

# Building the Path

**CALGARY HOMELESS FOUNDATION**

**ANNUAL REPORT 2004-2005**

## Mission Statement

### Values

To preserve the dignity of an individual to have a place to call home, a place that is adequate, accessible, safe and affordable.

To foster respect for the homeless.

To work in collaboration with the Calgary community.

To advocate social responsibility to address homelessness issues.

### Vision

Calgarians will have access to housing where they feel safe and secure.

### Mission

To serve as a community partner in identifying the causes of and solutions to homelessness.

To develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary.

To provide leadership and focus to address homelessness issues in Calgary.

To raise such funds as may be necessary to achieve our Mission.

### Relationship with Other Agencies

It must be understood that we are not a substitute or duplication of the many care givers and agencies who have been dedicated to helping the homeless in Calgary for many years.

We are committed to working with and assisting these agencies.

## Sponsors



**Ralph Klein**  
Premier of Alberta

"On behalf of the Government of Alberta, I congratulate the Calgary Homeless Foundation on their outstanding achievements this year. The Foundation has a successful track record in bringing governments, social agencies, business and citizens together to assist with emergency, transitional and affordable housing for Albertans. I commend you in providing a helping hand to Calgary's homeless and wish you continued success in the future."



**Dave Bronconnier**  
Mayor of Calgary

"The Calgary Homeless Foundation is key in guiding our city's response to the issue of homelessness in Calgary. The Foundation brings a level of expertise and resources to the table that helps a multi-stakeholder team focus on practical and effective steps to ensuring all Calgarians have access to secure, affordable housing."



**Terry Hopwood**  
Chair, Calgary Chamber of Commerce

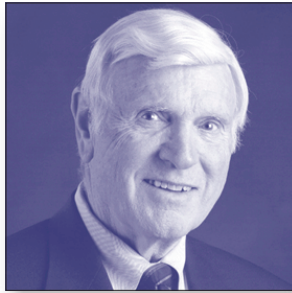
"The Calgary Chamber of Commerce congratulates the Calgary Homeless Foundation on its continuing accomplishments. We are proud of our association with the Foundation, and committed to providing continued support in the future."



**Dinesh Dattani**  
2004 Board Chair  
United Way of Calgary and Area

"United Way of Calgary and Area values our partnership with the Calgary Homeless Foundation. Together we are working to increase access to shelter and affordable housing and ultimately to prevent people from becoming homeless. These strategies contribute to achieving our mutual goals to improve the lives of people who live in vulnerable situations and to reduce poverty. We are dedicated to working together to make our city truly great for everyone."

## Message from the Chair of the Board



**John Currie**

2004-2005 was a watershed year for the Calgary Homeless Foundation.

In my remarks last year, as President and CEO of the Foundation, I made some ambitious statements. Conditions in our city called for action, to make a real difference and stem the tide.

As circumstances for our city's most vulnerable continue to darken, the challenges facing us remain: "What will make the most difference?" and "Who will do it?"

There's only one answer to those challenges, and the answer itself comprises two questions: "If not me, then who? If not now, when?"

In 2003-2004, we determined to take those words to heart, moving beyond "business as usual." The accomplishments of the past year demonstrate our recommitment to take action wherever and whenever necessary.

### Steps along the path

Last year, the Foundation set three key areas for action:

- Continue political advocacy;
- Focus on transitional housing while maintaining levels of emergency funding; and
- Establish an affordable housing role on behalf of the community.

Our roadmap for setting priorities among these key areas has been the Calgary Community Plan. In March of 2005, the Community Plan released its first annual Report Card, detailing progress made. The results are impressive. The report from the Foundation's newly appointed President and CEO, Terry Roberts, appearing elsewhere in these pages, covers many of those results. Rather than reiterate these accomplishments, I will touch on a few other innovative initiatives taking place around the community that illustrate how Calgary is rising to the challenges we face:

- The Foundation has established an excellent liaison with the new provincial Minister for Seniors and Community Supports Yvonne Fritz. Discussions on issues such as renewal of the Rent Supplements program are currently underway;
- Our commitment to stimulating the supply of affordable housing in Calgary has a new champion: Bev Longstaff, former Alderman for the City of Calgary, has taken on the role of Affordable Housing Coordinator. Working with Affordable Housing Consultant Bill Joyner, Bev has established significant partnerships over the past six months. Already underway is investigation into establishment of a not-for-profit housing corporation to further encourage low-cost housing. We expect new initiatives throughout the remainder of this year;
- The families' transitional housing project set up on the site of the decommissioned Westgate Hotel helped dozens of at-risk families through their time of crisis;

- The Calgary Community Land Trust and Habitat for Humanity are exploring opportunities for a second family-oriented development to follow up the Suncourt project launched in southeast Calgary in 2003;
- The Huntington Hills Families project in northwest Calgary got off the ground, catering to 32 low-income families. One powerful aspect of this development is the location, allowing easy access to educational programs at C. N. Gunn School, designed for children of marginalized families;
- The Calgary Rent Bank, under the auspices of MCC Employment Development, was put in place to help build a foundation of stability for low-income Calgarians.

More detail on results to date toward Community Plan recommendations can be found in the Report Card, available online at [www.calgaryhomeless.com](http://www.calgaryhomeless.com) or through our offices at (403) 262-2921.

The Foundation is also working with outside partners to investigate opportunities to use vacant or underused school facilities to relieve transitional housing pressures. In this, and in other inventive proposals, we continue to be encouraged by increasing involvement among not-for-profit organizations and members of Calgary's faith community in the struggle to relieve homelessness.

Are these ventures and others on target? In early 2005 we undertook, through Cameron Strategy of Calgary, our first-ever survey of Calgarians, testing knowledge of and support for homelessness issue.

The results were both surprising and gratifying. Eighty-six per cent of

respondents rate helping the homeless as a top priority for our city. Calgarians scored high in awareness of the numbers of homeless and the reasons for homelessness, and supported a more coordinated approach among all three levels of government to make spending more effective. The vast majority – over 80 per cent – wants to see money spent on low-income housing, preventative social programs, training and rehabilitation efforts.

These findings are completely in sync with the Foundation's commitments in 2003-2004, and reassure us that our plans for the coming year are in line with the wishes of the majority of Calgarians.

### The path ahead

This community, through the creation of the Calgary Community Plan, has entrusted us with making real headway against the tide of homelessness. The Foundation's Board of Directors is pleased with progress made to date. However, to maintain momentum, we continue to refine our focus to stimulate real action among individuals, agencies and business organizations in Calgary and beyond.

How are we prepared to do that?

We will continue to coordinate funding for capital projects, putting more beds into the community. We will intensify our advocacy mission, with direction from our newly formed Government Relations Committee. And we will place new emphasis on the front-end and back-end issues of the homelessness spectrum: prevention and recovery.

Historically the bulk of our work has been focused on response to homelessness. Together, our many partners have made Calgary a model in North America in caring for those afflicted. However, if we are to stem the tide, and do more than just keep up with

The key questions facing us as we endeavour to make a lasting difference for our community are, "If not me, then who? If not now, when?" We have taken those words to heart, moving beyond "business as usual." The accomplishments of the past year demonstrate our recommitment to take action wherever and whenever necessary.

the societal and economic impacts of poverty and despair, we need to go beyond "bed-based" thinking, to divert people from entering the path toward homelessness.

To complete the total-spectrum approach to homelessness, the Foundation is exploring solutions to assist those ready to move toward independence. One major project, designed to carry on the successful model established with 2003's Bob Ward Residence, will provide affordable housing and support services for seniors, persons with brain injuries, and those learning to live with mental illness. The Inglewood Residence will be a further legacy for all Calgarians, developed by a partnership including the Homeless Foundation, the Calgary Home Builders Foundation and Horizon Housing Society.

### Further along the path

Where do we go from here? We continue to address immediate issues that threaten the progress already made in our community, while expanding our efforts beyond "business as usual."

We encourage governments to take steps to stimulate rent subsidy programs in Alberta. We push for assured, sustainable funding for service agencies experiencing overcrowding and staff burnout. We exert our influence to promote programs for young Calgarians experiencing circumstances putting them at risk of becoming

homeless. And we carry on with our campaign for affordable housing to move disadvantaged Calgarians off the path that sidetracked their lives.

The Community Plan is a workable roadmap. Every day we see encouraging results. With courage and vision, we can make even more of a difference, now, when it counts.

We can always use fresh eyes, busy hands, and strong hearts. Your mix of talents and passion can help make that difference.

You can help. Contact us to find out how.



Chair of the Board

## Report from the President and CEO



**Terry Roberts**

2004-2005 marks the completion of the 7th year since the founding of the Calgary Homeless Foundation in 1998. Originally conceived as a response to a shortage of shelter space, and to the difficulty faced by low-income working people in affording security and utility deposits, the Foundation is now involved in a wide range of activities that support the Calgary community's response to homelessness.

### Action for our community

#### Community involvement

The Foundation serves as the community-based support organization advancing the goals of the National Homelessness Initiative and the Alberta Homelessness Initiative. This involves providing administrative and policy support to the Community Action Community and its subcommittees, such as the Sector Council; the Community Plan Implementation Committee; and the Research Steering Committee.

#### Collaborative Granting Process

The Foundation also provides administrative resources supporting the Collaborative Granting Process, including the Sector Council review and

rankings process and the Funders Table project review and funding process.

#### Advice to front line agencies on capital projects

The Foundation works one-on-one with front-line agencies as they prepare funding applications, and through the Facilities and Accommodation Committee, provides real estate, development and construction expertise.

#### Advocacy and education

The Foundation maintains contact with elected officials and other senior decision-makers in each level of Government, promoting the need for further action in response to the continuing rise in the numbers of homeless.

From the diverse and highly skilled members of our Board, to event organizers, ticket sellers, fundraisers and over one hundred committee members, we have an unparalleled group of passionate supporters.

#### Fundraising and Special events

The Foundation conducts an ongoing campaign to raise funds for projects that the agency community has identified as priorities. In addition the Foundation organizes a number of events over the year to raise funds and raise awareness of the homeless situation in Calgary. These events include the Annual Premier's Roast, Mardi Gras in May with Vertigo Theatre and

the Hope for Humanity Rose Garden Party.

#### Affordable Housing

The appointment of an Affordable Housing Advisor and an Affordable Housing Consultant has provided an impetus in our efforts to promote the construction of more housing that is affordable for very low income households. Our activities involve all three levels of government, the private sector and the not-for-profit community, and mark the beginning of a multi-year effort to make more affordable housing available through new construction, through acquisition and renovation, or through the provision of more supplemental funding.

#### Progress

Despite the determined work of governments, front-line agencies, the faith community, foundations and individual Calgarians, the number of homeless people increased and the number of affordable rental housing units declined in our city again over the past year. However there is an indication that the number of people in emergency shelters is increasing at a slower rate than in recent years. Countering this moderating trend in the single homeless population is a greater increase in the number of families who are becoming homeless, demonstrating the need for even more attention from agencies and governments.

The largest project completed was the City of Calgary 202-unit Manchester project comprising 132 affordable units plus 70 units for older persons requiring ongoing supports.

Two other major achievements in

the past year involve housing for homeless families – the 32-unit (96 bedroom) Rainbow Lodge Project led by Metis Calgary Family Services and involving Inn From the Cold and Aspen Family Services. This collaborative program will provide intensive supports required by homeless families to overcome their difficulties. Another is the 6-unit (22 bedroom) project by Calgary Catholic Immigration Society, serving large immigrant or refugee families experiencing homelessness.

Another critical aid for low-income families and singles is the MCC Employment Development project called the Calgary Rent Bank. Supported by the United Way, National Homelessness Initiative and the Calgary Homeless Foundation, the Rent Bank will provide loans to low-income working people who face a temporary emergency that may cause them to become homeless.

### Challenges

Emergency shelters currently appear able to accommodate the number of

people seeking services. It is important to note how difficult it is to predict the number of people who will seek emergency shelter in the coming year, so it is vital to continually monitor demand in order to respond if shelters need additional resources

More attention is now being focused on transition housing and affordable housing. To continue to make progress on increasing capacity the current National Homelessness Initiative needs to be extended beyond its March 31, 2006 termination date, and a Phase 2 Federal Provincial Affordable Housing agreement will be required.

In addition, some of the successful, proven programs funded in past years under the Homelessness Initiatives need to obtain sustainable long-term funding in order to continue operation, and the Foundation will continue to advocate toward this objective with the Province.

### Volunteers

The strength of the Calgary Homeless Foundation is the talented

and loyal corps of volunteers who have responded to the invitation to make a difference to our community. From the diverse and highly skilled members of our Board, to event organizers, ticket sellers, fundraisers and over one hundred committee members, we have an unparalleled group of passionate supporters. Deserving of special mention are the members of the Sector Council of the CAC, our Chair John Currie, our volunteer of the year, Bonnie Laing, and Board Member and Land Trust Board Chair Brian O'Leary. Our continued success depends on the energy, knowledge and commitment of all of our volunteers.



President and CEO

Calgarians contribute to our work in more ways than we can name. Whether their gifts are time, money, expertise, or goods and services, the Foundation remembers each of your donations with warmth and deep appreciation.

## Exceptional Friends of the Foundation

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& Liquor Commission  
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## Donors

Time and again we are amazed by the generosity of Calgarians. Whenever we're called upon to approach this community for contributions, we are overwhelmed by the spirit of sharing from men and women of all stations in life.

We extend heartfelt thanks for everything you have done, and will continue to do on behalf of those most vulnerable in our great city.

Alberta Human Resources	Collins Barrow	William Hamilton	Creta McGuire	Unnie Soelberg-Claridge
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				the late Lil Zahara

## "Kids Like Us" Silent Auction Donors

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## Volunteers

The Calgary Homeless Foundation is fortunate to enlist the services of hundreds of men and women whose high level of professionalism, ongoing enthusiasm and commitment to the task at hand dramatically improve the quality of our many contacts with our community.

Volunteer spirit improves the reputation, and the success, of everything the Foundation stands for. Volunteer contributions are a tribute to community spirit, sending a message of support to the many organizations addressing homelessness issues in our city.

We cannot do enough to recognize the exceptional talents, the determination and the dedication of the following individuals. Working with you has been a privilege, one we look forward to carrying forward for years to come.

Carol Abernethy  
Single Volunteers Society  
of Calgary  
Andrew Alaric  
Marga Albornaz  
Wendy Anderson  
Eugene Arnold  
Linda Arnold  
Linda Baranieski  
Jon Bateman  
Don Belsher  
Lisa Belsher

Nancy Brown  
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Jill Watts  
Mary Webster  
Rob Weston  
Mike White  
Henry & Shirley Wiebe  
Henry & Joyce Wood  
Sho Tun Yee  
Sandra Zesko  
Tyler Zurowski

Once again Calgarians have extended their hands to those who need it most. By lending their time and talents to our work time and again, these men and women expand our reach a thousand fold, and they do it with no expectation of reward. This is what it means to give.

Rosalee Belsher  
Larry Benner  
Dawn Bernard  
Lucie Bertin  
Irene Bitensky  
Jeannette Bolton  
Maura Bosch  
Laurie Bouffard  
Paul Bowen  
Susan Brandt  
Larry Brenner

Georgia Dinning  
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Leela Krishnamoorthy  
Carol Lavine  
Bonnie Laycock  
Joanne Leung  
Helen Low  
Ross & Gladys Lys  
Deanna MacDonald  
Barbara MacDonald

## Unsung Heroes

The staff and Board of the Calgary Homeless Foundation work and consult with hundreds of generous people each year. Not all these men and women get the recognition they so richly deserve. To the following individuals, please accept our gratitude for your contributions to all we do for those most vulnerable in our city.

Mr. J. B. Groves  
Resident, Bob Ward Residence

Banff Caribou Lodge  
and Bryce Chalmers-Stairs

Joe Massey  
Floen & Sloan Appraisals

Rick Clark  
Clark Inspections

Dianne Mitchell  
Mitchell Design Group

All the staff at McDougall Centre who  
provide generous support for our work.

The staff and Board wish to acknowledge  
the passing of Bob Homme of Burnet  
Duckworth and Palmer. Bob contributed  
immeasurably to our efforts since the  
Foundation's earliest days. His loss this past  
year will be felt throughout our community.

The Calgary Homeless Foundation cannot function without its tireless volunteers. We salute one very special woman who gives her all, year after year, to help those with no place to call "home."

## Volunteer of the Year



**Bonnie Laing**

Bonnie Laing has made it her life's work to give back to the citizens of Alberta.

Whether teaching a classroom of Alberta kids, acting as MLA in the Alberta legislature, or working tirelessly on behalf of issues of health or homelessness, Bonnie Laing personifies commitment.

Bonnie's work for the homeless predates the existence of the Homeless Foundation. While still acting as MLA in 1996, Bonnie volunteered to co-chair the Ad Hoc Steering Committee on the Homeless in response to growing community concern over the issue. Along with her colleague and co-chair Ald. Bob Hawkesworth, Bonnie helped shape the vision of how Calgary would address the problem of homelessness. Her dedication to knowledge-based, long-term solutions gave birth to the Foundation's strong basis in research and collaboration.

Over the past six years, Bonnie has stepped in whenever a job demands expertise and energy. She helped define the innovative Collaborative Granting Process pioneered in Calgary; she developed partnerships with every major agency and service

organization dedicated to helping the homeless in Calgary; she built the Foundation's Community Action Committee (established in 1999) into a symbol of Calgary's collaborative approach to the issues. Through all this, Bonnie continues to provide invaluable advice on supported housing in the community through her chairmanship of the Calgary Housing Committee.

Bonnie Laing understands that leadership is the most critical component of our city's efforts on behalf of the disenfranchised. Bonnie doesn't just take that leadership; she shares it. She empowers every member of every initiative she touches to take on the ideal of leadership she models so well.

This Foundation, and this city, are stronger because of Bonnie Laing's vision and spirit. We all owe her a vote of thanks.

## Big Hammer Award

The Calgary Homeless Foundation enjoys very special relationships with many exceptional men and women. The Big Hammer Award recognizes an individual who has worked in unique and diverse ways to build a better community for every Calgarian, regardless of background or circumstances.



**Brian P. O'Leary**

Involvement is a way of life for Brian P. O'Leary, QC. It would be natural to assume that a partner with one of Calgary's most respected law firms might have trouble finding spare time to give back to the community. Not Brian.

Brian O'Leary somehow manages to fit one of the most active charitable lives we've ever witnessed alongside a challenging career. Not content to just act as a Director with the Homeless Foundation and

as Chair of the Calgary Community Land Trust, Brian offers his hands and heart to help where the need arises. Whether providing expert advice on citizenship issues, working with the Foundation's Affordable Housing team to research establishment of a non-profit housing development corporation, volunteering with Calgary Junior Achievement, sitting on the Board of his local Community Association, or drumming up hands-on support with his colleagues at Burnett Duckworth and Palmer for Habitat for Humanity, this is a man with a mission.

His mission? To make Calgary a better place, for all of us.

Brian has given hundreds of hours of legal expertise, insight into organizational effectiveness, and common-sense advice to benefit all Calgarians. He's also sold ten-dollar toques to promote the Foundation on Toque Tuesday in February. All of us at the Foundation consider it our honour to present Brian with this Big Hammer Award for contributions to the community at large.

## Fundraiser of the Year

"Rootin' Tootin' Ralph...the first hundred years"



### Roast Committee

(left to right) Bonnie Laycock (Chair), Unni Soelberg-Claridge, Rion Sillito, Georgia Dinning, Debra Huff, Judy Hunt, Sharyn Brown (front) Linette Kelly.

(not pictured) Barb Sturdy, Leela Krishnamoorthy, Nancy Brown, Linda Sparks, Stephanie Felesky, Murray Sigler, Denean Tomlin

One of the major challenges for any charitable organization lies in raising funds for the many deserving initiatives projected for the year. The Calgary Homeless Foundation has achieved a reputation in our community for our signature special events, which raise hundreds of thousands of dollars from generous – and fun-loving – Calgarians! It's no surprise that in 2004-2005, the "premier" event of the fundraising season was the Sixth Annual Premier Klein Roast, held February 7, 2005. What is

surprising, given the record-breaking success of the previous year's Roast, is that the organizing committee for "Rootin' Tootin' Ralph: the first hundred years" managed to exceed every goal set for attendance and proceeds raised.

Under the budget-conscious eye of Chair Bonnie Laycock, "Rootin' Tootin' Ralph" mixed high-profile political personalities from across the country with outrageous fun and heartfelt reminders of the thousands of Calgarians in need. Thousands of details ate up hundreds of

volunteer hours as committee members devoted late nights, early mornings, and lost weekends with family to deliver a spectacular event, not to be missed or forgotten. This team contributed more than we could ask, and we received more than we could ever anticipate.

They set the bar high, but we happen to believe that records are made to be broken. Can we ever top this team's outstanding achievement? Only time will tell...

## Projects



### Calgary Rent Bank, MCC Employment Development

The Calgary Rent Bank is a homelessness prevention initiative providing emergency loans to families and individuals to help secure housing, prevent residential evictions and avoid termination of utilities. Clients are expected to repay their loan and participate in personal money management training to prevent future difficulties. Administered by MCC Employment Development, a recognized authority in the field, the rent bank caters to thousands of low-income Calgarians living in unstable residential conditions, in particular those facing crisis on fixed incomes such as a pension, AISH, or social assistance.



### Calgary Catholic Immigration Society

A six-unit apartment building ideally suited for larger families, providing transitional accommodation in northeast Calgary for recent immigrant families experiencing homelessness. These families traditionally present complications arising from linguistic and cultural barriers requiring specialized support systems that can place a burden on established service agencies like Inn from the Cold, the Calgary Drop-In Centre and the women's shelter system. CCIS is skilled at providing specialized services to assist immigrant families toward stable, independent living.



### Huntington Hills Families Project

This 32-unit condominium development in northeast Calgary provides stable housing for families referred from emergency housing with the Inn From the Cold "church basement" program. Other partners in the project are the Metis Calgary Family Services, Aspen Family Services, and Calgary Urban Projects Society (CUPS) Family Resource Centre. The proximity of this project to the C. N. Gunn Elementary School, offering customized life skills programs for families whose children are enrolled in their specialized curriculum, provides a powerful prevention and recovery tool for the community.



### Aventa, the Villa Residence for Women

The original home of Aventa Addictions Recovery, the Villa in southwest Calgary, has experienced recent renovation to add three beds serving women coping with addictions. General facility improvements include updating the kitchen and bath facilities.

## Projects



### Elderberry House

Youville Residence Society of Alberta has acquired this property in southwest Calgary to provide 10 bedrooms (up to 16 beds) for women facing mental health and addiction issues. The unique aspect of this project is its selection by the Designers' Showcase as the 2005 charitable project to receive a full renovation and facelift.



### Potential Place

A three-story walk-up in southwest Calgary, offering nine transitional apartments for persons living with mental illness. The Clubhouse Society will manage the property, providing resources, counseling and assistance with housing issues made to order for clients facing mental health issues.



### Recovery Acres (Calgary) Society

Recognizing that clients housed in close proximity to addictions recovery services experience much higher success levels, Recovery Acres (Calgary) Society has acquired a second 4-unit apartment providing 12 transitional beds in southwest Calgary. The new location lies one block from Recovery Acres' existing recovery centre.



### Manchester Project Trinity Place Foundation

Trinity Place Foundation has developed 71 beds for Calgary seniors at risk of homelessness, as part of the larger City of Calgary Manchester Affordable Housing initiative.

## Committee Reports

### Aboriginal Standing Committee on Housing and Homelessness

#### Co-Chairs

Carrie Neilson, Joan Wilson

#### Members

Lana Bonwick, Scott Calling Last, Kathy Christensen, Wanda Dalla Costa, Naomi Eagle Speaker, Erin Harvey, Charlene Hellson, Coreene Kidd, Beryl Kootney, Olive Manitoyes (Elder), Eve MacMillan, Ron MacMillan, Donna McPhee, Sky Blue Morin, John Parkins, Joanne Pinnow, Gary Severight

#### Staff Support

CHF Sharyn Brown, HRSDC Collin Jang

The Aboriginal Standing Committee on Housing and Homelessness has realized the attainment of a goal first identified over a year ago: specialized services to sustain Calgary families in need. Rainbow Lodge, a 32-unit transitional/supportive housing project serving up to 96 men, women and children at any given time came together thanks to the untiring efforts of many participants. A powerful partnership involving this committee; The Calgary Homeless Foundation and Human Resources Development Canada; Calgary Community Enhancement Program; Alberta Seniors; a valued Anonymous Donor; Rotary Club; and Centennial Club developed this unique project in Huntington Hills, adjacent to the C. N. Gunn School. The collaborative development and finance process that created Rainbow Lodge reflects the strength in community partnerships. The underlying programs that will make the project work will be provided under a tripartite model between Metis Calgary Family Services, Aspen Community Services and Inn From The Cold Society. Truly a team effort, bringing "home" to many deserving families.

This committee was also pleased to be able to further support the work of One World Child Development Center in 2004-2005.

Over the coming year, we will continue to seek opportunities for projects addressing Aboriginal people with disabilities, mental health issues and youth.

### Community Action Committee

#### Chair

Bonnie Laing

#### Members

Amy Alexander, Dermot Baldwin, Trish Bond, George Coppus, Ermine Cummings, John Currie, John Desautauls, Carlene Donnelly, Dianne Federation, Stephanie Felesky, Fee Forbes, Judith Fortin, Carolyn Goard, Bob Hawkesworth, Colin Jang, Barbara Korabek, Kaj Korvela, Eve MacMillan, Francesca MacNabb, John Martin, Judy Martin, Carrie Neilson, Colin Penman, Darlene Petrie, Stacey Petersen, Joanne Pinnow, Terry Roberts, Fred Robertson, Shirley Reddy, John Rook, Tim Stock-Bateman, Steve Windlinger, Gordon Young

#### Staff Support

Laura MacKinnon

In 2004-2005, the Community Action Committee put our support behind the Implementation Team guiding progress on the "Calgary Community Plan 2004-2008: Building Paths Out of Homelessness." The Implementation Team, chaired by Steve Windlinger and composed of CAC members and one community representative, created an implementation strategy for a number of initiatives identified by the community as priorities for action. As a result of its communications planning process, the Team produced its first "Report Card" to the community on progress to date.

And what progress there's been! With the establishment of the Calgary Rent Bank, and the addition of 200 units of new emergency and transitional housing in Calgary, the CAC is proud of the collaborative effort displayed by our community to make real headway on key issues. This year's Annual Report of the Foundation includes a copy of the Report Card that provides more detail on our community's outstanding accomplishments.

The Sixth Round of the Collaborative Granting Process this year received 56 proposals for review by our eight homelessness sectors and the Sector Council. The Priority Recommendations of the Sector Council were endorsed by the CAC in December 2004 and forwarded to the Funders Table that allocates community funding to homelessness initiatives.

The Research Steering Committee chaired by Stephanie Felesky has announced two research projects for the coming year: first, a study of non-status youth, led by the Youth Sector; and second, a study of services and staff working with the absolutely homeless population, specifically those who have concurrent disorders, led by three sectors: Absolutely Homeless, Mental Health, and Addictions.

The Community Action Committee looks forward to another challenging and productive year, focusing on priorities laid out in the Community Plan 2004-2008. Our appreciation to the many community partners who make the CAC work so well for all Calgarians.

## Facilities and Accommodation Committee

### Co-Chairs

David McIlveen, Derek Lester

### Members

Mike Coyne, Mike Fleming, Rick Fuller, Eric Horvath, Ralph Hubele, Chris Hudson, Richard Lewis (ret.), Bernadette MacDougall, Kent Morelli, Rod Peden (ret.), Fred Schickedanz, Tim Sommer, Sano Stante, Darcy Verhun, Phil Wazonek, Barb Wilkinson

### Staff Support

Martina Jileckova, Sharyn Brown

The Facilities and Accommodation Committee has had another busy year, assisting seven agencies in real estate acquisitions that strengthen the supply of transitional and supportive housing in our community. A total of 103 individuals and 62 families now call these projects "home." The committee continues its work with many other community agencies to bring more projects to completion.

The committee's diverse membership is representative of our city's concern over issues of homelessness. Members bring expertise in real estate and development, mortgage financing, construction and renovation, brokerage, project management and more. Most members work for the private sector and volunteer their time to support local organizations bringing hope to Calgary's disadvantaged.

The committee assists homeless-serving agencies in various ways, including assessment of real estate needs and seeking the best solutions in the current market. The committee also gives advice on funding allocations to the Board of the Calgary Homeless Foundation. Lastly, the committee also plays a role in the Collaborative Granting Process, providing advice on capital proposals to the Sector Council and the Funders Table.

The work of the committee and each individual member are an invaluable resource to the Calgary Homeless Foundation and the community. The members' passion, knowledge, and generous donation of time are making a real difference in the community.

## Fundraising Committee

### Chair

Bill Kilbourne

### Members

Trish Cameron, Dale Caudron, Karen Coe, John Currie, Lachlan Currie, Doug Davidson, Diana Drysdale, Catherine Evamy, Stephanie Felesky, Claudia Findlay, Randy Findlay, George Gosbee, Evan Hazell, Terry Johnson, Sam Kolas, Gunther Kruger, Alex Lemmens, Suzanne Lemmens, Derek Lester, Brian MacNeill, Brian O'Leary, Brian Olson, Alex Pourbaix, David Richard, Terry Roberts, Tania Ritchie, Dean Slater, Barb Sturdy, Gord Tallman, Don Taylor, Darcy Verhun, Chris Wallace

### Advisory Committee

Hy Belzberg, Kevin Gregor, Bob Hamilton, Doug Mitchell, Arthur Smith, James Stanford

### Staff Support

Dana Seiffert, Wendy Black (ret.)

In 2004 the Calgary Homeless Foundation committed \$2.97 million to eight approved projects brought forward by eight separate local organizations. Guided by the Calgary Community Plan 2004-2008, and the Foundation's own Business Plan, the Board of the Foundation has developed a demanding agenda for 2005-2006. The first Report Card detailing progress toward the goals of the Community Plan illustrates how a committed community can combat complex issues for the good of all. As a Fundraising Committee, it provides both inspiration and a strong challenge for the coming year.

Our significant achievement of 2003, the Bob Ward Residence serving mental health, seniors and brain-injured residents is operating efficiently under the capable management of Horizon Housing Society. It presents an impressive model for an exciting new project planned for south-east Calgary.

The Calgary Homeless Foundation, working closely once again with the Calgary Home Builders Foundation as builder and Horizon Housing Society as operator, has accepted the challenge

to raise a further \$4 million in 2005/2006 from the Calgary private sector to develop a second project in the Bob Ward mold. Supplemented by potential contributions by Federal, Provincial and Municipal governments of \$8 million, and a further \$1 million committed by the Calgary Home Builders Foundation, we anticipate groundbreaking for the Inglewood Resident apartment and town-house project in late 2005. Approximately 120 transitional and affordable units will provide much-needed housing accommodation for families, individuals, those living with mental health concerns, low-income seniors and the brain-injured. These could be ready for occupancy in the fall of 2006.

The Inglewood Residence, representing our most ambitious fundraising campaign ever, has already begun. But Inglewood Residence is not the only initiative in the works. Other worthy projects supported by the Community Action Committee and the Foundation are underway or expected to be approved for funding in 2005. The real challenge, therefore, is to raise in excess of \$6 million in 2005-2006. The positive response has begun. Our fundraisers are active and passionate. We must succeed. Additional fundraising volunteers are always welcome.

Please join us in this important task.

## Government Relations Committee

### Chair

Lorraine Royer

### Members

Dawn Davis, Ken Faulkner, Bill Kilbourne, David Klug, Lauren Racicot, Robert Day, Terry Roberts

### Staff Support

Sharyn Brown

2004-2005 saw renewed focus on the part of the Board of the Foundation on our relationship with all levels of government. The Board developed ambitious priorities and goals for the newly formed GRC, and the committee has been working to achieve them.

We have raised awareness in several departments of the Alberta Government, which, though not directly responsible for homelessness in Alberta, have a direct impact on the root causes of homelessness (Health, Justice, Economic Development, Children's Services, Aboriginal Affairs, etc). Following a productive meeting with the Premier, GRC members pursued earnest dialogue with several members of his caucus and related departmental officials over coordination and efficiency. It remains the goal of the Board and of the Government Relations Committee to achieve greater cross-ministerial coordination to better address the root causes of homelessness, and make substantive progress toward the path out of homelessness in Alberta.

Another key goal has been to secure funding and longer-term commitments to funding. This task is ongoing, with multi-year commitments not yet forthcoming on either the provincial or federal level. This continues to be a priority goal: without longer-term security, it is difficult to plan continuity and high-impact programming.

This year the Government Relations Committee has worked closely with the Public Affairs Committee, assisting in research and messaging matters directed toward a government audience. Public Affairs activities greatly affect the government audience, and the coordination has been very productive.

Two elections (one federal and one provincial) occurred in the past twelve months, and another federal election may be imminent. These are difficult times to catch and keep the attention of governments, requiring a keen focus on those departmental officials who don't change as a result of elections, and on consistent messaging before, after and during elections. An advocacy program matching Board members and committee members with elected members of both governments and the City of Calgary is planned for this spring and summer.

## Public Affairs Committee

### Chair

Richard White

### Members

Jeff Adams, Mike Pietrus, Lorraine Royer, Joni Kitchen, Unni Soelberg-Claridge, Lauren Racicot (liaison with Government Relations Committee), Terry Roberts, Joy Zerke

### Staff Support

Rion Sillito (ret.)

In 2003-2004, the Calgary Homeless Foundation became firmly established in the minds of citizens and media as a reputable voice for the homeless in our community. 2004-2005 solidified our role in this capacity, while adding credibility through high-profile events and media opportunities.

Media are now routinely contacting the Foundation for comment on issues from the East Village development plan to poverty and shelter overcrowding. Fast Forward magazine used extensive input from President Terry Roberts in its March 2005 cover story on poverty. Coverage of the annual "Toque Tuesday" campaign organized by Raising the Roof resulted in multiple television appearances for Foundation staff. We are actively pursuing story opportunities with City Probe, a new magazine dedicated to social issues in Calgary.

The Foundation pursued its advocacy role by providing key messages and statistics for candidates in both the provincial and the municipal elections in 2004. Several candidates expressed appreciation for our proactive approach to moving the issue forward in the minds of local policymakers.

Public Affairs has been keenly involved with the ongoing implementation work connected with the Calgary Community Plan, released in late 2003. This year we provided communications planning advice and helped with creation of a "report card" detailing progress made on the Plan's recommendations.

We continued to get mileage with events this year. The inaugural presentation of "Mardi Gras in May", a fundraising partnership with Vertigo Mystery Theatre, achieved more success than anticipated for a first-time event. Exposure at the Home & Garden Show, the Hope for Humanity Rose Garden Party, and of course the Annual Premier's Roast has increased the Foundation's recognition factor in the community. More coverage of events appears elsewhere in this Report.

The Foundation has forged a partnership with CFCN Television as media sponsor for the 2005 Mardi Gras in May – a relationship we hope to carry over to other events in coming years.

Perhaps our most powerful tool in building credibility was the release in February of the Foundation's first-ever public opinion poll, conducted by Calgary's Cameron Strategy. The poll supported our belief that Calgarians are very concerned over the effects of homelessness in our city, and gave us a benchmark upon which we can measure improvement in awareness of the Foundation and homelessness issues. This initiative provided an opportunity to work closely with the Foundation's Government Relations Committee, who assisted in crafting the news release and in providing an overview of survey results to provincial Minister Yvonne Fritz. Mayor Dave Bronconnier's office was also briefed on survey findings.

The City of Calgary also made use of Foundation experience with its invitation for Public Affairs Manager Rion Sillito to give the keynote presentation to its "Poverty and the Media" workshop in April.

The coming year will present many opportunities to maintain the momentum built over the past two years. With innovative new developments and growing involvement in the fields of affordable housing and preventative projects, we will continue to be the source for media and the public on issues affecting the homeless in our city, and our province.

## Calgary Community Land Trust Society "Housing Calgarians now...and in the future."

### Chair

Brian P. O'Leary, Q.C.

### Vice Chair

Dennis Bathory

### Vice Chair

Gael MacLeod

### Secretary/Treasurer

Anthony F. (Tony) Mitchell

### Board Members

John Currie, Tom Dixon, Ralph Hubele, Bill Joyner, Brad Krizan, Derek Lester, Bill Overend, Peter Salmon, Alan Scheibner, Eric Stewart, Darlene Switzer-Foster, Paul Taylor, Janet Willson

The Calgary Community Land Trust Society officially received charitable status from Canada Revenue Agency in June 2004. The challenges presented by this process helped CCLT to develop and refine the protocols that allow us to partner not only with other charities but also non-profits. The doors are now open to explore affordable housing opportunities

with a variety of organizations here in Calgary.

2004 brought several welcome additions to our Board of Directors. Joining us were Brad Krizan from Oxford Properties Group; Darlene Switzer-Foster from Switzer's Investments Ltd.; and Sharon Purvis from The City of Calgary. Unfortunately, Sharon had to leave the Board in January 2005. Her support and assistance will be missed.

In March 2005, we celebrated the official opening of our first housing project – Sun Court in Dover – as the first six families took possession of their new homes. There were few dry eyes among the over 100 celebrants as the families accepted their keys and described what their new homes meant to their lives. The remaining seven families of the first phase of Sun Court will be moving in soon, thanks to the dedication of the many donors and volunteers who worked so hard to make this project a reality. We look forward to the completion of the remaining 14 units in the upcoming year.

We are also working on our second land donation. The central location in north-west Calgary is ideally situated for afford-

able housing – close to schools, jobs, shopping, public transportation and health services. We anticipate up to 15 new homes being built on the site starting in 2006.

CCLT has progressed at an amazing rate since its first steps two years ago, with the help and guidance of many individuals and organizations. The Calgary Homeless Foundation has, since our inception, provided us with enormous support. The City of Calgary has been instrumental in helping us secure both our Dover site and now our pending second land donation. This year, the Province of Alberta provided us with a substantial grant through the Community Initiatives Program to cover operating costs. Several corporate and private supporters have provided generous donations, including Burnet, Duckworth & Palmer LLP; Hopewell Residential Communities; Qualico Developments West Ltd.; UDI – Calgary; and Brian and Anne O'Leary.

A special thank you also goes to all the volunteers on our Board who have helped us achieve these great successes. We look forward to sharing many more achievements with you in the coming years!

## Housing Registry Network Advisory Committee

### Members

Lana Bentley, John Desautels, June Ericson, Erin Harvey, Jim Haycock, Ralph Hubele, Shaughn Killeen, Shelley Koot, Larry Lemecka, Rebecca LeVant, Shirley Smith McLean, Arlene Oostenbrink, Shirley Reddy, Jane Snider, Lesley Washington, Kari Welsh

### Staff Support

Joy Zerke, Tim Stock-Bateman (CUPS)

The Housing Registry Network (HRN) has matured and moved out of the nest so generously provided by the Calgary Homeless Foundation since our inception. The HRN has successfully transitioned to Calgary Urban Projects Society (CUPS), bringing new and

exciting changes. We have again had a remarkable year, experiencing increased low cost rental listings through the valuable contacts established by CUPS, enhanced Web site design and greatly increased usage, and an expanded pool of expertise to draw on from the committee and the community at large.

In 2004, we were able to profile almost 1800 listings – up 50 per cent from our 2003 listings. Our reach now extends to over 144 Calgary communities, offering every imaginable choice – houses, duplexes, basement suites, apartments, single rooms, and shared homes.

We must acknowledge the incredible additional profiling, marketing and accessibility to the website via 85 public access computer

sites through the efforts of the Calgary Public Library, Calgary Drop-in Center, CUPS, The Mustard Seed, The Salvation Army, Calgary Technologies Inc. and the City of Calgary. The many contributions of over 50 community partners, plus dozens of in-kind donors and staff have made all the difference to our success to date.

The HRN Advisory Committee is proud of the progress we've made together, and proud to help meet the housing needs of low income Calgarians. Our thanks to the Calgary Homeless Foundation for providing us our first home as we established what has become a very successful venture for our community.

## Events: the Cornerstone of Success

applied by volunteers, organizers, and staff are what makes Foundation events a “must” for generous Calgarians. Once again in 2004-2005, their efforts have put us at the forefront of Calgary’s fundraising scene.

### ROOTIN’ TOOTIN’ RALPH: THE FIRST HUNDRED YEARS

the sixth annual Premier’s Charity Roast, left the chutes on February 10 2005, and picked up speed throughout the evening with roasters including Ken King of the Calgary Flames; former Newfoundland and Labrador Premier Brian Tobin; Calgary Mayor Dave Bronconnier;

Conservative MP Belinda Stronach; and PEI Premier Pat Binns. A frontier-themed dinner, 900 partygoers in pioneer duds, a mock address from the “Queen”, and vignettes featuring Clint Eastwood as “Ralph” put Calgarians in the mood for Alberta Centennial celebrations to come. Master of Ceremonies Jebb Fink was in fine form, urging the roasters to come out

The Calgary Homeless Foundation has always taken pride in our events. The professionalism and attention to detail applied by volunteers, organizers, and staff are what makes Foundation events a “must” for generous Calgarians. Once again in 2004-2005, their efforts have put us at the forefront of Calgary’s fundraising scene.

swingin’. Judging from the record-breaking attendance, unprecedented media coverage, and proceeds in excess of \$200,000, the excitement was contagious. As always, the Foundation sends heartfelt appreciation to the Premier for his belief in our work, and his incalculable contribution on behalf of Calgary’s homeless.

The Calgary Homeless Foundation is indebted to the organizing committees and volunteers who produce eye-popping, headline-grabbing celebrations like these year after year.



### HOPE FOR HUMANITY ROSE

The second annual **HOPE FOR HUMANITY ROSE GARDEN PARTY** once again found a home on the grounds of McDougall Centre on June 22 2004, featuring very special guests and inaugurating a permanent rose garden for the use of all Calgarians. As key-note speaker, the late The Honourable Lieutenant Governor of Alberta Lois Hole set the tone for hundreds of guests representing key Calgary families and business organizations. In 2002 the Calgary Homeless Foundation adopted the rose as an emblem of caring and commitment to making

homelessness a thing of the past in Calgary. Besides appearing in private rose gardens throughout the City, the Hope For Humanity rose also graces each Foundation-supported project, as a symbol of our determination to make a difference in the lives of all Calgarians. Partnership with **greengate Garden Centres** brings proceeds from each hardy Hope for Humanity rose sold to the Foundation. The 2005 event is planned for June 28th at Heritage Park.

### calgary home and garden show

The **CALGARY HOME & GARDEN SHOW** hosted the Foundation for a fifth consecutive year, bringing awareness of our cause to thousands of Calgarians for its four-day exhibition. Exhibitors at the Show donated unique and valuable items to our “Kids Like Ours” Silent

Auction, while over 75 volunteers sold 50/50 draw tickets and distributed information on our upcoming housing project with Exit Community Outreach. Special thanks go out to **dmg world media** for their generosity and efforts on our behalf.



In 2004, the Calgary Homeless Foundation and Vertigo Mystery Theatre collaborated on the most profitable first-time event in either organization’s history. **MARDI GRAS IN MAY** held May 29 2004, faced off against the toughest competitor in town - the Stanley Cup Finals featuring the Calgary Flames versus the Tampa Bay Lightning - to debut THE most inventive fundraising event of the year. Mixing the excitement of New Orleans and Rio de Janeiro - the music, the sights, the sounds, the dancing and the fabulous food - with a unique Celebrity

Chef competition, Mardi Gras in May transformed Calgary into Carnivale for one glorious night. The winning chef, Dean Kanute of the Glencoe Club, received the Scobey Hartley Award from none other than Alberta Premier Ralph Klein. Then the crowd danced into the wee hours to jazz, rock and samba while circus entertainers roamed the hall. Tarot readers and a mehndi artist provided astonishing insights and body decorations to the adventurous. All in all, a night to remember, setting an ambitious target to better for Mardi Gras in May 2005.

## Auditor's Report

To the Directors of the Calgary Homeless Foundation

We have audited the statement of financial position of the Calgary Homeless Foundation (the "Foundation") as at March 31, 2005 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test

basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2005 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Calgary, Alberta  
May 4, 2005

Hudson & Company LLP  
Chartered Accountants

## Statement of Financial Position

March 31

### ASSETS

#### CURRENT

	General	Restricted	2005 Total	2004 Total
Cash	\$ 1,251,814	\$ 1,323,539	\$ 2,575,353	\$ 1,153,297
Accounts receivable	44,293	–	44,293	1,059,753
Accrued interest receivable	1,945	1,892	3,837	–
Prepaid expenses	2,244	–	2,244	2,036
	1,300,296	1,325,431	2,625,727	2,215,086
EQUIPMENT (note 3)	12,408	8,194	20,602	33,416
	\$ 1,312,704	\$ 1,333,625	\$ 2,646,329	\$ 2,248,502

### LIABILITIES

#### CURRENT

Accounts payable and accrued liabilities	\$ 32,928	\$ –	\$ 32,928	\$ 18,219
Deferred contributions (note 4)	292,785	–	292,785	83,159
	325,713	–	325,713	101,378

### NET ASSETS

INVESTED IN EQUIPMENT	12,408	8,194	20,602	33,416
RESTRICTED NET ASSETS (note 5)	–	1,325,431	1,325,431	1,280,882
UNRESTRICTED NET ASSETS	974,583	–	974,583	832,826
	986,991	1,33,625	2,320,616	2,147,124
	\$ 1,312,704	\$ 1,33,625	\$ 2,646,329	\$ 2,248,502

APPROVED ON BEHALF OF THE BOARD

  
Director

  
Director

## Statement of Operations

Year Ended March 31

	General	Restricted	2005 Total	2004 Total
<b>REVENUES</b>				
Donations and grants	\$ 192,860	\$ 2,839,630	\$ 3,032,490	\$ 3,039,568
Special events	350,317	–	350,317	306,536
Housing registry grant	79,126	–	79,126	155,216
Interest	17,104	18,966	36,070	38,196
	639,407	2,858,596	3,498,003	3,539,516
<b>OPERATING EXPENSES</b>				
Project disbursements	200,708	2,424,902	2,625,610	2,610,435
Special events	109,681	–	109,681	85,322
Housing registry expenses	7,589	–	7,589	145,400
Advertising and promotion	20,535	21,129	22,664	7,421
	338,513	2,427,031	2,765,544	2,848,578
<b>ADMINISTRATION EXPENSES</b>				
Salaries	168,460	255,056	423,516	403,369
Office	98,833	16,123	114,956	173,390
Amortization	11,633	2,731	14,364	17,751
Telephone	7,461	–	7,461	9,069
	403,341	273,910	560,297	603,579
Recovered Land Trust expenses	(1,330)	–	(1,330)	–
Total expenses	623,570	2,700,941	3,324,511	3,452,157
<b>EXCESS OF REVENUES OVER EXPENSES</b>	<b>\$ 15,837</b>	<b>\$ 157,655</b>	<b>\$ 173,492</b>	<b>\$ 87,359</b>

## Statement of Changes in Net Assets

Year Ended March 31

	Invested in Equipment	General	Restricted	2005 Total	2004 Total
<b>Balance, beginning of year</b>	\$ 33,416	\$ 832,826	\$ 1,280,882	\$ 2,147,124	\$ 2,054,765
Transfers	–	115,837	(115,837)	–	–
Purchase of equipment	1,550	(1,550)	–	–	–
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	<b>(14,364)</b>	<b>27,470</b>	<b>160,386</b>	<b>173,492</b>	<b>87,359</b>
<b>Balance, end of year</b>	<b>\$ 20,602</b>	<b>\$ 974,583</b>	<b>\$ 1,325,431</b>	<b>\$ 2,320,616</b>	<b>\$ 2,147,124</b>

## Statement of Cash Flows

Year Ended March 31

	2005	2004
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess of revenues over expenses	\$ 173,492	\$ 87,359
Items not affecting cash:		
Amortization	14,364	17,751
	187,856	105,110
Change in non-cash working capital items		
Accounts receivable	1,015,460	(1,004,476)
Accrued interest receivable	(3,837)	6,036
Prepaid expenses	(208)	(896)
Accounts payable and accrued liabilities	14,709	(137,364)
Deferred contributions	209,626	74,969
	1,423,606	(959,621)
<b>CASH FLOWS USED IN INVESTING ACTIVITY</b>		
Purchase of equipment	(1,550)	(31,330)
<b>INCREASE (DECREASE) IN CASH</b>	<b>1,422,056</b>	<b>(987,951)</b>
<b>CASH, beginning of year</b>	<b>1,153,297</b>	<b>2,141,248</b>
<b>CASH, end of year</b>	<b>\$ 2,575,353</b>	<b>\$ 1,153,297</b>

# Notes to Financial Statements

## 1. NATURE OF OPERATIONS

The Calgary Homeless Foundation was incorporated under the Alberta Societies Act on September 4, 1998. The Foundation is a not-for-profit organization and is exempt from income taxes under the Income Tax Act. The Foundation's stated objectives are to serve as a community partner in identifying the causes and solutions to homelessness; to develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary; to provide leadership and focus to address homelessness issues in Calgary and to raise such funds as may be necessary to achieve these objectives. The continued operations of the foundation are dependent on the on-going financial support of its sponsors.

## 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared using the historical cost basis in accordance with Canadian generally accepted accounting principles. These financial statements have, in management's opinion, been properly prepared within the framework of the accounting policies summarized as follows:

### Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that effect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are accounts receivable, accounts payable and accrued liabilities.

### Cash

Cash is comprised of deposits with financial institutions.

### Equipment

Equipment is recorded at cost and are amortized using the declining balance method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rate is as follows:

Computer equipment	50%
Furniture and equipment	25%

In the year of acquisition, the assets are amortized at one-half of the normal rate.

### Fund accounting

The Foundation follows the restricted fund method of accounting for contributions.

Assets, revenues and disbursements relating to funds received from the Provincial and Federal governments are shown in the Restricted Fund. Donations from private corporations and individuals that require a specific use have also been shown in the Restricted Fund.

All other assets, liabilities, revenues and disbursements of the Foundation are shown in the General Fund.

### Revenue recognition

Restricted contributions are recognized as revenue in the Restricted Fund, when receivable. Contributions received for a specific project for which no restricted fund has been set up, are recognized as revenue when the related disbursement is incurred.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted investment income is recognized as revenue of the General Fund in the year earned. Investment income earned on restricted funds is recorded as revenue in the Restricted Fund in the year earned.

### Contributed services

Volunteers have contributed a variety of services to assist the Foundation in carrying out its objectives. Due to the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

## 3. EQUIPMENT

	2005		2004	
	Cost	Accumulated Amortization	Net	Net
Computer equipment	\$ 49,702	\$ 37,294	\$ 12,408	\$ 22,490
Furniture and equipment	\$ 14,567	\$ 6,373	\$ 8,194	\$ 10,926
	\$ 64,269	\$ 43,667	\$ 20,602	\$ 33,416

## 4. DEFERRED CONTRIBUTIONS

During the year, contributions of \$261,887 were received relating to several specified projects. The projects will be funded in the next year, and therefore the amounts are deferred at year-end. In the prior year, contributions of \$83,159 were received for various projects. Of this amount, \$52,261 was expensed on the related projects and this amount was moved to income. There is \$30,898 remaining from the previous year that will be funded in the next year, and therefore these amounts continue to be deferred at year end.

## 5. RESTRICTED NET ASSETS

The Foundation has received grants from the Province of Alberta, Alberta Seniors Office and Deputy Minister and from the Federal Government. The agreement between the Foundation and the grantors require that the grants and accrued interest must be used exclusively for investment in capital projects or eligible expenses as determined by the grantor, (designed to alleviate the homeless problem in Calgary and the surrounding area).

The Foundation has also received donations from private donors. Certain of these donors have requested a report on which projects their donations have been applied to. These donations have therefore been segregated as donor restricted assets.

The restricted fund balance is comprised of the following closing balances:

	2005	2004
Federal restricted funds	\$ 152,543	\$ 82,334
Provincial restricted funds	1,106,557	1,316,519
Donor restricted funds	66,331	31,843
Donor restricted funds payable to general fund	-	(149,814)
	\$ 1,325,431	\$ 1,280,882

## 6. APPROVED EXPENDITURES

The Foundation has approved expenditures to assist in the housing of the less fortunate. The net commitment at March 31, 2005 is as follows:

	2005	2004
Trinity Manchester Seniors Supported	\$ -	\$ 388,000
Salvation Army of Hope	150,000	-
Inglewood Horizon/Home Builders	630,000	-
MCC Employment Rent Bank	-	20,000
	\$ 780,000	\$ 408,000

## 7. COMMITMENTS

The Foundation entered into a lease agreement with the Government of Alberta for premises which expires on July 31, 2008. There is an option to renew for an additional three years at the option of the landlord. The consideration paid for the lease is \$1 per year.

## 8. FINANCIAL INSTRUMENTS

Financial instruments consist of recorded amounts of accounts receivable and accrued interest receivable which will result in future cash receipts as well as accounts payable and accrued liabilities which will result in future cash outlays

It is management's opinion that the Foundation is not exposed to significant interest, currency or credit risk arising from these financial instruments and that the fair value of these financial instruments approximate their carrying values.

## Board of Directors 2004/2005 Term

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Chair, Board of Directors

### Peter Wallis

Vice-Chair, Board of Directors (ret.)

### Stephanie Felesky

Vice-Chair, Board of Directors

### Arthur Smith

Chairman Emeritus

### Darcy Verhun

Board Treasurer

### Roderick W. Peden

Board Solicitor (ret.)

### Hy Belzberg

Fundraising Advisory Committee(ret.)

### Tom Collins

Chair, Planning, Governance and Ethics Committee

### George Coppus

Research Steering Committee

### David Cornhill

### Bob Hawkesworth

Co-Chair, Community Action Committee (ret.)

### Elizabeth Huculak

### Bill Kilbourne

Co-Chair, Fundraising Committee

### Sam Kolias

Audit and Risk Management Committee

### Bonnie Laing

Chair, Community Action Committee

### Derek Lester

Board Secretary and Co-Chair, Facilities and Accommodation Committee

### Jon Lord, MLA

### Barbara Markman

### John Martin

### Anne Maxwell

### David McIlveen

Co-Chair, Facilities and Accommodation Committee

### Carrie Neilson

Co-Chair, Aboriginal Standing Committee on Housing and Homelessness

### Brian O'Leary

Chair, Calgary Community Land Trust

### Alex Pourbaix

### Ruth Ramsden-Wood

### Tania Ritchie

Co-Chair, Fundraising Committee

### Lorraine Royer

Chair, Government Relations Committee

### Unni Soelberg-Claridge

### Dale Stamm

### Gerry Thompson

### Richard White

Chair, Public Affairs Committee

## Ex-Officio Board Members 2004/2005 Term

Lawrence Braul

Carlene Donnelly

Carolyn Goard

Ron MacMillan

David Staines

## Staff and Individual Sponsors 2004/2005 Term

### Terry Roberts

Government of Canada

### Sharyn Brown

Province of Alberta

### Wendy Black (ret.)

Government of Canada

### Trevor DeTro

Government of Canada and City of Calgary

### Linda Fry

Government of Canada

### Debra Huff

Government of Canada

### Martina Jileckova

Government of Canada

### Laura MacKinnon

Government of Canada

### Dana Seiffert

Government of Canada

### Rion Sillito (ret.)

Government of Canada

### John Watson (ret.)

Government of Canada and City of Calgary

### Joy Zerke (ret.)

City of Calgary

## Affiliated Organizations

### Bill Joyner

#### Affordable Housing

Kahanoff Foundation, City of Calgary and Government of Canada

### Bev Longstaff

#### Affordable Housing

Kahanoff Foundation, City of Calgary and Government of Canada

### Matt MacNeil,

#### Calgary Community Land Trust

Alberta Real Estate Foundation



## calgary homeless foundation

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