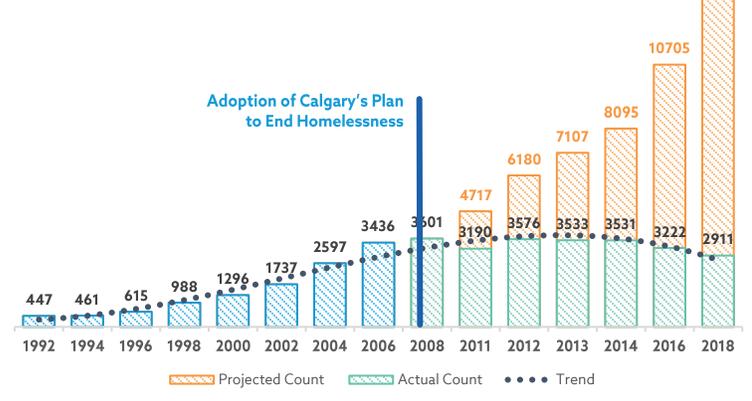


OUR LIVING LEGACY

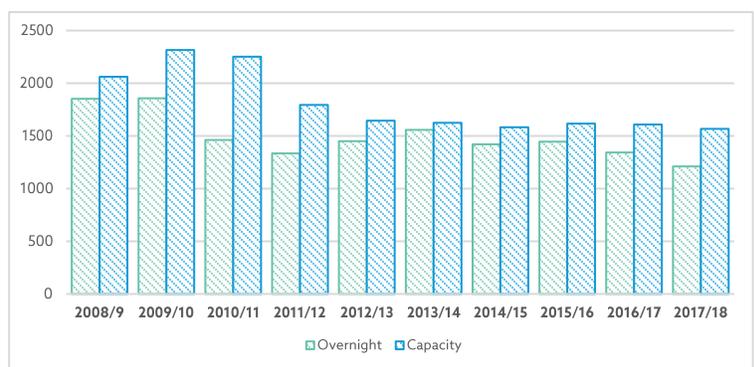
Homelessness Slowed:

We have slowed the growth in homelessness despite an increasing population, which is a remarkable feat given that Calgary's population grew by more than 220,000 people from 2008 - 2018. Based on PiT count data, we've achieved a 32% decrease in homelessness in Calgary (per capita) since January 2008 and looking at the occupancy figures over the past decade, we can also see a notable decrease in emergency shelter use of approximately 35%.

Homeless PiT Counts Before & After the Implementation of Calgary's 10 Year Plan



Average Stays and Capacity in Single Adult Shelters, 2008 - 2018

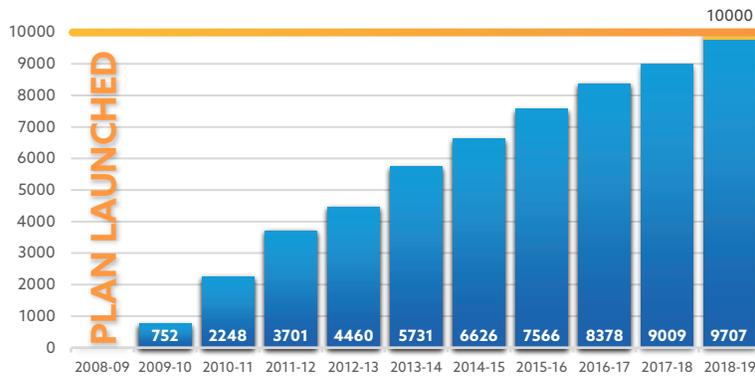


New Housing Program Spaces and Housing Units with Supports

CHF and partner agencies created more than 2,184 new housing program spaces operated by 57 programs thanks to government funding and have added more than 550 units of permanent supportive housing units. We've housed over 9,700 people and 71% of clients in CHF funded housing first programs have achieved housing stability (cumulative since April 2009).

House More People

Metric: House 10,000 people experiencing chronic & episodic homelessness (2008 - 2018)

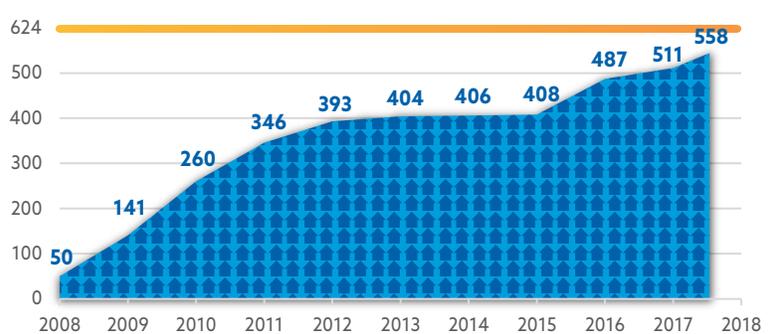


■ Number Housed
■ Projected Goal

Total Housed:
9,707

Build More Futures

Metric: Open 624 new dedicated permanent supportive housing units in Calgary (2008 - 2018)



■ Number Of Units
■ Projected Goal

Total Units:
558

→ **A better use of public dollars:** In a study of CHF-funded Housing First programs, researchers concluded that every \$1 spent on Housing First is associated with \$1.5 - \$4 of savings to the public system (in terms of nights in hospital, ER visits, and justice services).

→ **Coordinated System-of-Care:** 23 agencies and 57 programs are now on a common information system regarded as one of the best of its kind internationally. Agencies use common intake processes and metrics to benchmark service impact and quality to improve participant outcomes and community impact.



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Government's Investment

→ City of Calgary:

From 2008 to 2018, the City of Calgary committed \$6M to CHF to support Plan implementation.

→ Government of Alberta:

Unprecedented levels of support and leadership from our provincial partners. \$288.1M in program funding, and \$88.9M in capital funding was committed.

→ Government of Canada:

The Government of Canada contributed \$64.1M in program funding and \$6.9M in capital funding and has prioritized future investment in Housing First to address chronic and episodic homelessness over the next five years.

Private Sector Investment

→ **The RESOLVE Campaign** is a collaboration among nine participating agencies which raised over \$70.7 million from the private sector to build affordable and supported housing for 1,850 homeless and vulnerable Calgarians.

Summary of Total Investment during Calgary's 10 Year Plan

Public – Capital	\$101.8 M
Public – Operating	\$352.2 M
Philanthropic – Capital	\$70.7 M
Total:	\$524.7 Million

Calgary's 10 Year Plan Shortfall

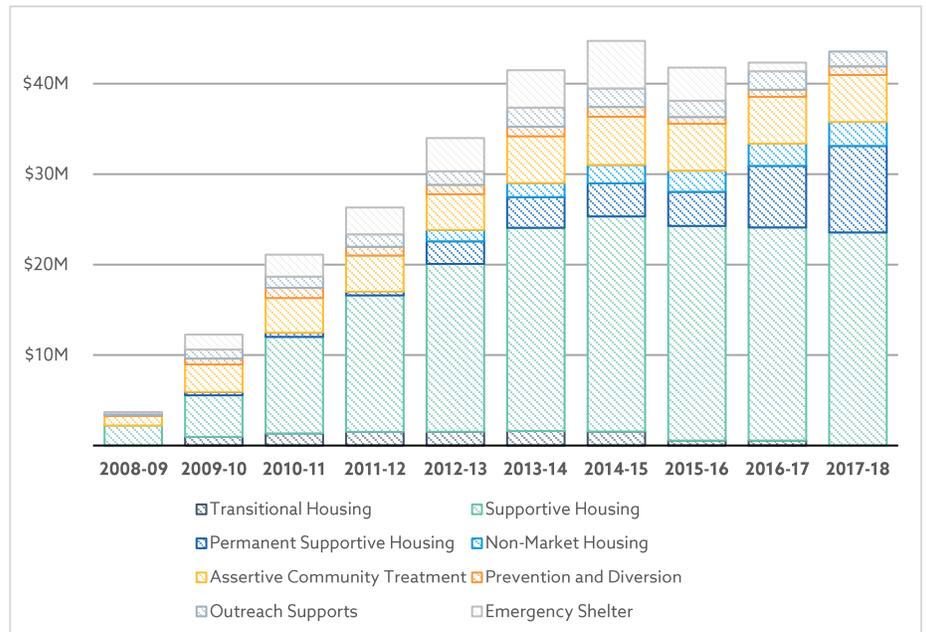
Total Ten Year Plan Request (2008)	Total Ten Year Plan Commitment	Shortfall
\$3.2 Billion	\$524.7 Million	\$2.68 Billion

Given a shortfall in capital and operating investment dollars received over the course of Calgary's 10 Year Plan, evidence based decisions regarding how best to allocate and optimize limited funds were made.

Committed dollars were focused on a specific target population of individuals – primarily those experiencing chronic and episodic homelessness (and an estimated number of individuals who were either transitional or on the brink of transitional homelessness)

Since individuals experiencing homelessness are not homogenous, there were a spectrum of programs, services and housing with varying levels of support matched to the specific needs of the population. This system approach strives for efficient and effective use of resources while honouring client-centered practice.

Investment Dollars: Program Type Funding Allocations*



* In the early years of Calgary's 10 Year Plan, provincial emergency shelter funding was flowed through CHF. The province now funds the emergency shelters directly