



TABLE of Contents

Leading the Way Home	4
Key Achievements	6
Community Mobilization	6
I Heart Home	8
Research & Data 10	0
Funder of Outcomes & Impact 1	2
Public & Political Will 1	5
Message From CHF Chair & CEO 1	8
Board Members1	9
Strategic Directions/Next Steps 2017/2018 20	0
Treasurer's Report & Statement of Operations	21
RESOLVE Campaign2	3
Thank You to Our Valued Donors & Sponsors 24	4
Many Thanks to You! 2	7

LEADING The Way Home

Since 1998, the Calgary Homeless Foundation (CHF) has been leading the charge to end homelessness in Calgary. As the system planner for Calgary's Homeless-Serving System of Care, we see the big picture of homelessness in Calgary, and we work with community to remove the obstacles that prevent people from finding their way back home. We promote collaboration between all orders of government, public sector service providers, foundations, homeless service providers - and all Calgarians - to provide easier and effective access to services and supports to end homelessness in our city.

It's working. Homelessness has slowed, thousands have been housed and the system has evolved into Canada's best - a coordinated and collaborative network of agencies and people working together. Calgary has become a recognized leader in the development of successful programs designed to end homelessness.

Let us show you how far we've come this year, and where we are going.

"Homelessness is slowing and the system of care is succeeding. We are helping a lot of people and making our city a better place to live, for all."

- Diana Krecsy, President and CEO, Calgary Homeless Foundation

Together,
we will end
homelessness in
Calgary

To provide Leadership for Calgary's Homeless-Serving System of Care to ensure it meets the needs of those who are homeless.

7/551

Over the past year, CHF has rebranded with a new look and feel. This new brand is comprised of four houses, and is a powerful representation of the four key pillars of our work.

Four is the number of stability and order, and symbolizes a strong foundation built on a people-centered focus and a balanced approach to decision making.

Through Indigenous teachings, we honour the four cardinal directions which correspond to the four aspects of being human - Spiritual, Mental, Emotional and Physical.

Our four core values:

Catalytic Leadership
Courageous Collaborators
Evidence Inspired
Vision Dedicated

Our four strategic pillars:

Community Mobilization
Research & Development
Funder of Outcomes & Impact
Public & Political Will



he Homeless-Serving Sector works with our community's most complex and vulnerable people. As the system planner, we empower and mobilize the community by providing the tools, programs and resources to help front-line staff and volunteers be more effective. This ensures that we all continue to deliver the best service to Calgarians experiencing homelessness.

We lead people home by supporting training for prevention services, emergency shelter and outreach staff. We're also engaged in ground-breaking initiatives such as the "Working with Homeless Populations: Practice Fundamentals" certification program, and we're helping to prepare professionals to work effectively and ethically with people who experience homelessness. We're educating practitioners on how to navigate a complex system composed of government, mental health, medical, social service and community-based agencies to better serve their clients.

The result? Staff make better educated decisions that will enhance how agencies are operating, and as a result, we're all growing and becoming much more effective in improving outcomes for the people we serve.

YOUR CONTRIBUTIONS

Total Funds Raised:

755 Donations

586 Volunteers

\$603,584

1,593 Volunteer Hours

13 Community Initiatives and Events

Housing Portfolio Transferred to HomeSpace Society

At our 2016 Annual General Meeting, the board announced that we would be transitioning our entire housing portfolio to HomeSpace Society (formerly Calgary Community Land Trust). This bold move provides the community with an independent entity that focuses on building specialized and affordable housing for vulnerable populations, including persons experiencing homelessness.



New System Planning Frameworks

CHF produced two key documents to improve care delivery: the System Planning Framework and the Family System Planning Framework. These documents outline the responsibilities of each and every mainstream partner and how they fit in the bigger picture. The documents create an interconnected response, driven by data, research and evidence, that help permanently end homelessness for those we serve.

Indigenous Strategy

The Indigenous population suffers a higher rate of homelessness than any other segment of society. Our Indigenous Strategy is an internal plan to integrate an Indigenous lens and awareness into all of the work we do. The new strategy lays out a plan to refine our work, identify priorities and execute implementation.

New Key Performance Indicators

From creation to implementation, developing our new Key Performance Indicators (KPIs) was a two year exercise. These new KPIs are important to ensure performance measurements contribute to an enhanced Homeless-Serving System of Care.

Continued Facilitation of Training Programs

Training programs increase skill levels in the Homeless-Serving Sector, specifically for individuals working in front-line agencies. In 2016 there were 1,491 programs offered and 1,195 people attended.

Working with Homeless Populations Certificate Scholarships

We believe in empowerment. 4 full scholarships (all for people with lived experience) and 21 partial scholarships were awarded in 2016. This totals \$34,000 in scholarships given by CHF in the last year to help make Calgary's Homeless-Serving System of Care even better.

The 7 Cities Online Learning Resource (SCOLR)

SCOLR is an electronic learning platform for Housing First practitioners across the province of Alberta. This program provides a modular learning experience and is an ongoing resource for Housing First best practices. There are 36 students currently accessing this program.

7 Cities Conference

CHF assisted in organizing the 2016 7 Cities Conference, The Alberta Way Home: Transformative Action in Ending Homelessness.

During two and a half intensive and highly interactive days, over 400 delegates from across Canada attended 40+ sessions that focused on the four C's of transformative action: Communication, Collaboration, Celebration, and Creation.

I Heart Home - Together We Can Do More

As a participating agency in the I Heart Home community initiative, we work hard to support and ensure the success of Calgary's Homeless-Serving System of Care. We lend our support and empower our community's agencies and front-line workers by telling their stories and supplying them with realworld tools to assist them in their social media and communications efforts. We also encourage and facilitate many high-leverage activities and partnerships such as the Calgary Recovery Services Task Force and the newly refreshed Calgary Youth Plan to End Homelessness.



TOGETHER, WE CAN DO MORE

HOUSE MORE PEOPLE **BUILD MORE FUTURES** SAVE MORE LIVES

Over the past 8 years of activating the guidelines established in Calgary's original Plan to End Homelessness, (updated in 2011) and 2015), we have continually focused on creating better results for those experiencing homelessness and for those working hard to alleviate its impact on people's lives, and our city. There's no doubt we've achieved a great deal:

- We've housed over 8,000 people
- We've built over 450 permanent supportive housing units specifically for the sector
- We've achieved a 92% housing retention rate

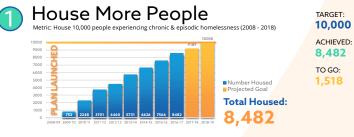
As a community-led initiative, I Heart Home continues to inspire Calgary in it's leadership role in the design and development of successful programs to end homelessness.

TOGETHER, WE CAN DO MORE

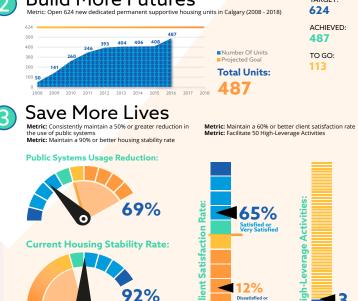


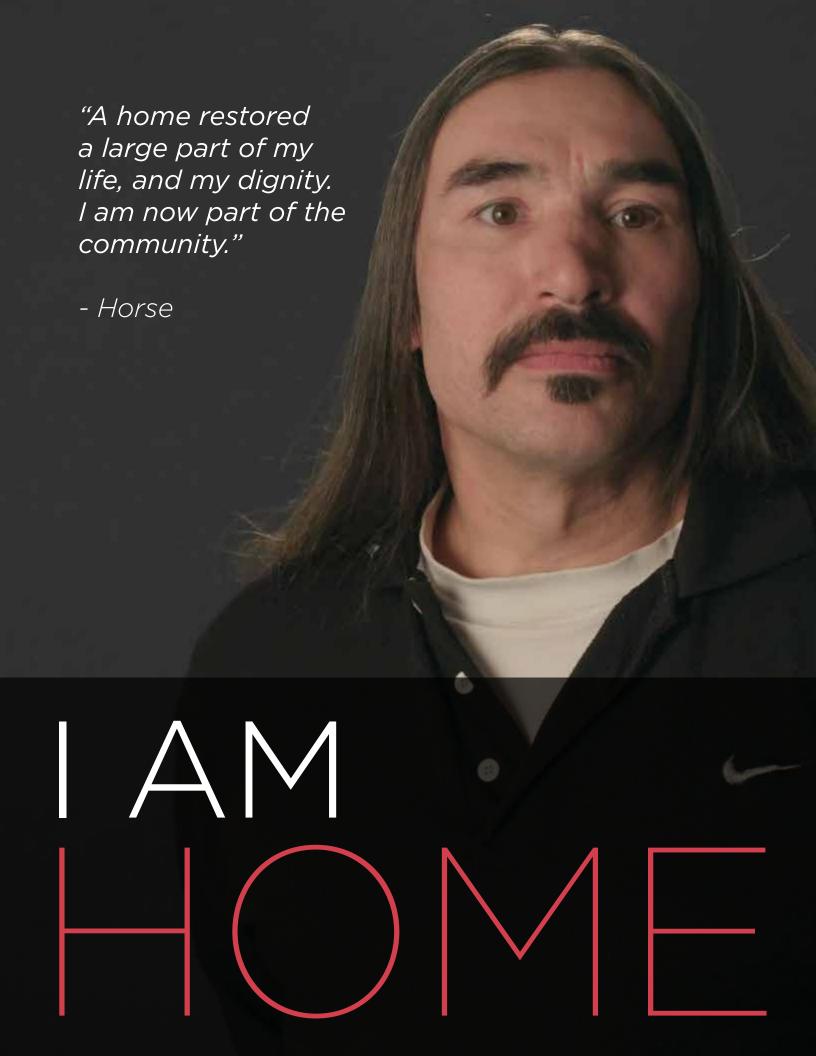
algary's Plan to End Homelessness launched in 2008, and it has provided the framework and focus for our community's efforts to drive transformational change across the Homeless-Serving System of Care.

By the end of December 2018, we, as a community, are dedicated to:











eadership requires insights, and insights require knowledge. We empower our city's System of Care and influence system change by leveraging the knowledge and expertise gained through our nationally and internationally recognized research. Coupled with our Homeless Management Information System (HMIS), which provides vital insights into homelessness, our research efficiently and effectively allows us to focus resources where they will have the most impact, and informs future programs and policies to benefit those experiencing homelessness.

Leveraging this vital resource, we create and improve life-saving rapid re-housing programs, supportive housing programs, and programs like Coordinated Access and Assessment - a program managed by CHF that provides a single point of entry into Calgary's Homeless-Serving System of Care and helps prioritize system responses to meet the unique needs of individuals and families.

It's about using our knowledge wisely to effectively faciliate change and utilize the resources that are necessary to address someone's needs and promote a sense of self-empowerment and achievement – both vital pieces in limiting dependency on the system of care and enhancing people's well-being.

HMIS FACTS & STATS					
1	Agencies:	Programs:	279 Individual service providers attended HMIS basic user training from36 different agencies/organizations		

RESEARCH:

Updated Research Agenda

CHF is gaining an international reputation as a leading contributor to applied homelessness research. In November 2016 we released our updated Research Agenda which outlines and discusses our past and future research initiatives.

Women and Homelessness

CHF is partnering with Dr. Katrina Milaney (University of Calgary) on a research project to identify current gaps in policy and service delivery regarding homeless women (and their children) with complex needs. In addition to CHF, research partners on this study include Inn from the Cold, the YWCA, the Canadian Observatory on Homelessness (COH) and Alberta Human Services.

Preventive Health Care Study

CHF continues to partner with Dr. Ron Kneebone (University of Calgary) on a study on preventive health care for persons experiencing homelessness. The study will assess the extent to which those receiving such health care experience improved housing outcomes.

Acute Care Intervention Study

CHF continues to partner with Dr. Ginetta Salvalaggio (University of Alberta) on a study looking at patients with high medical and social complexity. This research is looking at how acute care intervention is associated with reduced emergency department use to help health care and social service teams adapt their services to the needs of this unique population.

Homelessness Cost Saving Study

CHF researchers have recently begun an analysis of savings for the health and justice sectors stemming from formerly-homeless persons being placed into housing with professional supports. This research is being conducted by Dr. Ali Jadidzadeh, Dr. Nick Falvo and Mr. Jedd Matechuk.

DATA:

Point-in-Time (PiT) Count

As the first province to launch a Plan to End Homelessness, Alberta continued its leadership role in 2014 when it conducted the first province-wide PiT Count. Last year's count, held simultaneously across the province on October 19, 2016, implemented measures toward a more standardized count methodology. Over 100 volunteers supported the count in Calgary by surveying and counting people sleeping outside. In addition, over 70 facilities provided data on those being sheltered, or under their supervision or care, on that night.

Data Sharing Initiative with University of Calgary

CHF partnered with the University of Calgary's School of Public Policy for the First Annual Canadian Homeless Data Sharing Initiative. This event brought together 40 research experts from across Canada to explore best-practices in sharing information and data on homelessness. The Second Annual Canadian Homelessness Data Sharing Initiative, Data That Makes a Difference, was held in April 2017 in Calgary.

Data Sharing with Calgary Drop-In and Rehab Centre (DI)

This partnership means that the DI enters its data into the Homeless Management Information System. The result is a more accurate picture of homelessness in Calgary, and better data to support clients and housing placements.

Homeless Management Information System (HMIS) Enhancement

HMIS provides invaluable information to help boost the effectiveness of care. In 2017, our focus was to increase the use of HMIS in the System of Care, expand the use of HMIS as a collaborative case management tool and increase data alignment with the province/ 7 Cities.





As the system planner for Calgary's Homeless-Serving System of Care, we integrate the system to connect people to the right resources so homelessness can end as quickly and compassionately as possible.

We fund 26 agencies operating 55 programs, and we keep these programs accountable to our funders by defining their level of service quality. We monitor how these programs function and compare with one another to reduce duplication of services and leverage resources more effectively. By providing the structure to enhance opportunities for service providers to work more collaboratively, we match residents with the right agencies and services to maximize their success.



Outreach

Last year, CHF provided funding for outreach through the Downtown Outreach Addictions Program (DOAP) at Alpha House Society and Outreach and Cultural Reconnection (OCR) through the Aboriginal Friendship Centre of Calgary (AFCC). Together, these programs provided 16,721 services to 3,776 clients.

Coordinated Access and Assessment (CAA)

In addition to our housing with supports programs, CHF coordinates client placement through CAA. In 2017 we handled 1,751 referrals for 1,520 singles and 231 families.

PEOPLE HOUSED IN 2017

916 RESIDENTS



HOUSING PROGRAMS:

Adaptive Case Management (5 programs)

Permanent Supportive Housing (16 programs)

Supportive Housing (19 programs)

16 **43**5

465

SECTORS:



Youth **87**

Singles 671

PRIMARY RESIDENCE PRIOR TO INTAKE

36% Emergency Shelter
34% Couch Surfing

19% Outside **11%** Other

GENDER:



Male 49%

Other 1%

IMMIGRATION STATUS:



95% Canadian Citizen

4% Permanent Resident

1% Othe

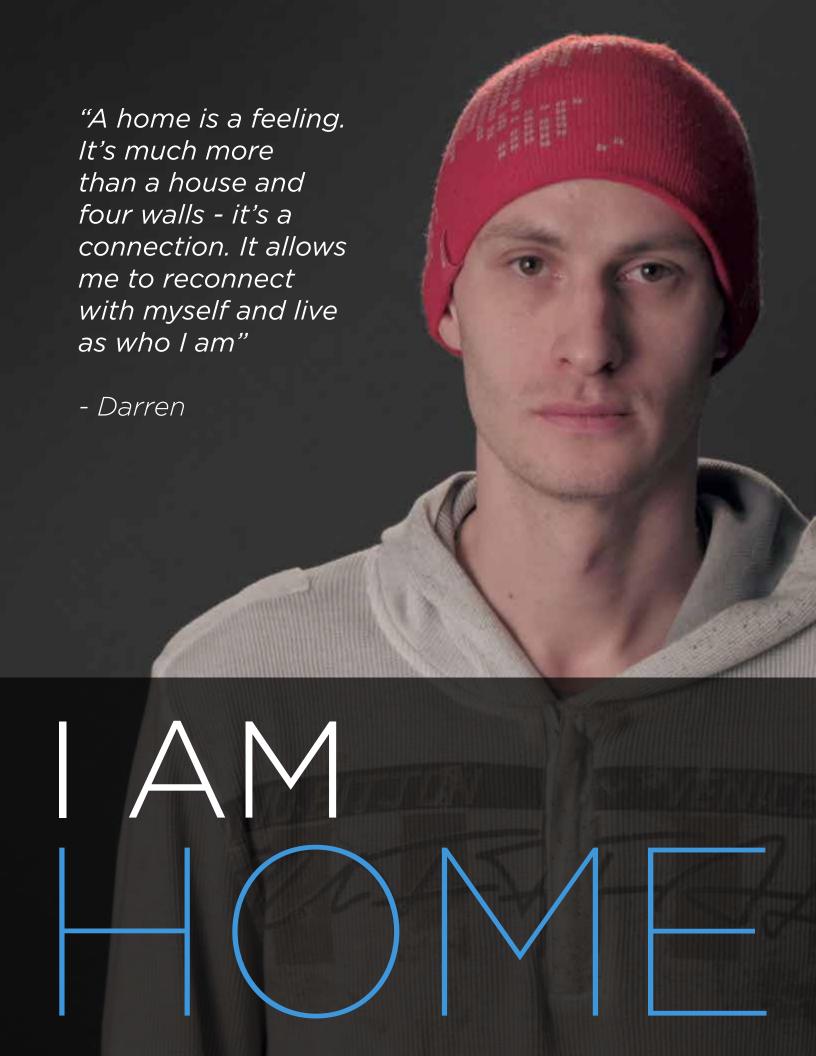
ETHNICITY:



Indigenous 34%

1

Other **12%**



REY ACHIEVEMENTS Public & Political Will



As leaders, one of our primary roles is to enable the system to run smoothly for all. By supporting opportunities for our community to come together, build relationships and seek solutions we help our shared vision of ending homelessness become a reality.

We foster greater public awareness, facilitate advocacy and work hard to build a solid foundation of community relationships that are fundamental in ending the journey for those experiencing homelessness. We work with all orders of government to access the funding needed to ensure Calgary's System of Care succeeds.

In addition, we speak on behalf of, and with those experiencing homelessness and those fighting homelessness, to make the world understand how the power of a home turns lives around. We help to create that bridge of understanding that gives those who are experiencing homelessness a place to come home to.

Contributed to the Provincial and National Housing Strategies

In response to the national housing crisis and the need for a National Housing Strategy, we prepared submissions to the provincial and federal governments. Key elements of the strategy included social media and online engagement, increase of nation-wide partner collaboration and engaging with policy makers.

Homelessness Doesn't Stand a Chance

Raising awareness and engaging the community is a key component of our Public and Political Will pillar. The video, "Homelessness Doesn't Stand a Chance" is an inspiring example of our homeless-serving community working together to ensure people have access to the right resources at the right time so that they can attain and sustain housing. youtube.com/watch?v= JLEMWqkem0

Expanded Role for Client Action Committee (CAC)

The CAC played a key role in submissions to the Provincial and National Housing Strategies, providing guidance through the lens of the lived experience, which were also included in the Maytree & United Way's submissions. The CAC participated in, and led a number of events and projects in the last year:

- Longest Night Homeless Memorial
- Coldest Night of the Year Walk
- 7 Cities Conference
- Canadian Alliance to End Homelessness Conference
- Point-In-Time Count volunteers
- Charter of Rights of Homeless Curriculum (Collaborative Project)
- I Heart Home Video(s)
- Working with Homeless Populations Certificate course

In addition, each CAC member has experienced personal growth thanks to their involvement. They have found new confidence in themselves and each other as they work together to help others escape homelessness.

Longest Night of the Year

CHF hosted the Longest Night of the Year (organized by the CAC) a memorial for individuals who have lost their lives in homelessness. It is a time to reflect on the high mortality rates of those experiencing homelessness, and the hardship that so many in homelessness face.

Expanded role for Youth Advisory Table (YAT)

The YAT is a group of individuals between the ages of 16-25 who have lived experience of homelessness. It provides valuable insights that will influence policy, improve services and raise awareness about youth homelessness. The YAT is an important initiative because it focuses on the root problems of youth homelessness, to help young Calgarians avoid falling into homelessness.

The YAT is a subsidiary of the Youth Sector Committee, which is comprised of a number of stakeholders and organizations in the youth-serving sector.

The YAT played a vital role in 2017:

- Getting programs for LGBTQ youth, like the Aura, a Boys and Girls Clubs of Calgary building that provides housing to 8 LGBTQ youth
- Contributing a major role in the Refresh of Calgary's Youth Plan to End Homelessness
- Creating a community for youth to feel heard and supported
- 7 Cities Conference
- Helping youth finish school
- Homeless Awareness Day



MESSAGE From CHF Chair & CEO

We are just over a year away from the ten year mark of the launch of Calgary's Plan to End Homelessness and we are stronger, more coordinated and more committed than ever to our shared vision of ending homelessness. Calgary Homeless Foundation and the Homeless-Serving Sector continue to make advancements in housing people, building purpose-built homes for vulnerable people and streamlining and integrating Calgary's Homeless-Serving System of Care. By 2018, we are on track to house over 10,000 people.

Ten years and 10,000 people - that is a goal worth fighting for.

As a community, we have learned a great deal about what ending homelessness means. It's not about 'absolute zero', it's about 'functional zero'. It is CHF's goal to ensure that we have a robust and responsive system of care so that anyone experiencing homelessness has immediate access to the right resources and the right housing.

Our Homeless Management Information System provides vital insights into homelessness and allows our team to allocate resources to the areas of highest impact and recalibrate the system to better serve people at risk of, or experiencing homelessness. We are getting closer to our goals and we need to work collectively to ensure we are providing the best system of care to our most vulnerable Calgarians.

We see milestones being met, thanks to collective action. As a community we have opened 487 permanent supportive housing units and we are working hard to achieve the 2018 target goal of 624 units. We are excited to be engaging with community on more research initiatives, and we have had two research events focused on sharing research and data on homelessness from across Alberta and Canada: Data That Makes a Difference, and Research to Action, and it's clear that research is most valuable when it's geared towards making real, effective change in the lives of many.

We recognize the importance in doing more to engage the Indigenous community and ensuring that in our role as the system planner we consistently adopt and embrace an Indigenous lens into the work that we do.

As an organization focused on system planning and coordination, it's important for us to foster community networks and encourage these networks to flourish. We are working both behind the scenes and innovating with community, and we need to keep going. We're nine years into the plan and we've done so much - but we can do more. We are stronger, together. We are more effective, together.

Together, we can do more. We can house more people, build more futures and save more lives.

Cameron Bailey

Chairman of the Board

Diana Krecsy, RN, BN, M.Ed.

President & CEO

BOARD Members

algary Homeless Foundation's Board of Directors are all individuals who volunteer their time to CHF. Our Board of Directors and leadership team are individuals with experience across a broad range of sectors, including not-for-profit, business, academia, government and philanthropy. This depth and breadth provides the insight to guide Calgary's Plan, the governance to manage risks and the skill to efficiently implement plans.

Cameron Bailey Chief Strategy Realization Officer, WorldVision International

(Chair)

Wayne Barkauskas Lawyer, Mediator and Arbitrator, Wise Scheible Barkauskas

Jeff Boyd Regional President, Alberta & Territories, RBC Royal Bank

Luana Comin-Sartor G.M. Planning & Finance, Functions & Major Projects, Suncor

Energy Services Inc. (Vice-Chair)

Gerald Chipeur Queen's Counsel, Miller Thomson

Tracee Collins Commission Member, Alberta Utilities Commission

Trevor Daroux Director General of National Aboriginal Policing, RCMP

(Vice-Chair)

Colby Delorme President, The Imagination Group

Ellen Dungen President, EMD Consulting Ltd.

Stephanie Felesky Community Volunteer

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Research, School of Public Policy, University of Calgary

Alexandra Nuth Senior Manager of Innovation, ATB Financial

Dr. David Ross President and CEO, SAIT Polytechnic

Les E. Stelmach Senior Vice President, Franklin Bissett Investment Management

Karen Young President & CEO, United Way of Calgary and Area

Honorary Members: John Currie, Brian O'Leary

Government member: Brian Pincott, Councillor, City of Calgary

STRATEGIC DIRECTIONS

Next Steps 2017/2018

Our long term goal to end homelessness in Calgary will be served by focusing on the following three areas in 2017/2018:



Systems Integration

Our Homeless-Serving System of Care is one of the best in Canada. We will continue to foster community service networks, collaborations and partnerships, and we will make it even better by influencing and advancing local mainstream systems integration with Alberta Housing, Social Supports, and Health Services.



I Heart Home: 3 Things

We will galvanize broad stakeholder investment and action in support of community achieving the December 2018 targets as outlined by our 3 Priorities:

- 1. People First in Housing First;
- 2. Increase Permanent Supportive Housing Stock;
- 3. Maintain a High-Performing System of Care.



Internal Operations and Capacities

We will continue to develop and refine Calgary Homeless Foundation's internal operations and capacities to uphold the delivery of our 5 Year Strategic Blueprint and enhance our proficiency as the system planner in service to the community.

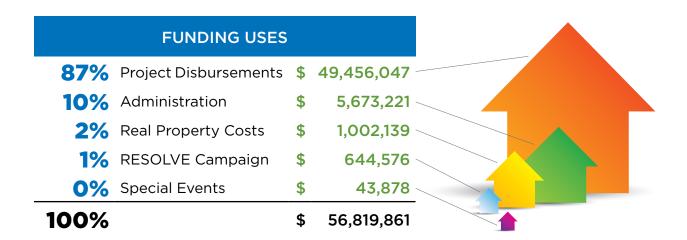
TREASURER'S REPORT

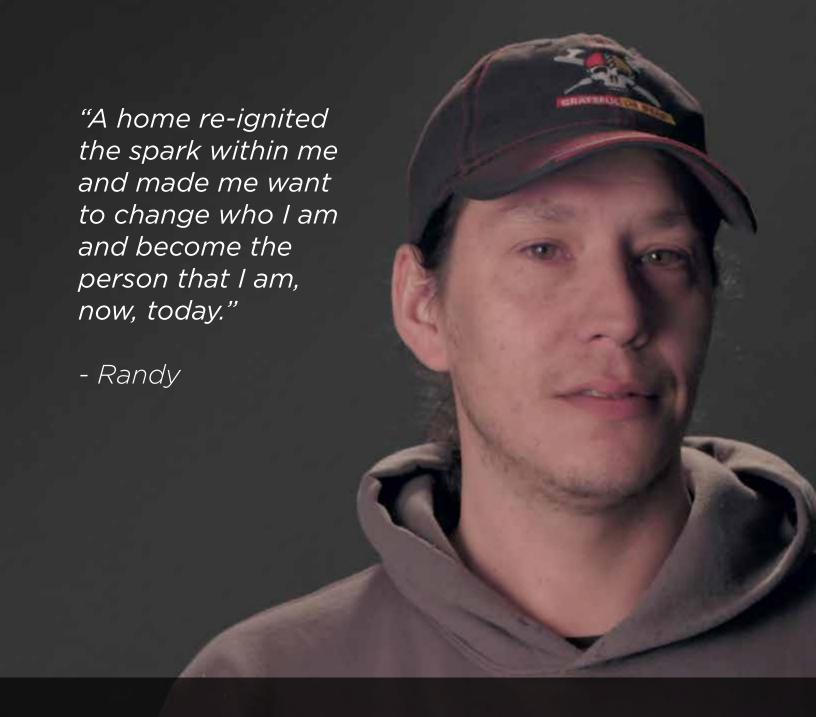
& Statement of Operations

We had a successful year ending March 31, 2017. Our revenues were \$60 million and expenses were \$57 million. Project disbursements remain our primary expenditure.

The significant change to our financial position was due to conveyance of affordable housing net assets and associated cash, receivables, payables, mortgages, loans, deposits, tenant and grant agreements to HomeSpace Society on September 30, 2016, resulting in a one-time expense of \$65 million.

	FUNDING SOURC	ES	
68%	Government of Alberta	\$	40,877,673
14%	Grants	\$	8,371,051
14%	Federal Government	\$	8,350,629
3 %	Rental Revenue	\$	1,518,463
1%	Donations	\$	603,584
0%	Investment Income	\$	137,771
0%	Special Events	\$	48,970
100%		\$	59,908,141





IAM HOME



his month, we mark the final year of the RESOLVE Campaign.

RESOLVE will create affordable and supported rental housing for up to 3,000 Calgarians through the collaboration of nine agencies. The nine agencies are:

- Accessible Housing
- Bishop O'Byrne Housing Association
- Calgary Alpha House Society
- Calgary Homeless Foundation
- Calgary John Howard Society
- Horizon Housing Society
- Silvera for Seniors
- The Mustard Seed
- Trinity Place Foundation of Alberta

RESOLVE's mission is to create affordable rental housing with wrap-around support services for vulnerable and homeless Calgarians. The stability and support they receive in these homes helps them to live healthier lives. By doing this, we will reduce the cost to taxpayer-funded services like police, EMS, hospitals and the justice system by at least \$34,000 per homeless person annually – so your tax dollars can be reallocated.

To date, RESOLVE has raised enough to provide 1,403 people with a safe, stable and affordable home. Over the last year, donors helped RESOLVE retire two mortgages, open four new buildings and break ground on three more projects.

We hope that you will join RESOLVE in its final year to support these urgently needed homes. Thank you for making Calgary a better home for everyone.

To meets its goals within Calgary's Plan to End Homelessness, CHF is raising capital through the RESOLVE Campaign to support its housing collaborator, HomeSpace Society, in the development and building of up to 23 permanent supportive housing buildings for vulnerable Calgarians. In addition, opportunities for the retirement of mortgages on buildings owned by HomeSpace are also available. By providing capital for the construction of up to 23 new buildings for vulnerable Calgarians, we will be changing the landscape of homelessness in Calgary and making a lasting impact on the quality of life for Calgary's most vulnerable citizens.

Gifts Designated to CHF - \$10,000 and up

ALBI Luxury by Brookfield Residential An Anonymous Donor at the Calgary Foundation Anonymous Donors (5) Cameron Bailey & Gelaine Péarman Beach's Quality Drywall David & Leslie Bissett Brookfield Residential Properties Inc. Calbridge Homes Cardel Lifestyles and Logel Homes Cedarglen Living Inc. Clearwater Charitable Foundation First Calgary Financial, a division of Connect First Credit Union Ltd. Foundation Building Materials Homes by Avi

Hopewell Residential Limited Partnership James Hardie Building Products Jayman BUILT Group of Companies lupiter Resources Ltd. KAIROS Calgary Kayak Foundation at the Calgary Foundation Alvin & Mona Libin Foundation Morrison Homes Gary Nissen Brian & Anne O'Leary Shane Homes Ltd. and NUOVO by Shane Homes StreetSide Developments: A Qualico Company Ryan & Joella Shoemaker Suncor Energy Foundation Tamaratt Endowment Fund The Surveillance Shop True Exteriors Ltd.

Undesignated Gifts to the RESOLVE Campaign - All nine RESOLVE partners receive a percentage of undesignated gifts

AIG Insurance Company of Canada ARC Resources Ltd. BILD - Calgary Region Borger Group of Companies Brookfield Partners Foundation Brownlee LLP John Brussa Burnet, Duckworth & Palmer LLP Calgary Foundation Canadian Natural Chubb Insurance Company of Canada Steve Clark Gord Coli Colliers Project Leaders Coril Holdings Ltd. Trevor Daroux James W. Davidson Walter & Irene DeBoni Stephanie & Brian Felesky

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THANK YOU

To Our Valued Do

While government funding is paramount in CHF's strategy to integrate and strengthen Calgary's Homeless-Serving System of Care, private philanthropy is crucial as well. We all have a role to play in ending homelessness, and CHF donors are doing their part by supporting the following initiatives:

Research and Innovation

Donor gifts help CHF work to influence system change by leveraging the knowledge and expertise CHF provides through our nationally and internationally recognized research team.

Capacity Building

Donor gifts support training for front-line staff and volunteers in Calgary's Homeless-Serving System of Care.

Community Engagement

Donor gifts help CHF foster greater public awareness, facilitate advocacy and build a solid foundation of community relationships necessary to end the journey for those experiencing homelessness.

Greatest Need

Undesignated donor gifts help CHF remain nimble, responsive and ready create more opportunities for significant impact in the homeless-serving sector.

Our heartfelt gratitude goes to all of our donors for their gifts of time, skill and resources.

Jennifer Breslin

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nors & Sponsors

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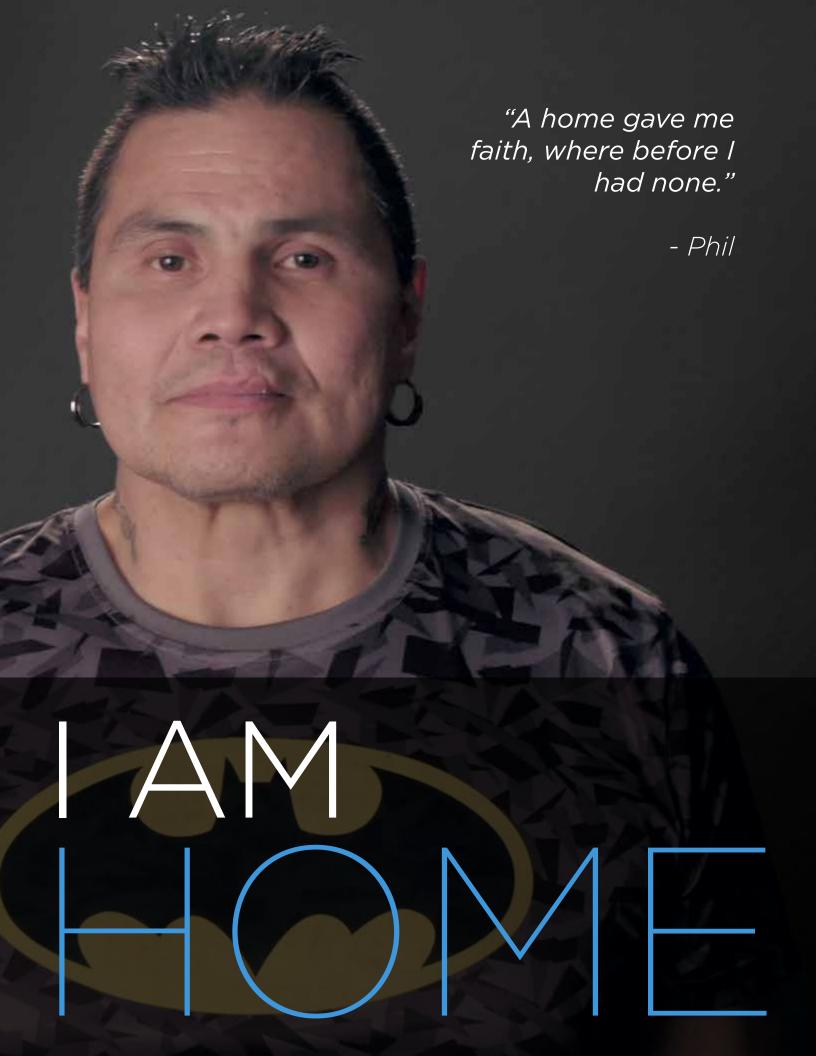
Jeffrey Kallenberg Kyle Kashuba Peter Katsnelson Lynne Kearns Darrel Kemp Stephen Kennedy Carolyn Keystone Mohammad Khan Muhammad Khan Carrie Kitchen Diane Klein Gary Koehler Iris Kohn Tom Kornya Stan Krawitz Diana Krecsy Richard Krecsy Sara Krenosky Janet Kuchinka Sarah Kutcher Dave Kwinter Gayle Kwinter LaBarre Family Fund at the Calgary Foundation Steve Lafleur Sarah Laiken Lyne Lappin Jay Larison Holly Laskin Dale Lastman Margaret Law Bruce Leboff Jim Leech Sheila Leggett Jeff Leon Mel Levitt Lexus of Calgary Gen Li Phil Libin Shih Chen Lin Shih Ting Lin Mark Lipton Lohnes Family Fund at the Calgary Foudnation Katie Lokash John Loosemore Elio Luongo Jonathan Lytton John MacBeath Donna Mack William MacLachlan Naomi Mahaffy Machardy Maishall Gerry Maldoff Sam Marcushamer Mardon Fund at the Calgary Foundation Market Eatery Inc. Barbara Markman Keane Marshall Geoffrey Matus Craig Maurice Ann McCraig Teresa McDonald Margaret McGillivray James McKibben Kevin McNichol Sari Merson Ken Metrick Midtown Kitchen and Bar James Midwinter

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Lucy Miller





There are thousands of people working hard to end homelessness in this city. Front-line staff of dozens of organizations. Donors, volunteers, and supporters. Community partners, agencies, organizations, and stakeholders. Indigenous Government and Communities, Government of Canada, Alberta and the City of Calgary.

Together, we will grant every human being the basic right of a home.

Together, we will ensure all who want or need shelter shall have it.

Together, we will help Calgary take its rightful place as one of the world's great cities.

Together, we are giving all Calgarians something to be proud of.

TOGETHER, WE CAN DO MORE.

