, Mike Roulston, Tom Skupa, Dean Slater, Barb Sturdy, Hank Swartout, Gordon Tallman, Betty Thompson, Darcy Verhun, Jane Virgin, Peter Wallis  
**Special Events Sub-Committee:** Unni Soelberg-Claridge, Bruce Dunlop, Rob Eason, Gord Tweddel

Through the hard work and dedication of a strong team of 20 volunteers lead by Brian Olson and Bill Kilbourne, the Fundraising Committee's objectives for this year were met, with the resulting cash donations totalling \$850,000. Donations in-kind plus donations facilitated by the Foundation that went directly to agencies exceeded \$1,500,000. With the completion of the first year of the three-year "Open the Door" Campaign, the Fundraising Committee has developed a structure and strategy for approaching corporations, foundations and individuals and garnering their support of the Foundation's efforts. The committee is moving ahead into Year 2 with the goal of surpassing Year 2's objectives.

### Public Affairs Committee

**Chair:** Barb Sturdy  
**Members:** Pat Sullivan, Jim Law, Joy Zerke, Jerry Joynt, Keith Davis

The Public Affairs Committee has followed through on a number of projects from a public relations and media point of view. We anticipate an acceleration of our activities over the coming year. We look forward to expanding our working relationships, launching our web site and better preparing our volunteers to assist us in the community.

### Shelter and Accommodation Committee

**Co-Chairs:** Milton Bogoch, Sam Kalias  
**Members:** Peter Burgener, Debbie Graham, Ralph Hubele, Derek Lester, Richard Lewis, George Mylonas, Rod Peden, Fred Schickedanz, Dale Stamm, Sano Stante, Darcy Verhun, David Watson

Shelter and Accommodation Committee members are specialists in real estate development, sales, finance, construction, and management drawn from the private and public sectors.

The Committee's duties include sourcing property, primarily through the private market, for beneficiary agencies, and providing information and skills to agencies to build or acquire and renovate property. This year the committee has expanded to include construction and development specialists who can assist beneficiary agencies with their new construction. Additional funds have enabled a more active committee this year.



## BOARD OF DIRECTORS 2000/2001 TERM

**John Currie**

*President and Chief Executive Officer*

**Peter Wallis**

*Vice-Chair*

**Arthur Smith**

*Chairman Emeritus*

**Stephanie Felesky**

*Secretary*

**Darcy Verhun**

*Treasurer*

**Roderick W. Peden**

*Solicitor*

**Milton Bogoch**

**George Calliou**

**Harry Campbell**

**Paul Dawson**

*(Retired February, 2001)*

**Jerry Joynt**

**Bob Hawkesworth**

**Bill Kilbourne**

**David Kitchen**

**Sam Kalias**

**Bonnie Laing**

**Derek Lester**

**Brian Loach**

*(Appointed February, 2001)*

**John Martin**

**George Mylonas**

**Brian Olson**

**Roderick W. Peden**

**Ruth Ramsden-Wood**

**Barb Sturdy**

**Betty Thompson**

**Gerry Thompson**

**Kay Wong**

## EX-OFFICIO BOARD MEMBERS

**Dermot Baldwin**

*Calgary Drop In Centre*

**Major Reg Newbury**

*Salvation Army*

**Pat Nixon**

*Mustard Seed Street Ministry*

**Lorraine Melchior**

*Calgary Urban Projects Society*

**Colin Penman**

*Action of Churches Together  
With Social Services*

**Particular thanks to our staff and their individual sponsors:**

**Terry Roberts**

*The Kahanoff Foundation*

**Lucie Bertin**

*The Province of Alberta*

**Wendy Black**

*The Federal Government*

**Sharyn Brown**

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**Jane Virgin**

*NOVA Chemicals*

**Joy Zerke**

*The City of Calgary*



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