



Calgary Homeless Foundation

Building on Success

ANNUAL REPORT 2003 - 2004

Mission Statement

Values

To preserve the dignity of an individual to have a place to call home, a place that is adequate, accessible, safe and affordable.

To foster respect for the homeless.

To work in collaboration with the Calgary community.

To advocate social responsibility to address homelessness issues.

Vision

Calgarians will have access to housing where they feel safe and secure.

Mission

To serve as a community partner in identifying the causes of and solutions to homelessness.

To develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary.

To provide leadership and focus to address homelessness issues in Calgary.

To raise such funds as may be necessary to achieve our Mission.

Relationship with Other Agencies

It must be understood that we are not a substitute or duplication of the many care givers and agencies who have been dedicated to helping the homeless in Calgary for many years. We are committed to working with and assisting these agencies.

Sponsors



Ralph Klein
Premier of Alberta

"On behalf of the Government of Alberta, I commend the Calgary Homeless Foundation on their achievements in 2003-04 and wish them well in the coming year. We look forward to continued progress toward the provision of appropriate housing and supports for Calgary's homeless population."



Dave Bronconnier
Mayor of Calgary

"The Calgary Homeless Foundation is key in guiding our city's response to the issue of homelessness in Calgary. The Foundation brings a level of expertise and resources to the table that helps a multi-stakeholder team focus on practical and effective steps to ensuring all Calgarians have access to secure, affordable housing."



David Swanson
Chair, Calgary Chamber of Commerce

"The Calgary Chamber of Commerce is proud to be a Founding Sponsor of the Calgary Homeless Foundation. We congratulate the Homeless Foundation on its leadership and continuing support of less fortunate Calgarians."



Brent Shervey
2003 Chair, United Way of Calgary and Area

"United Way of Calgary and Area is pleased to maintain our continuing partnership with the Calgary Homeless Foundation. We are dedicated to working together to mobilize collective action towards making Calgary a city where people can maintain a safe, adequate standard of living and contribute meaningfully to our society."

Patron

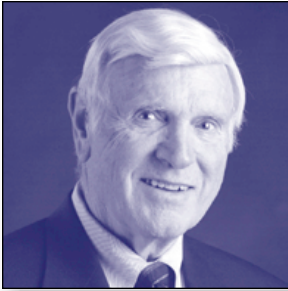


Claudette Bradshaw
Minister of Labour and Minister
Responsible for Homelessness

Government of Canada

"The Calgary Homeless Foundation understands that addressing homelessness requires partnership among all stakeholders. I am gratified to see the Foundation's dedication to work with the entire community to ensure solutions are available to all homeless people in Calgary. Their efforts reveal the true spirit of the National Homelessness Initiative. I applaud their contribution to the city's vitality."

Message
from the
President



John Currie
President and Chief Executive Officer

May 1, 2004

As the Calgary Homeless Foundation starts its sixth year of service to this community's homeless, we enter a new stage in our mission.

The Foundation was established to locate capital funding to relieve the immediate needs of Calgarians with no place to sleep. In our early days, this meant focusing on emergency and transitional shelter, to get people off the street and into a warm space for the night. However, to stay true to our original vision, we need to move people progressively along a path that leads from hopelessness to a safe, secure home.

As a community, Calgary has done an outstanding job of caring for those facing immediate need. The International Downtown Association's research team, in its study of more than 25 North American cities, concluded in its April report that facilities and organizations dedicated to homelessness issues in Calgary are to be envied by cities the world over.

Now it's time to move beyond caring, to a new model that creates long-term solutions through prevention, cure programs and affordable housing. If prevention is the first step toward substantially impacting homelessness, then cure programs offer those enduring the condition the opportunity to turn their own lives around with effective supports, leading to independence and a renewed sense of self worth.

For Many, the Path Remains Rocky

Calgary's successful record of caring for those in immediate need has not reversed the tide of homelessness. Later this year we will see the results of the City of Calgary's homeless count for 2004, giving us another indicator in the ten-year chronicle of how the problem is progressing. If the 2004 figures continue to show the same rate of growth exhibited so far, and if current trends continue, Calgary will see a doubling in the number of homeless people in our city by 2008.

To stay true to our original vision, we need to move people progressively along a path that leads from hopelessness to a safe, secure home.

Experience and research show such a rate of growth can only lead to the collapse of existing care systems. We simply cannot devote enough money or resources to continue with "business as usual." Already, emergency shelters are turning people away for lack of space. Such overcrowding is the natural result of a system without an outlet for those ready and willing to

progress toward independence – there simply aren't enough transitional or affordable spaces to accommodate movement out of the emergency care system. At the same time, economic and societal conditions continue to produce individuals without coping skills who eventually wind up seeking emergency shelter.

Our mission now is clear: reduce the numbers of marginalized people needing emergency shelter, while moving those who are ready out of those shelters into supported or independent accommodations.

Framework for the Future

Calgary has all the elements in place to help prevent the problem for many of those at-risk, while moving those who are capable to more appropriate modes of living.

We have the facts. Research over the past two years has provided the groundwork required to build an ambitious, but workable Community Plan. Right now an implementation team drawn from organizations most familiar with every aspect of the issue is developing action plans to turn the tide.

At the same time, our political leaders are working with interest groups including the Foundation and the Community Plan implementers to fill the gaps. The commitment of individuals like Premier Ralph Klein, Mayor Dave Bronconnier, Minister of Seniors Stan Woloshyn, and Minister Responsible for Homelessness Claudette Bradshaw continue to bring renewed attention and energy to the problem.

The pieces are in place – the players are ready – so here’s what the game plan is for the Foundation in the coming year.

Agenda to Move Forward

First, we will continue our political advocacy role, to ensure strategic political processes that address the problem as a whole. Discussions with the Provincial government have reaffirmed the will to develop integrated funding and prioritization for comprehensive action on the problem. The Foundation is perceived as a non-partisan resource, providing information and helping forge alliances necessary to ensure this happens. We will continue to act in the best interest of the homeless men, women and children of this city to drive these efforts to the best of our ability.

Second, our project focus in the coming year will be on transitional housing, coupled with the need to maintain appropriate levels of emergency shelter for those in need. This community cannot overlook the funding needs of emergency shelters as we address the shortage of transitional and affordable housing.

Third, the Foundation has accepted the challenge to host an Affordable Housing Advisor to work with Mayor Bronconnier’s Round Tables on Affordable Housing, with local agencies and with private developers to create a workable action plan to

stimulate the supply in Calgary. The coming months will see establishment of guiding principles and working relationships that will carry the level of influence needed to get the job done.

Where You Come In

In order to successfully launch this new stage in our mission, the Foundation depends upon the continued support of our many allies in other agencies, in governments and businesses, and in private households. Everything we’ve managed to do together, as a Foundation and as a community, is based on the strength of our relationships. Everything we’re about to achieve in the coming five years will be made possible by those same relationships.

My personal appeal to each of you, and to every Calgarian, is to take part. Find a role where you can apply your strength and passion, and help us build on our past successes to truly become a national leader in helping our homeless.

Together we can clear a path to independence and self esteem for thousands of less fortunate Calgarians.



John Currie
President and Chief Executive Officer

Everything we're about to achieve in the coming five years will be made possible by the strength of relationships built over the past five years.

Executive Director's Report

The past year has been marked by both disappointment and by significant achievement in Calgary’s efforts to reverse the growth in the number of homeless people in our city.

Challenges

The challenges faced by front-line agencies are increasing year after year. The number of people who are homeless or at serious risk of becoming homeless is growing. Funding provided by the Provincial government is not keeping pace with higher operating costs and higher need for services. Supports for Independence rates remain largely unchanged over the past decade. While a severe restriction on grants and contracts allows the government to show favourable budget results, the apparent short-term savings are an illusion when measured against the long-term costs of not treating the problem now. This practice is not likely to change until leaders in the business, faith and not-for-profit communities can

work together to change the approach of the government. I view this not so much as a failure of the government, but as a failure of the community to effectively make the business case and the moral case for an increase in the resources directed to prevent and respond to homelessness. This needs to be our top priority.

Achievements

On the positive side, the accomplishments of the community in launching or completing new projects are cause for celebration.

These include:

- The Bob Ward Residence, a joint venture of the Calgary Homeless Foundation with the Calgary Home Builders Foundation and Horizon Housing Society was completed. The project will provide supported housing for a total of 70 people, including some with brain injury or mental illness

- Aventa completed the acquisition and renovation of a former nursing home for expansion of their successful women's addiction treatment programs
- Discovery House completed the construction of a new centre to provide transitional housing for 19 families fleeing violence, and treatment and outreach programs for hundreds more
- The Calgary Dream Centre completed the renovation of a former hotel to provide transitional housing for single men with an intensive program of job training, counseling and life skills
- Sonshine Community Services prepared to take possession of a 24-unit apartment that will be used to expand transition housing for families fleeing violence
- The City of Calgary started construction of the 202-unit Manchester Project that will include 70 beds for seniors assisted living

The Calgary Community Land Trust (CCLT) has made good progress over the past year and is poised to become a significant participant in the area of affordable housing. The Foundation has been privileged to provide some startup support to the Land Trust. The first CCLT project with Habitat for Humanity was made possible by a contribution by the Federal Government under its surplus land policy, and a land exchange with the City of Calgary.

During the year, agencies in the eight sectors, supported by the Foundation, invested a great deal of effort in the development of a new five-year Community Plan to address homelessness. An Implementation Plan that will establish priorities, timelines and accountability for elements of the Community Plan is now being prepared. The volunteers who have been involved in these activities are listed later in this report.

The Premier remains personally very supportive of the work of the Foundation, and has provided assistance in several ways. He continues to take part in the annual Ralph Klein Roast, which raises a considerable amount each year, and he has made himself available whenever the Foundation requests direct discussions. The Premier supports our proposal for a cross-departmental review of the government's homelessness activities and we believe that this should result in improved coordination and an increase in targeted resources. Minister Stan Woloshyn has been designated to carry this review forward, and the Homeless Foundation is working directly with him and his officials.

Mayor Dave Bronconnier sponsored an important initiative, *The Mayor's Round Table on Affordable Housing*. Designed to promote partnerships and additional collaboration amongst parties from the private sector, the not-for-profit sector and governments, the two meetings attracted over 60 participants. One of the actions recommended by the Round Table was the establishment of a position of

"Affordable Housing Advisor" under the auspices of the Calgary Homeless Foundation, to serve as a resource, a catalyst, a proponent and an advisor to bring parties together to launch a variety of affordable housing projects. The selection of the Affordable Housing Advisor, and the appointment of an Affordable Housing Committee to support the activities of the Advisor, is expected to be completed in June.

Federal Minister Hon. Claudette Bradshaw continues to provide leadership and inspiration to national initiatives to address homelessness and we benefit from her strong support of our activities.

The International Downtown Association (IDA) Technical Assistance Report that was completed after the end of the fiscal year provides validation of much of Calgary's work on homelessness. In addition, the IDA provided comments and made recommendations that will be helpful as the community implements *"The Calgary Community Plan 2004-2008; Building Paths Out of Homelessness"*.

Foundation Activities

The Homeless Foundation has played a supporting or lead role in all of the activities noted above, and continues to work very hard to develop and maintain partnerships with front-line agencies and the business community.

The committees of our Foundation have been very active over the past year, and more detail is provided in the individual reports by committee chairs. Some highlights include:

- The work of the Community Action Committee (CAC) in completing the new five-year community plan
- The work of the CAC and the Sector Council in completing the review and ranking of more than 60 applications under the Collaborative Granting Process
- The smooth linking of Shelter and Accommodation Committee with the Collaborative Granting Process, and continued success in helping agencies understand and meet their facility needs
- The staging of the most productive Ralph Klein Roast ever, the successful launch of the Hope for Humanity Rose event, and the success of a new fundraising event with Vertigo Theatre, *"Mardi Gras in May"*
- The successful completion of fundraising for the Bob Ward Residence, the Foundation's major project commitment last year
- The development of the Aboriginal Standing Committee as the acknowledged leader in areas of Aboriginal homelessness and affordable housing

In addition to the work of our formal committees, the Housing Registry Network has completed its demonstration stage and has

become a successful tool in the search for affordable rental housing. We are pleased that CUPS has been chosen to take on the challenge of keeping this important initiative going. The support of Calgary Technology Inc., Industry Canada, the City of Calgary Family & Community Support Services (FCSS) and sub partners such as Bow Valley College, the Calgary Public Library and all the other housing agencies was vital in the progress that has been made in developing this affordable housing initiative.

The Foundation provides administrative support to The Funders' Table, which continues to evolve as part of the Collaborative Granting Process. This model for assembling funding from a diverse range of contributors is being considered by other jurisdictions.

As a community we need to celebrate the accomplishments in addressing homelessness over the past five years. In particular we need to continue to recognize the work of the pioneers in addressing homelessness in Calgary – the Salvation Army, the Calgary Drop-In Centre, the Mustard Seed and Calgary Urban Projects Society (CUPS) – and to support the provision of adequate resources so they can continue their vital work. At the same time

we must improve our communication and advocacy so that governments are convinced of not only the moral imperative of addressing homelessness, but also the business case for doing so. This can be achieved if a broader range of the community – businesses, not-for-profit agencies, and individuals – makes this a priority.

In conclusion, I want to acknowledge the tremendous effort of the staff of the Foundation and the many volunteers – Board Members, Committee Members, agency representatives, fundraisers, event volunteers and donors – over the past year, and to thank everyone for their contribution to our success. In particular, John Currie has contributed more than any other person to the success of our organization and to the coordinated effort to address homelessness in Calgary and we owe John more credit and acknowledgement than we can ever provide. Thank you John.



Terry Roberts
Executive Director

Each year, when it seems we've asked for everything Calgarians can give, they surprise us by offering more than we asked for. Regardless of their financial station in life or position in society, men and women across this city give their all to help make this a better, more caring place for us all to live. Please accept our genuine appreciation for opening your hearts and your pocketbooks to help so many who cannot thank you themselves.

Exceptional Friends of the Foundation

Burnet Duckworth & Palmer LLP
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Canadian Natural Resources Ltd.
Canadian Oil Sands Limited
EnCana Corporation

Government of Canada
Government of Alberta
Larry and Gloria Macdonald
Nexen Inc.
Brian Olson

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TransCanada Pipelines Ltd.
United Way of Calgary and Area

Outstanding Contributors

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In-Kind Donors

“Calgarians contribute to our work in more ways than we can name. Whether their gifts are time, money, expertise, or goods and services, the Foundation remembers each of your donations with warmth and deep appreciation.”

AEDA	Dinner staff & volunteers of Calgary's homeless shelters	J.P. Express Courier Ltd.	RBC Investment Banking
Alberta Infrastructure	Unni Soelberg-Claridge, Eventplan Coordination & Management	Kingston Lehman Embroidery Corp.	RBC Royal Bank
An Affair to Remember	Express Signs	Derek Lester	Relizon Canada
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CompuSmart		Pulse Data	Ron and Marg Southern
Contempa Carpets			Street Sheet Quilters
			Staff of the Southern Alberta Office of the Premier
			White Iron Productions

Special thanks to all those exhibitors at the Calgary Home & Garden Show who donated merchandise and materials to our “No Place Like Home” Garage Sale. Our appreciation to Lisa McKintosh & dmg world media (Canada) for bringing it all together.

Benner Plumbing & Heating Ltd.	Delta Membrane Systems Ltd.	Phantom Screens
Bloomin Inn Ranch	Double Diamond Sales	Professional Garage Builders
Bradlee Distributors Ltd.	Eagle Lake Nurseries	Regency Irrigation Ltd.
Bryant Heating & Cooling	Euro Windows	Select Home Products
Calayo Communications	Finishing Touches	Serendipity
Calgary Home Appliance Gallery	From the Ground Up Inc.	Skyline Building Systems Inc.
Calgary Home Comfort	Glacier Spas Inc.	Sud-Z Cleaning Ltd.
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CBC Foot Products Ltd.	H.O. Concrete Supplies Ltd.	Universal Slate
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Constellation Piano Services	Laser Etch Technologies	Watkins (M & H Enterprises)
Contempa Carpet Company	Lo Pinto Pottery	Western Canada Compost Ltd.
Cordell's Point of View Window Fashions	Lynne's Window Treatments Inc.	Whispering Pines
Creating A Masterpiece	Jennifer McNichol	Willowbrook Homes Inc.
Creative Interiors Ltd.	Pete the Plumber Ltd.	

Fundraiser of the Year

One of the Foundation's major functions is raising funds for the many deserving projects that arise each year. As hard as we work to fulfill this important duty, there are those in our community who go one better by devoting themselves to a specific cause or project that has captured their heart.



Judy Kilbourne

A case in point this year is the contribution of Mrs. Judy Kilbourne, who enlisted her powerful network of friends and acquaintances to help make the Bob Ward Residence a true “home” for its residents. When the residence opened in the fall of 2003, Judy took it upon herself to make an already beautiful building even more welcoming with the addition of appropriate furnishings for apartments catering to those residents with mental health concerns. She then took her mission one step further by furnishing common areas, and supplementing the garden area with a barbecue area and gazebo.

The Foundation salutes the initiative and caring of Judy and her “A” team in their unique undertaking, benefiting those least able to help themselves. Judy also wishes to acknowledge the huge efforts of Kerri Sprung-Avery.

Volunteers

*“Once again
Calgarians have
extended their
hands to those who
need it most.
By lending their
time and talents to
our work time and
again, these men
and women expand
our reach a
thousand fold, and
they do it with no
expectation
of reward. This
is what it means
to give.”*

Anyone doubting the level of commitment and caring in this community has only to skim this list of hundreds of valued volunteers involved with our efforts over the past year. Our volunteers represent the Foundation at high-profile events like the Roast and Mardi Gras in May, as well as performing dozens of everyday services like stuffing envelopes, delivering packages, manning information booths, and hosting social events. Without their helping hands and generous hearts, the Calgary Homeless Foundation could not spread our message as wide or as effectively as we do. Our thanks seem inadequate for the thousands of hours of assistance represented by these names. We are proud to be associated with these men and women, and hope we can continue to inspire their loyalty and participation in the coming year.

Carol Abernethy	Helen Dodds	Pat McKeever	Peter Slawik
Single Volunteers Society of Calgary, Adele Sanoy	Len Duby	Dolly Mc Kercher	Unni Soelberg-Claridge
Andrew Alaric	Sharon Dunlop	Margaret McQuaid	Linda Sparks
Marga Albornaz	Maurice Fisher	Catriona Miller	Cindy Spracklin
Eugene Arnold	Holli Fraser	Grace Morley	Kevin Spracklin
Linda Arnold	Anne Gehring	Yvette Mutcheson	Mark Spracklin
Linda Baranieski	Alison Geskin	Brenda Novlesky	Jennifer Stewart-Smith
Jon Bateman	Douglas Gibson	Bonnie Noyce	Barb Sturdy
Don Belsher	Karan Gilbert	Gerry Nufer	Krzysztof Sujata
Lisa Belsher	Rob Gilbertson	Dave Olson	Eva Szelei
Rosalee Belsher	Helena Gryckiewicz	Bill Pearson	Sarah Taggart
Larry Benner	Kisa Guske	JoAnne Pelletier	Sheryl Thompson
Dawn Bernard	Doug Hamilton	Arnun Photitai	Connie Tocher
Lucie Bertin	Luke Hannah	Evonne Potts	Denean Tomlin
Irene Bitensky	Rocky Huff	Mary and Martin Ressler	Evelyn Trinidad
Jeannette Bolton	Rodney Huff	Janet Roach	Michelle Vandrijn
Maura Bosch	Judy Hunt	Jennifer Romanow	Karen Vigianni
Laurie Bouffard	Les Johannesen	Aldo and Shauna Romanzin	Rory Waite
Paul Bowen	Carol Johnson	Cary Ross	Arlene Walters
Nancy Brown	Marlys Jordan	Jennifer Sanderson	Noeline Ward
Marianne and Stefanie Cantrill	Diana Kailly	Gemma Sarro	Maria Wardlaw
Mala Chawla	Linette Kelly	Jill Sawyer	Jill Watts
Chris Chisolm	Jim Kennedy	Cori Schmitz	Mary Webster
Olly Chorney	Shirley Koroluk	Jude Schmitz	Rob Weston
Barb Clay	Leela Krishnamoorthy	Janice Schnell	Mike White
Dianne Cooper-Ponte	Carol Lavine	AnneMarie Schriener	Henry and Shirley Wiebe
Victoria Crackwell	Bonnie Laycock	Mel and Yvonne Schwanky	Barb Willberg
Anne and Catherine Crossley	Joanne Leung	Bud Sedman	Henry and Joyce Wood
Adrien Daniels	Ross & Gladys Lys	Grace Shandera	Sho Tun Yee
Joel DeRaaf	Deanna MacDonald	Rion Sillito	Lil Zahara
Georgia Dinning	Terry Martin	Judy Silzer	Tyler Zurowski
	Teresa Mayan	Wynona Sinclair	

Unsung Heroes

The staff of the Calgary Homeless Foundation works and consults with hundreds of people every year. Not all these generous individuals get the recognition they so richly deserve. To the following men and women, please accept our gratitude for all you do for us every day.

Bob Homme, Brenda Carriere and James T. Swanson
Burnet Duckworth & Palmer LLP

Collin Jang
Human Resources Skill Development Canada

Jim Kennedy
Calgary Public Library

Ralph Hubele
Calgary Health Region, Retired

Laurie Boucher and Ian Wilson
City of Calgary, Corporate Properties

Rick Clark
Rick Clark Inspection Services

Joe Massie
Floen & Sloan Appraisals Ltd.

Helen Dodds and all the staff at *McDougall Centre*
who are so supportive of our work

**Volunteers
of the Year**

“The Calgary Homeless Foundation cannot operate without the involvement of many Calgarians. Two people stand out for their tireless efforts to engage this city in our mission, year after year.”

It is our great pleasure to put the spotlight on two individuals who have made a very real difference in the lives of so many Calgarians. It is always difficult to choose from among the many caring men and women who help us out every day, but we have selected two special people who have stood up and accepted the challenge time and again on our behalf.



Scobey Hartley

Who else but Scobey Hartley could prompt the Premier of Alberta to leave a Stanley Cup Finals game – featuring the hometown Flames, no less – in the middle to support a worthy cause? But when Premier Klein learned the Foundation had named an award in Mr. Hartley’s honour, he insisted on joining us at our “Mardi Gras in May” inaugural event to recognize the contributions this man has made to our city.

As Chair and CEO of Welwyn Resources Ltd., and co-owner of Linvest Resources Corp., Mr. Hartley has devoted his life to improving our city, our province and our country. Not content to devote so many hours to helping the Foundation locate sponsors and supporters

for our special events every year, Mr. Hartley also sits on the Board of Directors of Enterra Energy Trust, Cathedral Energy Services Ltd., Ingenuity Fund, iCore, Heritage Park Society, Columbia College and is Co-Chair of Alberta’s Promise.

Scobey Hartley gets people, and business, in this city excited about helping others. It’s a gift he continues to share with many deserving organizations, and a gift the Foundation has leaned on many times to help get our job done. We are honoured to benefit from his insights, his experience, and the trust and goodwill he has earned in our community.



Linette Kelly

To many in our community, Linette Kelly exemplifies the vigor and devotion to making things happen that have made Calgary great. Linette provides primary executive support to Welwyn Resources Ltd. and Linvest Resources Corp., and performs as Corporate Secretary for a number of other ventures. Not one to waste a single minute, Linette also acts as a public representative on the Students Finance Appeal Committee, as a member on the Premiers Council on the Status of Persons with Disabilities and as a key member of the Organizing Committee for the Homeless Foundation’s annual “Premier’s Roast”.

It’s nearly impossible to say “no” to Linette, which accounts for her success in enlisting donors, sponsors, and volunteers for so many successful charitable events in this city. Linette has touched the lives of hundreds of Calgarians with her enthusiasm and determination. We are energized simply by being in her company, and look forward to many years of working with Linette for the good of all Calgarians.

Projects

The Calgary Homeless Foundation is proud to have been involved in many residential housing projects in 2002-2003, offering hope and shelter to men, women, and youth progressing along the path out of homelessness. To the agencies, funders, developers, volunteers, and the many others whose hands and hearts have been so profoundly involved with these efforts, the Foundation offers our heartfelt thanks.



Arthur Smith House

Dedicated to the many contributions of Mr. Arthur R. Smith, Officer of the Order of Canada and Chairman Emeritus of the Calgary Homeless Foundation, this ten-bedroom residence will be operated by Horizon Housing for persons facing dual diagnosis (a combination of mental health and addictions) challenges.



Bob Ward Residence

Constructed and occupied in 2003, Bob Ward Residence is a 61-unit, mixed-population apartment building operated by Horizon Housing to provide supported affordable housing for men and women coping with mental health issues or brain injuries. The project exceeded all expectations by opening two months early and nearly a half-million dollars under budget.



Highbanks Independent Living for Parenting Youth has now acquired and operates six small apartments for young single mothers and their children who require safe, affordable independent housing with integrated services.



Manchester Project Operated by Trinity Place Foundation, this project will provide 70 units of housing for mature adults and disadvantaged seniors. The project is one component of a larger apartment complex providing over 200 units of affordable housing, to be built by the City of Calgary and operated by Calgary Housing Company.

Projects



Simon House Residential Society has now acquired a new residence immediately adjacent to their existing facilities, providing four new beds for men dealing with addictions. The addition of this up-and-down duplex on an oversized lot will provide Simon House with adequate site area to accommodate future expansion plans.



Sonshine Community Services acquired and now operates this 24-unit apartment building for women and children fleeing violence. In addition, the new property will be renovated to provide counseling and meeting rooms to enhance their service programs.



Universal Rehabilitation Service Agency (URSA)
A transitional home for persons living with brain injury, the URSA development provides 12 beds in a supportive community environment.



Oxford House Foundation
This is the tenth acquisition for Oxford House, demonstrating the strong commitment of the Foundation to this organization and the work they do providing transitional housing for persons struggling with addictions.



Discovery House
Offering 19 new beds, this project provides safe transitional housing for women fleeing family violence.

Committee Reports

Aboriginal Standing Committee on Housing and Homelessness

Elder	<i>Olive Manitoyes</i>
Co-Chairs	<i>Carrie Neilson, Joan Wilson</i>
Members	<i>Connie Boisvert, Kathy Christiansen, Scott Calling Last, Wanda Dalla Costa, Naomi Eagle Speaker, Erin Harvey, Charlene Helson, Beryl Kootney, Ramona Kuhn, Eve MacMillan, Ron MacMillan, Donna McPhee, SkyBlue Morin, Josie Nepinak, John Parkins, Mary Milward, Joanne Pinnow, Ken Savard, Lance White</i>
Staff Support	<i>Sharyn Brown</i>
HRSD Resource	<i>Collin Jang</i>

The Aboriginal Standing Committee on Housing and Homelessness has focused the past year on developing a long-range 3-5 year plan for its activities. While the Federal Homelessness Initiative ends in 2006, the long-term solutions to end homelessness will require attention for many years to come.

The committee in particular is focused on issues impacting families and youth. We believe that remediation and prevention are the best tools to make positive impacts against homelessness. The committee has been active with the Calgary Homeless Foundation and Metis Calgary Family Services to identify an appropriate site to establish multiple units of transition housing for Aboriginal families. The goal is to provide intensive supports in areas such as life skills, parenting, education/employment readiness as well as addressing psycho/social issues using both contemporary and traditional practices.

The Committee wishes to acknowledge the ongoing support of the Staff of the Calgary Homeless Foundation and the Government of Canada, Human Resources and Skill Development.

Community Action Committee

Chair	<i>Bonnie Laing</i>
Members	<i>Dermot Baldwin, Dariel Bateman, Katie Black, Trish Bond (ret.), Sharon Carry, Kathy Christiansen, George Coppus, Carlene Donnelly, Susan Easton (ret.), Stephanie Felesky, Fee Forbes, Carolyn Goard, Bob Hawkesworth, Ralph Hubele, Lauren Ingalls (ret.), Collin Jang, John LaForest, Francesca MacNabb, John Martin, Teresa McDowell, Carrie Neilson, Colin Penman, Darlene Petrie, Terry Roberts, Fred Robertson, Shirley Reddy, David Staines, Dean Stobo, David Vincent, Steve Windlinger, Gordon Young</i>
Staff Support	<i>Laura MacKinnon, Martina Jileckova (ret.)</i>

The Community Action Committee's main achievement this year was the "Calgary Community Plan 2004-2008: Building Paths Out of Homelessness" published in November 2003. CAC members worked for several months with the consultants and hundreds of local stakeholders to deliver the most comprehensive plan addressing homelessness in Calgary to date. The Plan outlines nine strategic initiatives, ranging from homelessness prevention to more affordable housing options, to the alleviation of homelessness in the city.

The team charged with implementation of the plan, chaired by Steve Windlinger and composed of CAC members, is now shaping strategies for those initiatives identified as priorities for action. The Implementation Team is also responsible for monitoring the progress on the Community Plan and reporting this out to the community.

The eight homelessness sectors and the Sector Council reviewed 65 proposals this year submitted through Collaborative Granting Process Round 5. The Sector Council's Project Priority Recommendations were endorsed by the CAC in early 2004 and forwarded to the Funders' Table that allocates funding to individual projects submitted by the community.

The Research Steering Committee chaired by Stephanie Felesky delivered Phase II. of the Calgary Homelessness Study, providing more in-

depth data on each of the eight homelessness sectors. These additional reports, as well as the original study, are available at the CHF Web site at www.calgaryhomeless.com.

The Community Action Committee anticipates another challenging year, with prime focus being on the implementation of the recent Community Plan.

Fundraising Committee

Chair Bill Kilbourne

Honorary Campaign Chair James Stanford

Members Dale Caudron, Karen Coe, John Currie, Catherine Evamy, Stephanie Felesky, Evan Hazell, Sam Kalias, Gunther Kruger, Dianne Legros, Derek Lester, Brian MacNeill, Brian O'Leary, Alex Pourbaix, David Richard, Tania Ritchie, Dean Slater, Gord Tallman, Darcy Verhun, Peter Wallis

Advisory Committee

(affectionately known as "the Godfathers")

Hy Belzberg, John Currie, Kevin Gregor, Bob Hamilton, Doug Mitchell, Brian Olson, Arthur Smith, and Jim Stanford

Staff Support Wendy Black

In 2003 the Calgary Homeless Foundation distributed \$2.4 million to seven organizations for 12 approved projects. One major achievement was the completion of the 61-unit, \$4.9 million Bob Ward Residence for mental health, seniors and brain injured residents. The facility opened with a debt-free building on 60-year leased municipal land, and a bonus of basic interior and garden furnishings thanks to the generous cash and in-kind contributions of a caring Calgary community, and the wonderful efforts of Judy Kilbourne and Kerri Sprung-Avery. The project is up and running and serves as a great model of what Calgary does for its own.

Our commitment under the 2004 -2008 Community Plan to establish a "Path Out Of Homelessness" can only be accomplished through our annual goal of \$1.5 million in capital funding to supplement federal, provincial and municipal programs. This requires that we engage participation – and funding – from individuals, corporations and philanthropic foundations.

Our prior three-year campaign (2000-2003) raised \$12 million, with over \$1 million coming directly from the Calgary community every year. To continue that track record of success, we must establish sustainable programs, produce informational materials that clearly describe our goals and aspirations, and then identify the funding need for worthy projects that will bring forth a positive community response.

The 2004/2005 Business Plan is now in place. The Community Plan is now in place. The Foundation's Board of Directors and staff are currently planning implementation for several exciting Community Action Committee-approved projects. Our experienced private sector fundraising team must now reload and continue its good work. We challenge them to be active, passionate and effective again in 2004.

We can do it. Let's get on with the task!

Shelter and Accommodation Committee

Co-Chairs David McIlveen, Derek Lester

Members Mike Coyne, Ralph Hubele, Richard Lewis, Rod Peden, Rick Fuller, Terry Roberts, Fred Schickedanz, Sano Stante, Darcy Verhun, David Watkin (ret.), Barb Wilkinson and Ian Wilson (ret.)

Staff Support Martina Jileckova, Sharyn Brown, Kent Morelli (ret.)

The Shelter and Accommodation Committee is a team of mostly private sector volunteers dedicated to supporting local organizations that serve and house the homeless population of Calgary. Each committee member brings experience in real estate development, mortgage financing, construction, brokerage, renovation, or real estate management.

Members apply their talents to help service organizations in a number of ways: determining real estate needs, outlining the best options that will meet those needs, exploring feasible real estate opportunities in the current market, and suggesting practical solutions to real estate-related problems. The committee also gives counsel to the Foundation Board of Directors and to the Funders' Table.

Committee members routinely consult with organizations on tasks associated with specific projects. In 2004, committee members were involved in negotiations to purchase single-family homes, four-plexes, and apartment buildings. Shelter and Accommodation also performed preliminary evaluations of every capital funding proposal considered by the Foundation and by the collaborative granting process. These evaluations provided valuable support to community organizations applying for funding through the Funders' Table.

The commitment of energy and volunteer hours from private sector and public sector representatives to this committee represents a significant contribution in-kind to the Foundation.

Public Affairs Committee

Chair Richard White

Members Jeff Adams, Mike Pietrus, Lorraine Royer, Joni Kitchen, Terry Roberts, Joy Zerke

Staff Support Rion Sillito

2003-2004 was a year of mounting reputation and credibility for the Foundation, built on our successes of the previous year and several high-profile research announcements and publications.

Visibility is critical to our efforts on behalf of Calgary's homeless. Events such as those highlighted elsewhere in this Report are key, as are others such as September's annual *Homeless Awareness Week*; *National Housing Strategy Day* in November; and February's *Toque Tuesday* fundraiser with Canada's only national homelessness fundraising group, *Raising the Roof*. All provide opportunities to describe our role in the community and how every citizen can help.

Our real strength this year came in the form of unparalleled research results. Studies such as the *Calgary Homelessness Study* (Oct. 2002 & Sept. 2003); the *International Downtown Association Homelessness Study* (June 2003); the *Societal Cost of Homelessness Study* (May 2003); and the *Addictions and Homelessness Study* (May 2003) provide a tangible base upon which policies and strategies can be formulated. Full content of these studies and others can be found on our Web site at www.calgaryhomeless.com.

The two most impactful reports this year are even now being used to craft new directions for the city's homelessness efforts for the coming years. The first is the *Calgary Community Plan 2004-2008*, offering concrete, ambitious targets to combat homelessness. This plan is currently moving into the implementation stage with this committee's assistance on the communications component.

The second significant report of this year is the International Downtown Association's study of homelessness in over 25 North American cities, including Calgary as the only participating Canadian city. The IDA study praised Calgary's facilities and programs devoted to reducing homelessness, along with the level of commitment and dedication by Calgary volunteers and professionals. However,

the IDA also warned that if the city's homeless population continues to grow at the current rate, it would double in the next five years, potentially leading to a collapse of the systems already in place. The IDA recommendations are also being woven into the implementation stage of the Community Plan.

Ongoing relationships with local media were supplemented this year with the addition of A Channel as an official sponsor of both the *Premier's Roast* and the new *Mardi Gras in May* event. Their enthusiastic involvement has helped spread our messages to all Calgarians.

The coming year will keep the spotlight on the Foundation's work as we transition into new areas of responsibility. The Foundation has taken a key role in discussions with all levels of government, particularly the Provincial government, in attempting to reconcile the budget and priorities process as applied to different portfolios. This committee provides advice and comment to the Board in these efforts, and also looks forward to working with the Foundation's new Affordable Housing Advisor as we expand our mandate into the field of affordable housing.

**Housing Registry
Network
Report**

Board Members

Lana Bentley, John Desautels, June Ericson, Erin Harvey, Jim Haycock, Ralph Hubele, Shaughn Killeen, Shelley Koot, Larry Lemecka, Rebecca LeVant, Shirley Smith McLean, Frankie McNabb, Arlene Oostenbrink, Shirley Reddy, Jane Snider, Lesley Washington, Kari Welsh

Staff Support

Joy Zerke

The Housing Registry Network (HRN) has had a remarkable year, experiencing increased low-cost rental listings, enhanced Web site design and greatly increased usage, and an expanded pool of expertise to draw on from the committee and the community at large. These results are due in part to a very successful communication campaign and tremendous assistance from our supportive partners in Connectcalgary.

In 2003, over 850 individuals and/or families found accommodation under \$800 per month through the Housing Registry Network. Listings extend over 144 Calgary communities, offering every imaginable choice – houses, duplexes, basement suites, apartments, rooms, and shared homes.

We must acknowledge invaluable hosting assistance from Bow Valley College, and incredible additional profiling, marketing and accessibility to the Web site via 85 public access computer sites through the efforts of the Calgary Public Library, Calgary Drop-in Centre, Calgary Urban Project Society, The Mustard Seed, The Salvation Army, Calgary Technologies Inc. and the City of Calgary. The many contributions of over 50 community partners, plus dozens of in-kind donors and staff have made all the difference to our success to date.

Our demonstration project housed at the Calgary Homeless Foundation has matured into a full-fledged venture that links clients to low-cost rental spaces and to many resources on our Web site. Independent evaluation has rated the HRN as feasible, innovative, flexible and user-friendly. We are very excited with our transition to Calgary Urban Projects Society (CUPS) this year, and look forward to even greater success through partnership with such a strong front-line housing agency.

The HRN Advisory Committee is proud of the progress we've made together, and proud to help meet the housing needs of low-income Calgarians.

Calgary Community Land Trust Report

Chair Brian O'Leary, Q.C.
Vice Chairs Gael MacLeod, Dennis Bathory

Secretary
Treasurer Anthony F. (Tony) Mitchell

Members
John Currie, Tom Dixon, Ralph E. Hubele,
Bill Joyner, Derek Lester, Bill Overend,
Peter Salmon, Alan Scheibner, Eric Stewart,
Paul Taylo, Janet Willson

Staff Support Matt MacNeil

In-kind Donors
Alpine Environmental Consulting Ltd., Applied
Communications, Beck Drilling and Environmental
Services Ltd. (a division of HAZCO Environmental
Services Ltd.), Burnet, Duckworth & Palmer LLP,
Enviro-Test Laboratories, Floen & Sloan Appraisals
(1985) Ltd., Global Surveys Corp., Home-Alyze[®],
Maranda Reprographics & Printing Inc.

2003 has been a good year for the Calgary Community Land Trust Society (CCLTS). We have benefited greatly from the ongoing support of the Calgary Homeless Foundation (CHF), the Alberta Real Estate Foundation (AREF), the Government of Canada and The City of Calgary. Calgary has set new standards for how Community Land Trusts operate and achieve their objectives.

The CHF has given us both a home and the expertise and support of a great staff. The AREF and the Government of Canada provided funding necessary to get us through our second year of operations. The Government of Canada also gave us our first land donation. The City of Calgary facilitated that donation through a land swap, and continues to help us build profile and credibility in the community. Corporate Calgary continues to support CCLTS through generous donations of services and expertise.

Our official launch in September 2003 helped "put us on the map" in the eyes of Calgarians. The event was well attended by the community, our supporters and the media. The launch was held at the site of our first housing project – Sun Court, located in the Dover community. Sun Court is the result of a partnership between CCLTS and Habitat for Humanity-Calgary, and will provide 27 low-income Calgary families their



first opportunity at homeownership. Nine of the homes will be completed by the end of this summer, with a further four being completed during Winter 2004/2005. The remaining 14 homes will be completed in 2005. This partnership between Habitat and a community land trust is one of the first projects of its kind in Canada, and we believe it marks the beginning of many future successes built on the same model.

Our most recent achievement is our pending registration as a charity through Canada Revenue Agency. This is significant in that it allows CCLTS to issue tax receipts for donations of land, land and buildings, and money to purchase land. This is the first time in Canada a community land trust will be permitted to partner with both charitable and non-profit housing providers. CCLTS is paving the way for community land trusts across Canada to achieve their charitable status. We continue to explore opportunities to raise awareness and profile in order to facilitate more affordable housing in Calgary. We are currently working with the Calgary Homeless Foundation on a proposal to the Federal government aimed at changing tax laws regarding charitable giving of land. Such changes would make land donations for affordable housing more appealing to potential donors.

A Year of
Special Events

The Calgary Homeless Foundation offers sincere appreciation to the organizing committees and volunteers who gave so unselfishly to these dazzling celebrations.

Successful events make for an outstanding year!

Once again, 2003-2004 was a year of wonderful support in our community for the Calgary Homeless Foundation's unique mix of events. Response from Calgarians, in terms of ticket purchases, table sponsorships, auction bidding, and good wishes exceeded all our expectations.



“Round the World with Ralph” the fifth annual Premier’s Roast, took off to new heights based on its travel theme and an enthusiastic lineup of Roasters. From the entrance of the Premier and celebrity roasters in rickshaws to the video vignettes of Premier Klein in faraway lands, the crowd of over 800 ethnically dressed partygoers embraced every moment of the fun. Roasters including political columnist Don Martin, former Ontario Premier Mike Harris, Senator Pat Carney, and Quebec Premier Jean Charest poked fun at everything from the Premier’s passion for fishing to his international reputation. Even Prime Minister Paul Martin got into the act with a video greeting that had us rolling in the aisles.

The Foundation extends sincere thanks to our Premier for his willingness to once again take a few good-natured barbs on our behalf, and to our major sponsors for joining our excursion into the ridiculous. With our biggest crowd ever, and proceeds in excess of \$150,000, it’s obvious Calgarians have adopted this event as the fundraiser of the year in this city. It goes without saying we anticipate even more fun, and another record- breaking year for the Roast in 2004.

Roast Committee

Bonnie Laycock (chair), Paul Bowen, Nancy Brown, Sharyn Brown (staff support), Dianne Cooper-Ponte, Georgia Dinning, Stephanie Felesky, Debra Huff (staff support), Judy Hunt, Linette Kelly, Leela Krishnamoorthy, Rion Sillito, Unni Soelberg-Claridge, Linda Sparks, Barb Sturdy, Denean Tomlin, Richard White, Lil Zahara

A Year of
Special Events



HOPE FOR HUMANITY ROSE

Calgary Horticultural Society, sipped tea and listened intently to keynote comments from Premier Ralph Klein and Dr. Campbell Davidson of Agriculture Canada's Morden Research Centre.

The rose will become an important symbol of our work in the community as we include a ceremonial planting at every Foundation-backed project launched in our city.

Hope for Humanity Rose Committee

*Barb Ferguson, Barbie Haynes, Wendy Black (staff support),
Joy Zerke (staff support)*

calgary home and garden show

The Calgary Home and Garden Show continued its four-year sponsorship of the Foundation, resulting in exposure to thousands of Calgarians as the "official" charitable organization in attendance. Exhibitors at the Show once again donated dozens of items to our "No Place Like Home" Garage Sale & Silent Auction, while over 75 volunteers sold 50/50 draw tickets and distributed information on our upcoming Families housing project to attendees. Special thanks go out to dmg world media and Pfizer Canada Inc. and the Reactine Allergy Alert Team for their generosity and efforts on our behalf.

The Calgary Homeless Foundation is indebted to the organizing committees and volunteers who produce eye-popping, headline-grabbing celebrations like these year after year.

Home and Garden Show

Debra Huff (staff support)

**Board of Directors
2003/2004
Term**

John Currie <i>President and Chief Executive Officer</i>	Hy Belzberg <i>Fundraising Advisory Committee</i>	David McIlveen <i>Co-chair, Shelter and Accommodation Committee</i>
Peter Wallis <i>Vice-Chair</i>	Tom Collins	John Martin
Arthur Smith <i>Chairman Emeritus</i>	George Coppus <i>Research Steering Committee</i>	Carrie Neilson <i>Chair, Aboriginal Standing Committee on Housing and Homelessness</i>
Stephanie Felesky <i>Board Secretary</i>	Bob Hawkesworth <i>Co-Chair, Community Action Committee</i>	Brian O'Leary <i>Chair, Calgary Community Land Trust</i>
Darcy Verhun <i>Board Treasurer</i>	Elizabeth Huculak	Alex Pourbaix
Roderick W. Peden <i>Board Solicitor</i>	Bill Kilbourne <i>Chair, Fundraising Committee</i>	Ruth Ramsden-Wood
	Sam Kalias <i>Audit Committee</i>	Tania Ritchie <i>Hope For Humanity Rose Committee</i>
	Bonnie Laing <i>Co-chair, Community Action Committee</i>	Unni Soelberg-Claridge
	Derek Lester <i>Co-chair, Shelter and Accommodation Committee</i>	Dale Stamm
	Jon Lord, MLA	Gerry Thompson
		Richard White <i>Chair, Public Affairs Committee</i>

EX-OFFICIO BOARD MEMBERS 2003/2004 TERM

Lawrence Braul	Carolyn Goard	David Staines
Carlene Donnelly	Ron MacMillan	

STAFF AND INDIVIDUAL SPONSORS 2003/2004

Particular thanks to our great staff and their individual sponsors.

Terry Roberts	Martina Jileckova <i>Government of Canada</i>	Kent Morelli (ret.) <i>Government of Canada</i>
Sharyn Brown <i>Province of Alberta</i>	Rebecca Levant <i>Consultant, Infoport</i>	Rion Sillito <i>Government of Canada</i>
Wendy Black <i>Government of Canada</i>	Laura MacKinnon <i>Human Resources Skill Development</i>	John Watson <i>City of Calgary and Government of Canada</i>
Linda Fry <i>Government of Canada</i>	Matt MacNeil <i>Alberta Real Estate Foundation</i>	Joy Zerke <i>City of Calgary</i>
Debra Huff <i>Government of Canada</i>		

CALGARY HOMELESS FOUNDATION

FINANCIAL STATEMENTS

MARCH 31, 2004

AUDITORS' REPORT

To : the Directors of the
Calgary Homeless Foundation

We have audited the statement of financial position of the **Calgary Homeless Foundation** (the "Foundation") as at March 31, 2004 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2004 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Calgary, Alberta
May 19, 2004

HUDSON & COMPANY LLP
Chartered Accountants

CALGARY HOMELESS FOUNDATION

STATEMENT OF FINANCIAL POSITION

MARCH 31

2004

2003
Restated

	General	Restricted	Total	Total
ASSETS				
CURRENT				
Cash	\$ 760,101	\$ 393,196	\$ 1,153,297	\$ 2,141,247
Accounts receivable	22,253	1,037,500	1,059,753	55,277
Accrued interest receivable	-	-	-	6,036
Prepaid expenses	2,036	-	2,036	1,140
Due to general fund (from restricted fund)	149,814	(149,814)	-	-
	<u>934,204</u>	<u>1,280,882</u>	<u>2,215,086</u>	<u>2,203,700</u>
EQUIPMENT (note 3)	22,490	10,926	33,416	19,836
	<u>\$ 956,694</u>	<u>\$ 1,291,808</u>	<u>\$ 2,248,502</u>	<u>\$ 2,223,536</u>
LIABILITIES				
CURRENT				
Accounts payable and accrued liabilities	\$ 18,219	\$ -	\$ 18,219	\$ 155,581
Deferred contributions (note 4)	-	83,159	83,159	8,190
	<u>18,219</u>	<u>83,159</u>	<u>101,378</u>	<u>163,771</u>
NET ASSETS				
INVESTED IN EQUIPMENT ASSETS	22,490	10,926	33,416	19,836
RESTRICTED NET ASSETS (note 5)	-	1,197,723	1,197,723	1,238,691
UNRESTRICTED NET ASSETS	915,985	-	915,985	801,238
	<u>938,475</u>	<u>1,208,649</u>	<u>2,147,124</u>	<u>2,059,765</u>
	<u>\$ 956,694</u>	<u>\$ 1,291,808</u>	<u>\$ 2,248,502</u>	<u>\$ 2,223,536</u>

APPROVED ON BEHALF OF THE BOARD:

_____, Director

_____, Director

CALGARY HOMELESS FOUNDATION

STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31			2004	2003 Restated
	General	Restricted	Total	Total
REVENUES				
Donations and grants	\$ 396,182	\$ 2,643,386	\$ 3,039,568	\$ 3,548,081
Special events	298,346	8,190	306,536	526,608
Housing registry grant	155,216	-	155,216	98,739
Interest	13,160	25,036	38,196	53,479
	<u>862,904</u>	<u>2,676,612</u>	<u>3,539,516</u>	<u>4,226,907</u>
OPERATING EXPENSES				
Project disbursements	138,201	2,472,234	2,610,435	3,369,847
Special events	85,322	-	85,322	229,056
Housing registry expenses	145,400	-	145,400	41,670
Advertising and promotion	7,421	-	7,421	9,971
	<u>376,344</u>	<u>2,472,234</u>	<u>2,848,578</u>	<u>3,650,544</u>
ADMINISTRATION EXPENSES				
Salaries	192,573	210,796	403,369	302,122
Office	153,408	19,982	173,390	196,188
Amortization	14,109	3,642	17,751	7,632
Telephone	9,069	-	9,069	6,145
	<u>369,159</u>	<u>234,420</u>	<u>603,579</u>	<u>512,087</u>
Total expenses	<u>745,503</u>	<u>2,706,654</u>	<u>3,452,157</u>	<u>4,162,631</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$ 117,401	\$ (30,042)	\$ 87,359	\$ 64,276

CALGARY HOMELESS FOUNDATION

STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED MARCH 31				2004	2003
	Invested in Equipment	General	Restricted	Total	Total
Balance, beginning of year, (as previously reported)	\$ 19,836	\$ 555,248	\$1,543,691	\$ 2,118,775	\$ 1,995,489
Prior period adjustment (note 7)	-	245,990	(305,000)	(59,010)	-
As restated	19,836	801,238	1,238,691	2,059,765	1,995,489
Purchase of equipment	31,330	(16,763)	(14,567)	-	-
Excess (deficiency) of revenues over expenses	(17,750)	131,510	(26,401)	87,359	64,276
Balance, end of year	\$ 33,416	\$ 915,985	\$1,197,723	\$ 2,147,124	\$ 2,059,765

CALGARY HOMELESS FOUNDATION

STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31	2004	2003 Restated
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 87,359	\$ 64,276
Item not affecting cash:		
Amortization	17,751	7,632
	<u>105,110</u>	<u>71,908</u>
Change in non-cash working capital items		
Accounts receivable	(1,004,476)	96,779
Accrued interest receivable	6,036	(3,826)
Prepaid expenses	(896)	(190)
Accounts payable and accrued liabilities	(137,363)	22,533
Deferred contributions	74,969	(8,310)
	<u>(956,620)</u>	<u>178,894</u>
CASH FLOWS USED IN INVESTING ACTIVITY		
Purchase of equipment	<u>(31,330)</u>	<u>(24,406)</u>
INCREASE (DECREASE) IN CASH	(987,950)	154,488
CASH, beginning of year	<u>2,141,247</u>	<u>1,986,759</u>
CASH, end of year	<u>\$ 1,153,297</u>	<u>\$ 2,141,247</u>

CALGARY HOMELESS FOUNDATION
NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2004

1. NATURE OF OPERATIONS

The Calgary Homeless Foundation was incorporated under the Alberta Societies Act on September 4, 1998. The Foundation is a not-for-profit organization and is exempt from income taxes under the Income Tax Act. The Foundation's stated objectives are to serve as a community partner in identifying the causes and solutions to homelessness; to develop plans, in conjunction with all aspects of the community, that will provide access to housing for the homeless in Calgary; to provide leadership and focus to address homelessness issues in Calgary and to raise such funds as may be necessary to achieve these objectives. The continued operations of the Foundation are dependant on the on-going financial support of its sponsors.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared using the historical cost basis in accordance with Canadian generally accepted accounting principles. These financial statements have, in management's opinion, been properly prepared within the framework of the accounting policies summarized as follows:

Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that effect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are accounts receivable, accounts payable and accrued liabilities.

Cash

Cash is comprised of deposits with financial institutions.

Equipment

Equipment is recorded at cost and is amortized using the declining balance method at rates designed to amortize the cost of the equipment over its estimated useful life. The annual amortization rate is as follows:

Computer equipment	50%
Furniture and equipment	25%

In the year of acquisition, the assets are amortized at one-half of the normal rate.

CALGARY HOMELESS FOUNDATION
NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2004

2. **SIGNIFICANT ACCOUNTING POLICIES, continued**

Fund accounting

The Foundation follows the restricted fund method of accounting for contributions.

Assets, revenues and disbursements relating to funds received from the Provincial and Federal governments are shown in the Restricted Fund. Donations and related disbursements from private corporations and individuals that require a specific use have also been shown in the Restricted Fund.

All other assets, liabilities, revenues and disbursements of the Foundation are shown in the General Fund.

Revenue recognition

Restricted contributions are recognized as revenue in the Restricted Fund, when receivable. Contributions received for a specific project for which no restricted fund has been set up, are recognized as revenue when the related disbursement is incurred.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted investment income is recognized as revenue of the General Fund in the year earned. Investment income earned on restricted funds is recorded as revenue in the Restricted Fund in the year earned.

Contributed services

Volunteers have contributed a variety of services to assist the Foundation in carrying out its objectives. Due to the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

3. **EQUIPMENT**

	2004		2003	
	Cost	Accumulated Amortization	Net	Net
Computer equipment	\$ 48,152	\$ 25,662	\$ 22,490	\$ 19,836
Furniture and equipment	\$ 14,567	\$ 3,641	\$ 10,926	\$ -
	\$ 62,719	\$ 29,303	\$ 33,416	\$ 19,836

CALGARY HOMELESS FOUNDATION
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MARCH 31, 2004

4. DEFERRED CONTRIBUTIONS

During the year, contributions of \$83,159 were received relating to several specified projects. The projects will be funded in the next year, and therefore the amounts are deferred at year-end. In the prior year, contributions of \$8,190 from the Alberta Real Estate Foundation were deferred and related to three months wages for an employee working on the Land Trust Initiative. During the current year, these wages were paid and the contributions were recognized as income.

5. RESTRICTED NET ASSETS

The Foundation has received grants from the Alberta Seniors and from the Federal Government. The agreement between the Foundation and the grantors require that the grants and accrued interest must be used exclusively for investment in capital projects or eligible expenses as determined by the grantor (designed to alleviate the homeless problem in Calgary and the surrounding area).

The Foundation has also received donations from private donors. Certain of these donors have requested a report on which projects their donations have been applied to. These donations have therefore been segregated as donor restricted assets.

The restricted fund balance is comprised of the following closing balances:

	2004	2003 Restated
Federal restricted funds	\$ 82,334	\$ 100,528
Provincial restricted funds	1,316,519	1,384,913
Donor restricted funds	31,843	58,250
Donor restricted funds in deferred revenue	(83,159)	-
Donor restricted funds payable to general fund	(149,814)	-
	\$ 1,197,723	\$ 1,543,691

Included in Provincial restricted funds is a receivable for \$1 million and included in Federal restricted funds is a receivable for \$37,500. Both amounts were received subsequent to year-end.

6. APPROVED EXPENDITURES

The Foundation has approved project disbursements to assist in reducing homelessness in Calgary. The net commitment at March 31, 2004 is as follows:

	2004	2003
Trinity	\$ 388,000	\$ 400,000
Aventa	-	340,000
Sonshine Community Services	-	240,000
Oxford House	-	200,000
Red Cross	-	128,000
CMHA/Horizon	-	100,000
Highbanks	-	100,000
Horizon Housing	-	90,000
Update of Calgary Homeless Study	-	53,840
MCC Employment	20,000	20,000
	\$ 408,000	\$ 1,671,840

CALGARY HOMELESS FOUNDATION
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MARCH 31, 2004

7. PRIOR PERIOD ADJUSTMENT

Subsequent to the completion of the March 31, 2003 financial statements, additional revenue and expenses that pertained to 2003 were recorded in 2004. In order to accurately reflect operations for 2004, the comparative figures have been restated. The following schedule details the adjustments that were made to the prior year's financial statements.

	As previously reported	Adjustments	Restated amounts
Accounts receivable	\$ 33,843	\$ 21,434	\$ 55,277
Special events revenue	526,608	21,434	548,042
Accounts payable and accrued liabilities	(75,137)	(80,444)	(155,581)
Special events expense	202,005	68,720	270,725
Advertising and promotion	8,804	1,167	9,971
Office	185,632	10,557	196,219
Fund transfer due to General fund	-	(305,000)	(305,000)
Fund transfer due from Restricted fund	-	305,000	305,000
Excess of revenues over expenses	123,286	(59,010)	64,276
Unrestricted net assets	555,248	(59,010)	496,238

(See note 10).

8. COMMITMENTS

The Foundation entered into a lease agreement with the Government of Alberta for premises which expires on July 31, 2005. The consideration paid for the lease is \$1 per year.

9. FINANCIAL INSTRUMENTS

Financial instruments consist of recorded amounts of cash and accounts receivable which will result in future cash receipts as well as accounts payable and accrued liabilities which will result in future cash outlays.

It is management's opinion that the Foundation is not exposed to significant interest, currency or credit risk arising from these financial instruments and that the fair value of these financial instruments approximate their carrying values.

10. COMPARATIVE FIGURES

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

FINANCIAL STATEMENTS

for the
CALGARY HOMELESS FOUNDATION
ANNUAL REPORT 2003-2004
are available at the offices of the
CALGARY HOMELESS FOUNDATION
McDougall Centre, 455 - 6th Street SW
Calgary, Alberta T2P 4E8

Requests for the Financial Statements can be made by

Telephone (403) 262-2921

Fax (403) 262-2924

E-mail chf@calgaryhomeless.com

These documents can also be accessed
by visiting our Web site at
www.calgaryhomeless.com



calgary homeless foundation

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