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Mitchell Design Group

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## A Year of Change



**CALGARY HOMELESS  
FOUNDATION**

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**ANNUAL REPORT 2006-2007**

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Mission Statement

The Calgary Homeless Foundation exists to end homelessness in Calgary.

Vision

Calgarians will have access to housing where they feel safe and secure.

Values

To preserve the dignity of an individual to have a place to call home, a place that is adequate, accessible, safe and affordable.

To foster respect for the homeless.

To work in collaboration with the Calgary community.

To advocate social responsibility to address homelessness issues.



calgary homeless foundation

**Daryl Bottorff**  
Financial Manager

**Sharyn Brown**  
Director of Operations

**Loree Clark**  
Administrative Assistant,  
10 Year Plan

**Rhonda Hicklin**  
Administrative Assistant

**Martina Jileckova**  
Project Development  
Coordinator

**Bev Longstaff**  
Affordable Housing Advisor

**Nicole Motter**  
Government Relations &  
Communications Coordinator

**Tim Richter**  
Vice President and Project Manager,  
10 Year Plan

**Wayne Stewart**  
President & CEO

**Karen Wyllie**  
Community Planner

The Calgary Homeless Foundation wishes to recognize the employees who served with us in 2006 and have since moved on to other endeavors.

Thank you to:

**Trevor DeTro**  
**Beatrix Downton**

**Linda Fry**  
**Debra Huff**  
**Heather Hild**  
**Linda McLean**  
**Terry Roberts**  
**Dana Seiffert**  
**Kim Searle**

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**Irene Pfeiffer**



**Wayne Stewart**  
President & CEO  
Calgary Homeless  
Foundation

## Notes to Financial Statements

### 1. NATURE OF OPERATIONS

The Calgary Homeless Foundation was incorporated under the Alberta Societies Act on September 4, 1998. The Foundation is a not-for-profit organization and is exempt from income taxes under the Income Tax Act. The Foundation's stated objectives are to serve as a community partner in identifying the causes and solutions to homelessness; to develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary; to provide leadership and focus to address homelessness issues in Calgary and to raise such funds as may be necessary to achieve these objectives. The continued operations of the foundation are dependent on the on-going financial support of its sponsors.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared using the historical cost basis in accordance with Canadian generally accepted accounting principles. These financial statements have, in management's opinion, been properly prepared within the framework of the accounting policies summarized as follows:

#### Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that effect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are accounts receivable, accrued interest receivable, note receivable, property, plant and equipment, accounts payable and accrued liabilities, and deferred contributions.

#### Cash

Cash is comprised of deposits with financial institutions.

#### Term deposits

Term deposits are accounted for as current assets as they can be redeemed at any time. Deposits with an initial maturity in excess of three months are not classified as cash equivalents. Interest income on the deposits is accrued over the term of the deposit.

#### Property, plant and equipment

Property, plant and equipment over five hundred dollars is recorded at cost and is amortized using the declining balance method at rates designed to amortize the cost of the property, plant and equipment over its estimated useful life. The annual amortization rate is as follows:

Furniture and equipment	25%
Computer equipment	50%

In the year of acquisition, the assets are amortized at one-half of the normal rate. Software is expensed in the year of purchase.

#### Fund accounting

The Foundation follows the restricted fund method of accounting for contributions.

Assets, revenues and disbursements relating to funds received from the Provincial and Federal governments are shown in the Restricted Fund. Donations from private corporations and individuals that require a specific use have also been shown in the Restricted Fund.

Expenses are reconciled monthly to determine the breakdown between Federal and Community funding and then the appropriate transfer of funds between accounts is made to ensure that all funding sources are appropriately applied.

All other assets, liabilities, revenues and disbursements of the Foundation are shown in the General Fund.

#### Revenue recognition

Restricted contributions are recognized as revenue in the Restricted Fund, when receivable. Contributions received for a specific project for which no restricted fund has been set up, are recognized as revenue when the related disbursement is incurred.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted investment income is recognized as revenue of the General Fund in the year earned. Investment income earned on restricted funds is recorded as revenue in the Restricted Fund in the year earned.

#### Contributed services

Volunteers have contributed a variety of services to assist the Foundation in carrying out its objectives. The fair value of such contributed goods and services cannot be reasonably estimated and therefore have not been recognized in these financial statements.

### 3. TERM DEPOSIT

The term deposit bears interest at 3.75% and matures on November 20, 2007.

### 4. NOTE RECEIVABLE

The note receivable is non-interest bearing and was due from the John Howard Society on September 30, 2006. The amount was originally advanced to the John Howard Society to fund a project, however

the project did not occur and the amount is therefore repayable to the Foundation. The Foundation expects to receive repayment within the next year therefore the amount has been classified as current.

### 5. PROPERTY, PLANT AND EQUIPMENT

	2007		2006	
	Cost	Accumulated Amortization	Net	Net
Furniture and equipment	\$ 14,567	\$ 9,958	\$ 4,609	\$ 6,145
Computer equipment	\$ 30,672	\$ 21,367	\$ 9,305	\$ 16,086
	\$ 45,239	\$ 31,325	\$ 13,914	\$ 22,231

### 6. DEFERRED CONTRIBUTIONS

During the year, contributions of \$1,128,028 were received relating to several specified projects. Of this amount, \$734,802 was expensed on the related projects and this amount was moved to income. The rest of the \$393,226 will be funded in the next year, and therefore the amounts are deferred at year-end. In the prior year, contributions of \$720,517 were received for various projects. Of this amount, \$113,998 was expensed in the current year on the related projects and this amount was moved to income this year. There is \$606,520 remaining from the previous year that will be funded in the next year, and therefore these amounts continue to be deferred at year end.

	2007	2006
Beginning balance	\$ 720,517	\$ 292,785
Proceeds received during the year	1,128,029	813,507
Expenditures made during the year	(848,800)	(385,775)
	\$ 999,746	\$ 720,517

### 7. RESTRICTED NET ASSETS

The Foundation has received grants from the Province of Alberta, Alberta Seniors Office and Deputy Minister and from the Federal Government. The agreement between the Foundation and the grantors require that the grants and accrued interest must be used exclusively for investment in capital projects or eligible expenses as determined by the grantor, (designed to alleviate the homeless problem in Calgary and the surrounding area).

The Foundation has also received donations from private donors. Certain of these donors have requested a report on which projects their donations have been applied to. These donations have therefore been segregated as donor restricted assets.

The restricted fund balance is comprised of the following closing balances:

	2007	2006
Federal restricted funds	\$ 45,318	\$ 78,824
Provincial restricted funds	386,729	982,678
Donor restricted funds	63,471	62,014
	\$ 495,518	\$ 1,123,516

### 8. APPROVED EXPENDITURES

The Foundation has approved project disbursements to assist in reducing homelessness in Calgary. The net commitment at March 31, 2007 is as follows:

	2005	2004
Inglewood Horizon/Home Builders	\$ -	\$ 630,000
Storehouse Project (formerly Synergy)	-	900,000
Victory Outreach	500,000	-
	\$ 500,000	\$ 1,530,000

### 9. COMMITMENTS

The Foundation entered into a lease agreement with the Government of Alberta for premises which expires on July 31, 2008. There is an option to renew for an additional three years at the option of the landlord. The consideration paid for the lease is \$1 per year.

### 10. ECONOMIC DEPENDENCE

The Foundation received \$3,358,589 (2006 - \$2,334,410), which represents 61.8% (2006 - 60.5%) of its revenue, from the Federal Government.

### 11. FINANCIAL INSTRUMENTS

Financial instruments consist of recorded amounts of accounts receivable and accrued interest receivable which will result in future cash receipts as well as accounts payable and accrued liabilities which will result in future cash outlays.

It is management's opinion that the Foundation is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, except for the note receivable which has a carrying value less than its fair value because it is non-interest bearing.

## Sponsors



### Ed Stelmach

Premier of Alberta

"As Premier of Alberta, I wish to commend the Calgary Homeless Foundation on its achievements over the past year. As a successful, collaborative partnership based upon cooperation and understanding, you are to be applauded for showing great care and compassion in providing effective solutions to transitional housing and supports for Calgary's homeless population. Best wishes for the coming year as your Foundation continues to strive for a brighter future for all Calgarians."

### Dave Bronconnier

Mayor of Calgary

"On behalf of City Council and the people of Calgary, I am pleased to congratulate the members of the Calgary Homeless Foundation on the accomplishments of the past year. As Calgary grows, so too does the need for housing for people to live. It is through the dedication of organizations such as the Calgary Homeless Foundation that enable those less fortunate to have the opportunity to have a place to call home. Each year the significance of the CHF's impact on the stability and health of our community multiplies. Because of your collective expertise and guidance, hope and opportunity exists for individuals and families without appropriate housing. Our city is a proud sponsor of the Calgary Homeless Foundation and citizens are extremely grateful for the planning, the dedication and expended effort that results in secure shelter for those less fortunate."

### Hal Walker

2007 Chair, Calgary Chamber of Commerce

"The Calgary Chamber of Commerce congratulates the Calgary Homeless Foundation in its efforts to eradicate homelessness. As a founding sponsor of the Foundation, we once again commend your dedication, initiative and leadership to ensure that opportunities and hope are available to all individuals and families in our city. Your participation in the newly formed *Calgary Committee to End Homelessness* is essential in achieving their 10-year goal to end homelessness in Calgary. Please accept our best wishes for continued success in all your initiatives."

### Dr. Kabir Jivraj

2006 Board Chair, United Way of Calgary and Area

"United Way of Calgary and Area is pleased to maintain our continuing partnership with the Calgary Homeless Foundation. We are dedicated to working together to mobilize collective action towards making Calgary a city where people can maintain a safe, adequate standard of living and contribute meaningfully to our society."



Message from the Chair of the Board



Brian P. O'Leary, Q.C.

Our focus over the coming year will be to work closely with the Calgary Committee to End Homelessness and the community agencies who serve the homeless to implement the plan to end homelessness in Calgary once and for all. We invite all Calgarians to join us in this effort.

This has been an important year in the life of the Calgary Homeless Foundation – a year of renewal, reorganization and recruitment to our cause – to end homelessness in Calgary.

Since the Foundation was started by Art Smith in 1998, an impressive record of results was achieved under the effective leadership of our past Chairman, John Currie. The Foundation raised and contributed millions of dollars to assist in the creation of 73 projects to help the homeless in our city. With our partner, the Community Action Committee, the Foundation developed an efficient system to identify priorities, screen projects and find funding to make projects happen. Our focus over those eight years was to provide financial support to the agencies supplying emergency and transitional shelter for the homeless and our track record is respected across Canada.

Despite all of the good work of the Foundation and our partner agencies serving the homeless, the situation in Calgary worsened and some would even say it has reached a crisis level.

In May 2006, the City's biennial count of homeless persons revealed the following hard facts:

- 3,436 homeless individuals;
- 145 homeless families;
- 429 individuals sleeping on the streets or in our parks.

Our emergency shelters were again over capacity and could not keep staff because of inadequate funding in a highly competitive job market. Waiting lists for addiction treatment programs were at all time highs.

On top of all of this bad news we faced the realization

that homelessness and emergency shelters had become an accepted situation in Calgary. Shelters became the only home available for many mentally ill and addicted individuals, women and children fleeing violence and the working poor.

We at the Foundation realized that we needed a new response to the homeless situation in our city. It was time to step back and objectively evaluate our strategies in light of the changing circumstances surrounding us. That is exactly what the Foundation Board did in 2006.

Our first objective was to re-evaluate our mission as an organization and to renew our commitment and energy as a Board of Directors. After a successful two-day planning session at the end of September 2006, we emerged with a new mission statement – *"The Calgary Homeless Foundation exists to end homelessness in Calgary"*.

The next step was to ensure we had the right management team and staff in place to meet the challenges we were now facing. Wayne Stewart became our President and Chief Executive Officer on October 1, 2006 and has successfully recruited a group of qualified individuals to supplement our existing hard working and dedicated staff. He has already made a significant difference in the short time he has been with the Foundation.

Our third strategy was to focus on partnerships. We knew that our Foundation needed strong partners and close relationships if we were to succeed in accomplishing our new mission. Through the good work of Trish Cameron, Chair of the Community Action Committee, we have renewed and strengthened our relationship with this strong ally. Throughout the year we also worked with The Calgary Community Land Trust and HomeCo to help increase the stock of afford-

Statement of Operations

Year Ended March 31	General	Restricted	2007 Total	2006 Total
<b>REVENUES</b>				
Donations and grants	\$ 226,116	\$ 5,207,388	\$ 5,433,504	\$ 3,855,280
Special events	347,264	–	347,264	369,908
Interest	60,297	46,552	106,849	70,482
	633,677	5,253,940	5,887,617	4,295,670
<b>OPERATING EXPENSES</b>				
Project disbursements	334,000	5,493,124	5,827,124	3,810,120
Special events	181,463	–	181,463	413,413
Housing registry expenses	–	–	–	4,554
Advertising and promotion	16,484	–	16,484	11,107
	531,947	5,493,124	6,025,071	4,239,194
<b>ADMINISTRATION EXPENSES</b>				
Salaries	260,105	244,046	504,151	457,094
Office	108,981	12,279	121,260	123,861
Amortization	8,464	1,536	10,000	9,657
Telephone	5,998	–	5,998	6,120
	383,548	257,861	641,409	596,732
Total expenses	915,495	5,750,985	6,666,480	4,835,926
Earnings (loss) before the following	(281,818)	(497,045)	(778,863)	(540,256)
Return of project capital (note 4)	360,000	–	360,000	–
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	<b>\$ 78,182</b>	<b>\$ (497,045)</b>	<b>\$ (418,863)</b>	<b>\$ (540,256)</b>

Statement of Changes in Net Assets

Year Ended March 31	Invested in Equipment	General	Restricted	2007 Total	2006 Total
<b>Balance, beginning of year</b>	\$ 22,231	\$ 634,613	\$ 1,123,516	\$ 1,780,360	\$ 2,320,616
Transfers (note 2)	–	111,183	(111,183)	–	–
Purchase of equipment	1,683	(1,683)	–	–	–
Excess (DEFICIENCY) of revenues over expenses	(10,000)	86,646	(495,509)	(418,863)	(540,256)
<b>Balance, end of year</b>	<b>\$ 13,914</b>	<b>\$ 830,759</b>	<b>\$ 516,824</b>	<b>\$ 1,361,497</b>	<b>\$ 1,780,360</b>

Statement of Cash Flows

Year Ended March 31	2007	2006
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess of revenues over expenses	\$ (413,863)	\$ (540,256)
Items not affecting cash:		
Amortization	10,000	9,657
Loss on disposal of assets	–	6,123
	(408,863)	(524,476)
Change in non-cash working capital items		
Accounts receivable	(202,670)	18,247
Accrued interest receivable	1,447	(12,877)
Prepaid expenses	–	2,244
Accounts payable and accrued liabilities	2,430	13,401
Note receivable	(360,000)	–
Deferred contributions	279,229	427,732
	(688,427)	(75,729)
<b>CASH FLOWS USED IN INVESTING ACTIVITY</b>		
Purchase of equipment	(1,683)	(17,409)
Purchase of term deposit	(889,328)	(1,008,159)
Proceeds of term deposit	1,008,159	–
<b>INCREASE (DECREASE) IN CASH</b>	<b>(931,279)</b>	<b>(1,101,297)</b>
<b>CASH, beginning of year</b>	<b>1,474,056</b>	<b>2,575,353</b>
<b>CASH, end of year</b>	<b>\$ 542,777</b>	<b>\$ 1,474,056</b>

Auditor’s Report

To the Directors of the Calgary Homeless Foundation


We have audited the statement of financial position of the Calgary Homeless Foundation (the “Foundation”) as at March 31, 2007 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test

basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Calgary, Alberta  
May 16, 2007

  
Hudson & Company LLP  
Chartered Accountants

Statement of Financial Position

March 31

ASSETS

	General	Restricted	2007 Total	2006 Total
CURRENT				
Cash	\$ 407,259	\$ 495,518	\$ 902,777	\$ 1,474,056
Term deposits (note 3)	889,329	–	889,329	1,008,159
Accounts receivable	178,716	50,000	228,716	26,046
Accrued interest receivable	12,946	2,320	15,266	16,714
Note receivable (note 4)	360,000	–	360,000	–
	1,848,250	547,838	2,396,088	2,524,975
PROPERTY, PLANT & EQUIPMENT (note 5)	9,305	4,609	13,914	22,231
	\$ 1,857,555	\$ 552,447	\$ 2,410,002	\$ 2,547,206

LIABILITIES

CURRENT				
Accounts payable and accrued liabilities	\$ 17,745	\$ 31,014	\$ 48,759	\$ 46,329
DEFERRED CONTRIBUTIONS (note 6)	999,746	–	999,746	720,517
	1,017,491	31,014	1,048,505	766,846

NET ASSETS

INVESTED IN EQUIPMENT	9,305	4,609	13,914	22,231
RESTRICTED NET ASSETS (note 7)	–	516,824	516,824	1,123,516
UNRESTRICTED NET ASSETS	830,759	–	830,759	634,613
	840,064	521,433	1,361,497	1,780,360
	\$ 1,857,555	\$ 552,447	\$ 2,410,002	\$ 2,547,206

APPROVED ON BEHALF OF THE BOARD

  
Director

  
Director

able housing in Calgary. The volunteer Board Members of both of those organizations continue to provide countless hours of dedicated work to make this a better community for all Calgarians.

We knew we also needed to recruit new partners to our cause. Together with the United Way we developed a strategy to bring our community together in the struggle against homelessness. With the help of Jim Gray we recruited Steve Snyder of TransAlta Corporation to head up a committee of community champions and the Calgary Committee to End Homelessness was born. The CCEH was launched in early 2007 and is leading the effort to develop a 10-year plan to end homelessness in Calgary.

It has been an extremely busy year for all of us at the Calgary Homeless Foundation and I want to personally thank my fellow directors for their hard work over the past

year. In particular, Bob Coe representing the Government of Canada has done an incredible job in coordinating the work of Service Canada with the work of the Foundation. We look forward to working closely with the Department of Municipal Affairs and Housing of the Government of Alberta on the implementation of their new housing programs for Calgary and the rest of the province. Our focus over the coming year will be to work closely with the Calgary Committee to End Homelessness and the community agencies who serve the homeless to implement the plan to end homelessness in Calgary once and for all.

We invite all Calgarians to join us in this effort.

  
Chair of the Board

A Tribute to  
Arthur Smith  
and  
John Currie



ARTHUR SMITH  
C.M., D.F.C., O.C., A.O.E., Hon. LL.D.



JOHN CURRIE  
C.M., LL.B.

The Board and staff of the Calgary Homeless Foundation wish to recognize and honour two of our favourite people as they move into new phases of their lives.

Mr. Arthur Smith, Chairman Emeritus, has retired from his post with Alberta Economic Development Authority at McDougall Centre. For many decades, Mr. Smith has been one of Calgary's most distinguished businessmen and influential community leaders. It was because of his compassion and resolve that the Calgary Homeless Foundation was established. He served as the Foundation's first Chairman and over the past nine years has been a tireless fundraiser, supporter and friend.

Mr. John Currie, also involved with the Calgary Homeless Foundation since its inception, is stepping down from the

Board of Directors. Mr. Currie was a founding Director and served as President, Chair and Director over the years. He has served in numerous capacities including President of the Calgary Chamber of Commerce and Chair of Bow Valley College. In 2006, he also served as Chair of the Calgary Community Land Trust. The Currie family is well known in Calgary for their compassion and community involvement, and in 2005, Mr. Currie received a Generosity of Spirit Award for his lifetime philanthropy.

These two gentlemen have had an enormous impact on our community, and their legacies and values will continue to guide the Calgary Homeless Foundation and our work. We wish them the very best in their retirements, and thank them for all they have done!



## Message from the President and C.E.O.



Wayne Stewart

In the book “Good to Great,” author Jim Collins points to a paradox important when faced with what seems an impossible situation. One must “hold unwavering faith in the end of the story while daily confronting the brutal facts of reality.”

This captures what we must do as we face the seemingly impossible task of dealing with the homeless issue plaguing cities across Canada. Reality confronts us every day as we go about our work and our lives. It is brutal indeed for those who have no security of place, no home to go to at day’s end.

And yet we cannot give in to despair; we simply must persist, holding fast to a belief that we can end the blight of homelessness for all Calgarians. The end of the story will see safe, secure housing for all.

### Reality: Economic Boom Leads to Bust for Many

Alberta is experiencing unprecedented economic growth. Conventional wisdom would suggest that everyone should benefit, that no one should be without all the advantages that come with economic ‘good times.’ Yet study after study points us to the reality of the past few years. Economic growth of this

magnitude always leaves people behind. Increases in costs of housing have left many people unable to afford accommodation. Rents are unaffordable; home ownership is unthinkable.

So we see the face of the homeless changing in Calgary. More and more, we see families and workers without secure housing. Daily, we hear stories of seniors who can no longer afford the increased rent on apartments in which they have lived for much of their life.

**The goal of ending homelessness will have been achieved when Calgary has a range of housing options, in sufficient quantity, representing a continuum from emergency shelters to affordable home ownership.**

We see little children sleeping in church basements, transported daily to services and schools. We marvel at the spirit of the children, while wondering if they will someday be homeless adults for lack of opportunity at this critical time of their life. We feel sadness at the plight of parents who so obviously are doing their best for the children but are simply not able to afford a home in this economic climate. If we have a heart for those in need, we feel shame.

### The Foundation’s Work Continues with a Shift

The Calgary Homeless Foundation has, over the past nine years, been involved in projects that have added over 2,000 units of a variety of housing

options in Calgary. At the same time, the number of Calgarians without homes continues to rise.

As we shift our mission to ‘ending homelessness,’ the work also changes. The focus must be on increasing the stock of housing options.

By ‘ending homelessness,’ we do not expect that everyone will live in a single family home with a three-car garage. Rather, everyone will have safe, decent, appropriate housing in which they can feel secure.

### The End of the Story: Housing for All

The work of the past year and the plans for the future provide a base for our faith in the end of the story. A number of housing projects were completed that provide transitional housing and treatment support, helping people toward independent living.

The launch of the Calgary Committee to End Homelessness and the participation of community leaders from government, corporations and the non-profit sector hold enormous promise. At the same time, community service agencies continue their important work and their participation in the process of project selection and priority setting. As people work together, synergies become obvious. New ideas emerge, efficiencies become apparent. The goal seems increasingly achievable.

The goal of ending homelessness will have been achieved when Calgary has a range of housing options, in sufficient quantity, representing a continuum from emergency shelters to affordable home ownership. Each element of the continuum is serving the purpose for which it was designed. Shelters are available for emergency accommodation and no

## Supporter of the Year

Burnet, Duckworth & Palmer LLP



The Calgary Homeless Foundation is pleased to recognize the law firm Burnet, Duckworth & Palmer as Supporter of the Year. Their support of our work extends well beyond 2006, as BD&P has been a benefactor for many years.

In 1999, BD&P provided the very first corporate donation to the Calgary Home-

less Foundation, and has continued its tremendous support ever since. Beyond generous financial contributions, BD&P provides in-kind legal services including real estate advice, contract and agreement review, and conveyancing services. This translates into very significant savings for the Foundation, and we are

able to use those savings to help the city’s less fortunate.

Our sincere thanks and gratitude go to Craig Hill, Q.C., Annette Lambert, John Wilson and Ken Stewart (from left to right), as well as Harry Campbell, Q.C., Denise McMullen and Elvina Hussein (not pictured). They are all true friends of the Calgary Homeless Foundation and the agencies we fund.

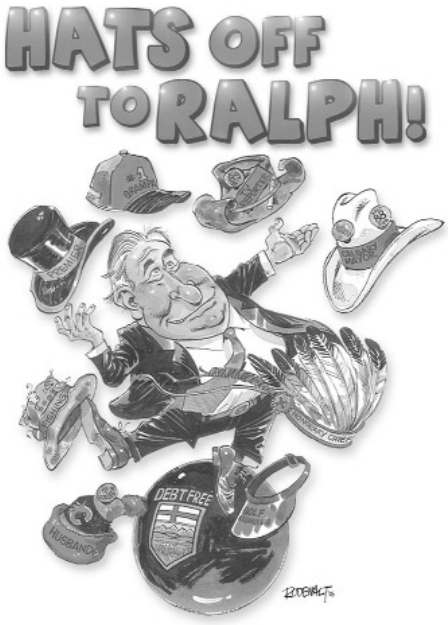
We want to especially acknowledge Brian O’Leary, Q.C., Chairman of the Calgary Homeless Foundation. Brian’s commitment and dedication to helping those in need of homes has been constant and enduring.

Thank you, BD&P!



## Fundraising Event of the Year

“Hats Off to Ralph” 8th Annual Premier’s Roast



Many merry mad hatters spent an entertaining evening in November 2006 roasting and toasting outgoing Premier Ralph Klein at the 8th Annual Premier’s Roast.

Attendees donned wild and wacky headwear – all in the name of a good cause!

The fine roster of roasters included Edmonton Mayor Stephen Mandel, Mr. Frank McKenna, and political satirist Bob Robertson. (Alberta’s Lieutenant Governor Norman Kwong was scheduled to appear but was unable to attend due to a personal matter). The evening’s Master of Ceremonies, Jebb Fink, ensured the hats and jokes were flying from start to finish!

Our hats are off to you, Mr. Klein, for your tremendous support of the Calgary Homeless Foundation during your tenure as Premier of Alberta. From the eight annual Roasts held, over \$1.1 million was raised for homeless initiatives.

Calgary Community Land Trust Report

MEMBERS		
John Currie, CM, Chair	Anne-Marie Erikson	C. Derek Lester
Dennis Bathory, Vice-Chair	Alison Gravelle	Darrell Majdell
Anthony F. (Tony) Mitchell	Sheila Gurevitch	Brian P. O'Leary, Q.C.
Bruce Alger	Ralph E. Hubele	Darlene Switzer-Foster
Tom Dixon	Bonnie Jones	Paul Taylor
	Brad Krizan	Janet Willson



Last year was an exciting and rewarding time for the Calgary Community Land Trust, with the completion of SunCourt, the largest Habitat for Humanity project in Western Canada. The townhouse complex was constructed on land owned by the CCLT and now provides safe, affordable homes to 27 families, 36 adults and 63 children in northeast Calgary.

The successful partnership between the CCLT and Habitat for Humanity continued in 2006 with the construction of Sheftel Court. The children of Leo and Goldie Sheftel and The Home Depot Canada donated the land to the CCLT, and Habitat Calgary volunteers built the townhouse complex, which will be home to 12 local families in need of a safe, secure home.

Another exciting project currently in the works is Kootenay Lodge. CCLT is collaborating with the Universal

Rehabilitation Services Agency on the 10-unit facility, which will provide supportive housing for Aboriginal individuals with severe mobility disabilities. Kootenay Lodge is named for Beryl Kootenay, a disabled Calgarian who has tirelessly advocated for housing for the disabled, particularly Aboriginal persons within the community.

Moving forward, the CCLT is positioned to continue its successful partnership with Habitat for Humanity on two projects – one in Mayland Heights, and another with the Holy Cross Anglican Church. With John Currie's retirement this year, Bonnie Jones will become the new Board Chair and carry on the good work of the Calgary Community Land Trust.

For more information, visit [www.cclt.ca](http://www.cclt.ca)

HomeCo Report



MEMBERS		
Jim Dewald, Chair	Brian O'Leary	Gene Fabro
Bev Longstaff, Vice-Chair	John Currie	Glenn Lyons, CEO
Leigh Cruess	Gael Macleod	
	Judy Ferguson	

Incorporated on June 12, 2006, HomeCo is focused on developing affordable, non-market housing in Calgary. Chaired by Mr. Jim Dewald, HomeCo's mandate is to provide development expertise and support to community groups wanting to build affordable housing. The corporation does not have charitable status and works closely with the Calgary Homeless Foundation and the Calgary Community Land Trust to accept donations of land and in-kind development donations.

With less than a year in operation, HomeCo has seen significant support in the community sector and has several proposed projects on the go, including:

- A 68-unit apartment building in Bridgeland, Phase I of a much larger affordable housing program. HomeCo is providing development management services to Bishop O'Byrne Housing Association.

- A 26-unit apartment complex in Parkdale in collaboration with Norfolk Housing Society
- A 24-unit townhouse project in Forest Lawn
- A feasibility study is underway for 28 assisted living units in Glamorgan.

The Board of HomeCo wishes to recognize the commitment of Enbridge Inc as lead private sector donor. Their financial contribution to HomeCo's seed funding enabled HomeCo to immediately pursue opportunities and projects, following its launch in September 2006.

longer as the only place. Support systems, properly funded, must accompany housing for those who need assistance in recovery from mental illness, addictions and family violence.

The goal will have been met when Calgary is a great city for all.

Everyone Must Engage in the Work of Ending Homelessness

In All Our Sisters, Calgary author Susan Scott points out that the solutions to this issue have been obvious for some time. We need more housing and more services in neighbourhoods all around the city. The solutions have been identified; we simply have to get to work and put these in place.

In this work, every Calgarian can and must play a role. Governments cannot do it alone. Non-profit agencies will continue to provide service to clients but they too must have help.

Every one of us can help in a number of ways. We can advocate for the homeless, ensuring that governments at all levels keep the issue at the top of their priority list. We can adopt a

family, providing financial and emotional support, helping them grow to independence, giving the children a chance. We can volunteer and contribute of our excess to those in need through one of the wonderful service agencies, If we all pitch in, we will end homelessness. We must. We will.

Appreciation to our Volunteers, Staff and Partners

Staff and volunteers on our board and committees worked particularly hard over the past year and I wish to offer my personal thanks to all. The leadership of Unni Soelberg-Claridge on the Premier's Roast deserves special recognition as does the staff work of Sharyn Brown, without whom we would make precious little progress. Brian O'Leary has been a great partner as we shift the mission and work of the Foundation; I appreciate his counsel and support very much.

Non-profit agencies have been stretched to the limit and beyond in responding to the increased needs as our city attracts people from across

Canada for work, and is unable to provide housing. Every staff and volunteer at these agencies is a special person whose work must be recognized, valued and supported.

Our partners in the various levels of government who provide planning support, policy advice and funding, have played an important role. We look forward to working with each and every one of them in our effort to bring more housing to the market faster for those with no homes.

Our work with the private sector, particularly the development industry, has produced significant benefit and we expect this to grow in the future.

To each and everyone – and to those we have not mentioned specifically – thank you.

Stick with us as we confront reality and hold faith in the end of the story.

  
President and CEO

ENDING HOMELESSNESS

Ending homelessness does not mean everyone in Calgary will live in a single family home.

Rather, it means everyone will have safe, decent, appropriate housing with support to help them live independent, stable and productive lives.

To achieve this, Calgary requires a range of options covering a continuum of housing and services. Each will make a contribution to the safety and growth of those who seek refuge within their walls and through the support services available therein.

Presently, our shelters house those with mental illness and addictions in addition to families, the working poor and students. Shelters have become a home of last resort, rarely the best place but often the only place.

We must create options that allow people to move through the shelter system in an orderly and timely manner, into supported living that fosters independence. By moving people from shelters to appropriate housing, the capacity of shelters is freed up to house those who need short-term emergency housing. A key part of the current problem is a lack of affordable, supportive housing options beyond shelters.

The continuum of housing and services must also include, in addition to shelters, supportive housing for the mentally ill and for those with addictions, housing for youth with programs that support independent living, secure housing with counseling for those fleeing domestic violence, transitional housing for those reaching independence, rent supplement programs and below market rental units for the independent needing some financial support, and affordable housing for home ownership – the ultimate long-term goal.

– Excerpted from a guest column written by Wayne Stewart for the Calgary Herald



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John McDonald  
Bill McFarlane  
McIlveen David  
Donna Moore  
Nadia Moore  
Adam Moscovitch

audacity to dream of a day where no one is homeless, and the means to get us there.

For more information about the Calgary Committee to End Homelessness, please visit **[www.endinghomelessness.ca](http://www.endinghomelessness.ca)**.

  
Chair



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Message from the Chair, Calgary Committee to End Homelessness



Steve Snyder

Late last year, a small group of community leaders, including your Chair, Brian O’Leary came to the conclusion that our community could be, and had to be, mobilized to action around a vision to end homelessness in our city once and for all.

Their’s was not a pollyanna mission. They recognized that a long-term approach would be required. They recognized that multiple stakeholders with multiple perspectives would have to be rallied around this all encompassing vision. They knew that the approach they took would have to be innovative and practical at the same time. And, they knew that the group they put together to lead this charge, would have to carry the full weight of the community behind it to be truly successful in its mission – to end homelessness in Calgary in ten years or less.

They also sensed the timing was right to put all these ingredients together. Calgary had arrived at a tipping point on homelessness. In fact, two different points were starting to converge.

The first tipping point is the explosion of homelessness in this prosperous and abundant city. The tremendous economic growth in Alberta has left many behind, and it reaches into every community and economic strata. Homelessness may have touched a friend or family member, the man who framed your house or the woman who cares for your children.

Despite the tireless efforts of hundreds of staff and thousands of volunteers in social agencies, the public service and our charities, it has become clear that the status quo is not working. The current systems cannot keep pace with this growing problem. Just managing the system is no longer viable. If we do not act now, homelessness will hit a critical mass and reach that tipping point where the prob-

The Calgary Committee to End Homelessness has set an ambitious objective to end homelessness. This is a statement of principle as much as it is a goal – it’s a principle that says everyone in Calgary deserves safe, secure and appropriate housing. And our job as a community is to relentlessly pursue that goal and not be content to allow anyone to fall through the cracks.

lem will truly get out of hand. Calgary and its citizens will suffer serious social and economic harm.

It’s into this environment that the second tipping point arrived - the revolutionary idea that homelessness could be ended with a methodical and systematic approach to the issue; if it could break down the many silos blocking progress today. It’s simplicity and base in common sense has caught our imagination and our hope.

Today, 300 American cities, states and counties have begun or completed 10 year plans to end homelessness. In Canada, Red Deer was the first city to embrace the idea, Calgary the second.

Ten year plans represent hope because they work. It’s that simple. And we intend to learn from the US experience – their success and failures, as well as our own – to find the solutions that best suit Calgary’s needs.

Author John Naisbitt said “Leadership involves finding a parade and getting in front of it.” In my case the parade found me.

When I was asked to Chair the Calgary Committee to End Homelessness I saw right away this idea had all the ingredients of success – community leadership, a proven model and an idea whose time had come.

The existence of the Calgary Committee to End Homelessness is ample evidence of our collective desire to build a great city together. It makes me immensely proud to see the great group of skilled, knowledgeable volunteers who have joined us. They are clearly committed, clearly engaged, and clearly dedicated to success. But as the United Way of Calgary says: for a city to be truly great it has to be great for everyone.

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Volunteers

Teresa Basaraba Todd Basaraba Dennis Bathory Lisa Belsher Larry Benner	Dick and Nellie DeBoer Joel DeRaaf Melanie Deschamps Trevor DeTro EventPlan coordination	Tammy Herringshaw Heather Hild Ethel Hinkel Kim Ho Gordon Hoffman	Betty Laycock Derek Lester Richard Lewis Shelley Lockridge Helen Low Ross and Gladi Lys Brienne MacBeth Barbara MacDonald Bernadette Majdell Chad Martin Howard May Sheila McKie David McIlveen Dianne Mitchell Bud Moore Kent Morelli Grace Morley New Life Community Church and 8th Element Youth Group Brenda Novlesky Gerry Nufer Brian Olson Joseph Osuji Bill Pearson Keith Phillips Beth Phillips Brandon Rempel	Mary and Martin Ressler Tyler Ritz Jennifer Romanow Aldo and Shuana Romanzin Mel and Yvonne Schwanky Kim Searle Bud Sedman Grace Shandera Dana Seiffert Rion Sillito Single Volunteers Society of Calgary Arthur Smith Unni Soelberg-Claridge Tim Sommer Barb Sturdy Betty Thompson Darcy Verhun John A. Watson Phillip Wazonek Paul Webber Mary Webster Henry and Sheila Wiebe Barb Wilkinson Henry and Joyce Wood
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Once again Calgarians have extended their hands to those who need it most. By lending their time and talents to our work time and again, these men and women expand our reach a thousand fold, and they do it with no expectation of reward. This is what it means to give.

Maura Bosch Laurie Bouffard Sharyn Brown Calgary Chamber of Commerce Volunteers Jean Cleghorn Lynne and Rick Clost Luana Comin-Sartor Mike Coyne Lauchlan Currie Rosemary Damiani Katie Davis	and management Inc. Stephanie Felesky Mike Fleming Al Flynn Rick Fuller Lenny Gabel Anne Gehring Melissa Graham Kelti Graham J.B. Groves Doug Hamilton Darcy Heineman	Eric Horvath Ralph Hubele Rocky Huff Bradley Hunt Pastor Gaetan Hunt Gail Hunt Martina Jileckova Marjorie Johnson Martin Jones Ginette Jusseume Linette Kelly Shirley Koroluk	Eric Horvath Ralph Hubele Rocky Huff Bradley Hunt Pastor Gaetan Hunt Gail Hunt Martina Jileckova Marjorie Johnson Martin Jones Ginette Jusseume Linette Kelly Shirley Koroluk
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Unsung Heroes

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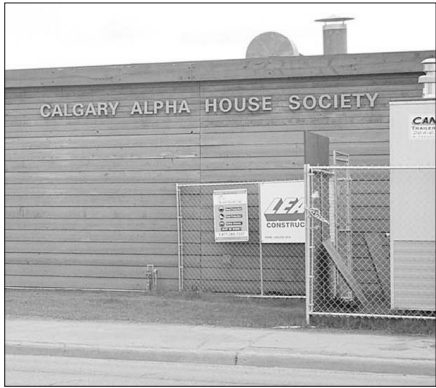


Projects



Aventa Addiction Treatment  
Centre for Women

The Calgary Homeless Foundation provided Aventa with emergency funds when it was discovered the floor was sinking in the facility's kitchen. The funding allowed Aventa to repair the problem and relocate the kitchen within the facility for the duration of the repairs.



Calgary Alpha House  
Society

Due to increased demand for services, Alpha House is redeveloping and expanding its current facility. The Calgary Homeless Foundation disbursed funds to the project, which assisted Alpha House in leveraging additional funding and making the expansion a reality.



Bridgeland Manor

The Calgary Drop-In and Rehab Centre is developing a supported living complex for seniors currently residing in shelters. Bridgeland Manor is a 50 unit apartment building located across the Bow River from the Drop-In Centre's main location. Currently undergoing renovations, the Calgary Homeless Foundation funding will be directed toward debt reduction and security feature upgrades.

Projects



Mustard Seed  
Street Ministry

In April 2006, the Calgary Homeless Foundation contributed funds toward Mountain Aire Lodge, a facility west of Sundre, intended to create productive opportunities for individuals trapped in inner-city poverty.



Mustard Seed  
Street Ministry

The Calgary Homeless Foundation contributed funds towards the renovation of the old Brick Building on 16th Avenue, as part of the 2006 Calgary Emergency Winter Response Program. The funding also covered transportation costs.



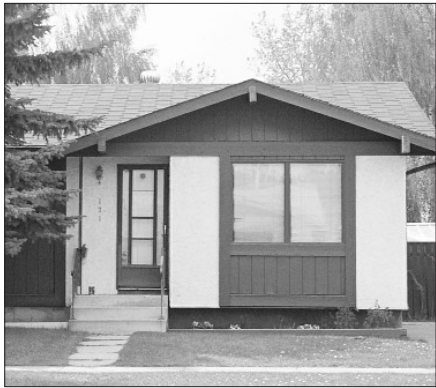
Simon House  
Residence Society

In 2006, the Simon House Residence Society received funding from the Calgary Homeless Foundation, assisting in the completion of a new 29-bed building which will enable Simon House to continue its work in helping individuals recovering from addiction.



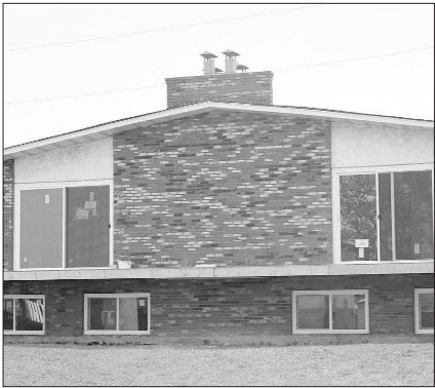
Inglewood  
Residence

The Calgary Homeless Foundation has been integrally involved in the Inglewood Residence since the early planning stages, and construction is set to begin in June 2007. The 2006 funding went to the Calgary Home Builders Foundation, who will construct 114 units of affordable housing on land contributed by the City of Calgary.



Fresh Start Addictions  
Treatment Centre

The Calgary Homeless Foundation provided funding to Fresh Start which facilitated the purchase of a Stage Two transitional home in Northeast Calgary. This home allows five men to live in a safe environment, with support from counselors.



Horizon Housing  
Society

Funding from the Calgary Homeless Foundation was used to purchase and upgrade an eight-bedroom duplex in Highland Park. Horizon Housing Society provides transitional housing with supports to individuals with mental illness who no longer require hospital services but are not yet able to function independently.



Sonshine Community  
Services

The Sonshine Centre is a second stage shelter for women and children fleeing family violence and abuse. Funds disbursed through the Calgary Homeless Foundation in 2006 will go toward reducing the mortgage on the 24-unit apartment building.



Storehouse  
39-3-10

The 2006 funding by the Calgary Homeless Foundation assisted Storehouse 39-3-10 in acquiring and renovating a 48,000 square foot warehouse in northeast Calgary. This allows three homeless-serving agencies involved to develop efficiencies in operating from one location.



Kootenay  
Lodge

Kootenay Lodge is a supportive housing project aimed at meeting the needs of Aboriginal individuals with severe mobility disabilities. The support provided by the Calgary Homeless Foundation, with funding from the Urban Aboriginal Housing Fund, will assist in the creation of 10 supported living spaces. The CCLT will own the property while URSA will deliver the services.